















2022 - 23 Gender Equality Reporting

Submitted By:

Latitude Financial Services Australia Holdings Pty Ltd 46603161100

Latitude Personal Finance Pty Ltd 54008443810

Hallmark General Insurance Company Ltd. 82008477647



#Workplace Overview

Policies and Strategies

1. Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

Recruitment: Yes Policy; Strategy **Retention:** Yes

Policy

Performance management processes: Yes

Policy; Strategy **Promotions:** Yes.

Strategy

Talent identification/identification of high potentials: YesPolicy; Strategy

Succession planning: Yes

Policy

Training and development: Yes

Policy; Strategy

Key performance indicators for managers relating to gender equality: YesStrategy

2. Do you have a formal policy and/or formal strategy in place that supports gender equality overall?

YesPolicy; Strategy

4. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Latitude is currently working on the following diversity objectives:

- 1. Executive Team Gender Diversity increase female representation on the Executive and Senior Leadership teams/span (currently at 35% with a target of 40% in coming year 2. Achieving gender balance in hiring- Hiring decision based on both suitability for role and gender diversity across teams
- 3. Gender pay equity Maintain principles of gender pay equity
- 4. Improving the talent pipeline with long term investment in female talent
- 5. Development opportunities for mid-level female leaders

Governing Bodies

Organisation: Latitude Financial Services Australia Holdings Pty Ltd **1.Name of the governing body:** Latitude Financial Group Pty Ltd

2.Type of the governing body: Board of Directors





3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

6. Target set to increase the representation of women: Yes

6.1 Percentage (%) of target: 30

6.2 Year of target to be reached: 30/12/2023

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Strategy

Organisation: Latitude Personal Finance Pty Ltd

1.Name of the governing body: Latitude Financial Group Pty Ltd

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member	<u>.</u>		
	Female (F)	Male (M)	Non-Binary





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4.Formal section policy and/or strategy: Yes

Selected value: Policy

- **6. Target set to increase the representation of women:** Yes
 - 6.1 Percentage (%) of target: 30

6.2 Year of target to be reached: 30/12/2023

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Strategy

Organisation: Hallmark General Insurance Company Ltd.

1.Name of the governing body: Latitude Financial Group Pty Ltd

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

6. Target set to increase the representation of women: Yes



6.1 Percentage (%) of target: 30

6.2 Year of target to be reached: 30/12/2023

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Strategy

2. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

#Action on gender equality

Gender Pay Gaps

Do you have a formal policy and/or formal strategy on remuneration generally?

Yes

Policy; Strategy

1.1 Are specific pay equality objectives included in your formal policy and/or formal strategy?

Yes

To achieve gender pay equity; To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews); To implement and/or maintain a transparent and rigorous performance assessment process

- 2. What was the snapshot date used for your Workplace Profile? 31/03/2023
- 4. If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

Employer action on pay equality





1. Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?

Yes

1.1 When was the most recent gender remuneration gap analysis undertaken? Within the last 12 months

1.2 Did you take any actions as a result of your gender remuneration gap analysis?

Yes

Identified cause/s of the gaps; Trained people-managers in addressing gender bias (including unconscious bias); Corrected like-for-like gaps

1.3 What type of gender remuneration gap analysis has been undertaken?

A like-for-like gap analysis; A by-level gap analysis; An overall organisation-wide gender pay gap

3. If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee Consultation

1. Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

Yes

1.1 How did you consult employees?

Survey; Other

Other: Employee Forums and Resource Groups, and Leadership Team Meetings

1.2 Who did you consult?

Employee representative group(s); Diversity committee or equivalent; Other **Other:** Employee Forums and Resource Groups, and Leadership Team Meetings

2. Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality?

No

Other

Other:DE&I Strategy in development

3. On what date did your organisation share your last year's public reports with employees and shareholders?

Employees:



Date:24/03/2023

Date Created: 05-07-2023

Shareholder:

Yes

Date:24/03/2023

4. Have you shared previous Executive Summary and IndustryBenchmark reports with the governing body?

Yes

5. If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

No formal policy, however there is an employee led & Damp; executive sponsored forum focused around a number of pillars to support gender equality and action planning within the business. This includes our hiring practices, succession planning and our language.

The priorities of this forum are highlighted below.

- Strive for equal representation
- Develop Capability
- Data Driven action planning and accountability

#Flexible Work

Flexible Working

1. Do you have a formal policy and/or formal strategy on flexible working arrangements?

Yes

Policy; Strategy

1.1. Please indicate which of the following are included in your flexible working arrangements strategy or policy:

A business case for flexibility has been established and endorsed at the leadership level

Yes

The organisation's approach to flexibility is integrated into client conversations

No

Other





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Employees are surveyed on whether they have sufficient flexibility Yes

Employee training is provided throughout the organisation Yes

The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement)

Yes

Flexible working is promoted throughout the organisation Yes

Targets have been set for engagement in flexible work

No

Other

Other:

Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body

Yes

Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel

Yes

Leaders are held accountable for improving workplace flexibility

No

Other

Other:

Leaders are visible role models of flexible working

Yes

Manager training on flexible working is provided throughout the organisation





Targets have been set for men's engagement in flexible work

No Other

Other:

Team-based training is provided throughout the organisation

Yes

Other: No

2. Do you offer any of the following flexible working options to MANAGERS in your workplace?

Carer's leave: Yes

SAME options for women and menFormal options are available

Compressed working weeks: Yes

SAME options for women and menFormal options are available; Informal options are available

Flexible hours of work: Yes

SAME options for women and menFormal options are available; Informal options are available

Job sharing: Yes

SAME options for women and men

Formal options are available

Part-time work: Yes

SAME options for women and menFormal options are available

Purchased leave: No

Other

Other: We have system called Take 5 which provides an extra week's leave under certain criteria.

Remote working/working from home: Yes

SAME options for women and menFormal options are available; Informal options are available

Time-in-lieu: Yes

SAME options for women and men

Informal options are available

Unpaid leave: Yes

SAME options for women and menFormal options are available





3. Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

No

3.1. You need to indicate which of the following flexible working options are available to NON-MANAGERS in your workplace.

Carer's leave: Yes

SAME options for women and men

Formal options are available; Informal options are available

Compressed working weeks: Yes SAME options for women and men

Formal options are available; Informal options are available

Flexible hours of work: Yes

SAME options for women and men

Job sharing: Yes

SAME options for women and men

Formal options are available

Part-time work: Yes

SAME options for women and men

Formal options are available

Purchased leave: Yes

SAME options for women and men

Formal options are available

Telecommuting (e.g. working from home):Yes

SAME options for women and men

Formal options are available; Informal options are available

Time-in-lieu: Yes

SAME options for women and men

Formal options are available; Informal options are available

Unpaid leave: Yes

SAME options for women and men

Formal options are available; Informal options are available

5. Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce between the 2021-22 and the 2022-23 reporting periods?





Yes, women and men

7. If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below. Purchased leave is not currently available to all, just to those who it is currently articulated by agreement (non-managers). In place of this, we provide an additional 1 week of leave to our managers called Take 5 if they meet simple eligibility criteria (maintaining a low annual leave balance).

Question 5: we operated on primarily a remote basis during a lot of this period there was less of a need for formal flexible working and managed within respective teams.

#Employee Support

Paid Parental leave

1. Do you provide employer-funded paid parental leave in addition to any government-funded parental leave scheme?

Yes, we offer employer funded parental leave using the primary/secondary carer definition

- 1.1. Do you provide employer funded paid parental leave for primary carers in addition to any government funded parental leave scheme?

 Yes
 - 1.1.a. Please indicate whether your employer-funded paid parental leave for primary carers is available to:

All, regardless of gender

1.1.b. Please indicate whether your employer-funded paid parental leave for primary carers covers:

Birth; Adoption; Surrogacy; Stillbirth

1.1.c. How do you pay employer funded paid parental leave to primary carers?

Paying the employee's full salary

1.1.d. Do you pay superannuation contribution to your primary carers while they are on parental leave?

Yes, on employer funded parental leave

- 1.1.e. How many weeks (minimum) of employer funded paid parental leave for primary carers is provided?

 12
- 1.1.f. What proportion of your total workforce has access to employer funded paid parental leave for primary carers, including casuals? 81-90%
- 1.1.g. Do you require primary carers to work for the organisation for a certain amount of time (a qualifying period) before they can access employer funded parental leave?





How long is the qualifying period (in months)?

12

1.1.h. Do you require primary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth?

Yes

Within 12 months

1.2. Do you provide employer funded paid parental leave for secondary carers in addition to any government funded parental leave scheme?

Yes

1.2.a. Please indicate whether your employer-funded paid parental leave for secondary carers is available to:

All, regardless of gender

1.2.b. Please indicate whether your employer-funded paid parental leave for secondary carers covers:

Birth; Adoption; Surrogacy; Stillbirth

1.2.c. How do you pay employer funded paid parental leave to Secondary carers?

Paying the employee's full salary

1.2.d. Do you pay superannuation contribution to your secondary carers while they are on parental leave?

Yes, on employer funded parental leave; Yes, on government funded parental leave

1.2.e. How many weeks (minimum) of employer funded paid parental leave for secondary carers is provided?

2

- 1.2.f. What proportion of your total workforce has access to employer funded paid parental leave for secondary carers, including casuals? 81-90%
- 1.2.g. Do you require secondary carers to work for the organisation for a certain amount of time (a qualifying period) before they can access employer funded parental leave?

Yes

How long is the qualifying period (in months)?

12

1.2.h. Do you require secondary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth?

Yes

Within 12 months



2. If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Support for carers

1. Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes

Policy

- 2. Do you offer any of the following support mechanisms for employees with family or caring responsibilities?
 - 2.1. Employer subsidised childcare

No

Other: With hybrid working, the need around this has changed, insufficient demand to maintain this.

2.2. Return to work bonus (only select if this bonus is not the balance of paid parental leave)

No

Not a priority

2.3. Breastfeeding facilities

Yes

Available at SOME worksites

2.4. Childcare referral services

No

Not a priority

2.5. Coaching for employees on returning to work from parental leave

Yes

Available at SOME worksites

2.6. Targeted communication mechanisms (e.g. intranet/forums)

Yes

Available at ALL worksites

2.7. Internal support networks for parents

Yes

Available at ALL worksites

2.8. Information packs for new parents and/or those with elder care responsibilities





Available at ALL worksites

2.9. Parenting workshops targeting fathers

Yes

Available at ALL worksites

2.10. Parenting workshops targeting mothers

Yes

Available at ALL worksites

2.11. Referral services to support employees with family and/or caring responsibilities

Yes

Available at ALL worksites

2.12. Support in securing school holiday care

Yes

Available at ALL worksites

2.13. On-site childcare

No

Other: With hybrid working, the need around this has changed, insufficient

demand to maintain this

2.14. Other details: Yes

Available at ALL worksites

Provide Details: Access to tools and webinars through Circle In

3. If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

We have a partnership with Circle In which provides a portal for working parents

Sexual harassment, harassment on the grounds of sex or discrimination

1. Do you have a formal policy and/or formal strategy on the prevention and response to sexual harassment, harassment on the grounds of sex or discrimination?

Yes

Policy; Strategy

1.3 Do you provide a grievance process in your sexual harassment policy and/or strategy?





2. Do you provide training on the prevention of sexual harassment, harassment on the ground of sex or discrimination to the following groups?

All Managers:

Yes

At induction

Annually

9. If your organisation would like to provide additional information relating to measures to prevent and response to sexual harassment, harassment on the grounds of sex or discrimination, please do so below.

Family or domestic violence

1. Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes

Policv

2. Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

A domestic violence clause is in an enterprise agreement or workplace agreement

No

Other

Provide Details: No, but it is covered under the NES. **Confidentiality of matters disclosed**

Yes

Protection from any adverse action or discrimination based on the disclosure of domestic violence





Employee assistance program (including access to psychologist, chaplain or counsellor) Yes **Emergency accommodation assistance** Yes Provision of financial support (e.g. advance bonus payment or advanced pay) Yes Flexible working arrangements Yes Offer change of office location Yes Access to medical services (e.g. doctor or nurse) Yes **Training of key personnel** Yes Referral of employees to appropriate domestic violence support services for expert advice Yes Workplace safety planning Yes Access to paid domestic violence leave (contained in an enterprise/workplace

agreement)

No





Other

Provide Details:Not covered in the EA, but it is covered under the NES.

Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)

Yes

Is the leave period unlimited?

No

How may days are provided? 10

Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)

Yes

Is the leave period unlimited?

Yes

Access to unpaid leave

Yes

Is the leave period unlimited?

Yes

Other: No

Provide Details:

2. If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below

		No. of er	nployees	Number of ap graduates	Total	
Occupational category*	Employment status	F	М	F	М	employees**
Managers	Full-time permanent	56	107	0	0	163
	Part-time permanent	5	0	0	0	5
Professionals	Full-time permanent	163	205	0	0	368
	Full-time contract	5	6	0	0	11
	Part-time permanent	26	4	0	0	30
Clerical And Administrative Workers	Full-time permanent	143	98	0	0	242
	Full-time contract	3	2	0	0	5
	Part-time permanent	42	5	0	0	47
	Part-time contract	1	0	0	0	1

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)
** Total employees includes Non-binary

			No. of employees	
Manager category	Employment status	F	М	Total*
CEO	Full-time permanent	0	1	1
КМР	Full-time permanent	0	4	4
GM	Full-time permanent	9	18	27
	Part-time permanent	1-	0	1
SM	Full-time permanent	15	31	46
	Part-time permanent	4	0	4
ОМ	Full-time permanent	32	53	85

^{*} Total employees includes Non-binary

		No. of en	nployees	Number of ap graduates	Total	
Occupational category*	Employment status	F	М	F	М	employees**
Managers	Full-time permanent	2	3	0	0	5
Professionals	Full-time permanent	7	1	0	0	8
	Part-time permanent	2	0	0	0	2
Clerical And Administrative Workers	Full-time permanent	13	4	0	0	17

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

^{**} Total employees includes Non-binary

			No. of employees	
Manager category	Employment status	F	М	Total*
GM	Full-time permanent	0	2	2
SM	Full-time permanent	2	1	3

^{*} Total employees includes Non-binary

		No. of en	nployees	Number of apprentices and graduates (combined)		Total
Occupational category*	Employment status	F	М	F	М	employees**
Managers	Full-time permanent	54	104	0	0	158
	Part-time permanent	5	0	0	0	5
Professionals	Full-time permanent	156	204	0	0	360
	Full-time contract	5	6	0	0	11
	Part-time permanent	24	4	0	0	28
Clerical And Administrative Workers	Full-time permanent	130	94	0	0	225
	Full-time contract	3	2	0	0	5
	Part-time permanent	42	5	0	0	47
	Part-time contract	1	0	0	0	1

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

^{**} Total employees includes Non-binary

			No. of employees	
Manager category	Employment status	F	М	Total*
CEO	Full-time permanent	0	1	1
КМР	Full-time permanent	0	4	4
GM	Full-time permanent	9	16	25
	Part-time permanent	1	0	1
SM	Full-time permanent	13	30	43
	Part-time permanent	4	0	4
ОМ	Full-time permanent	32	53	85

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees were promoted?	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	18	22	40
			Non-managers	30	32	63
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	3	0	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract) were			Managers	3	4	7
nternally appointed?			Non-managers	14	10	25
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
		Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	1477		Managers	0	0	0
			Non-managers	0	0	0
B. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an			Managers	6	4	10
employment contract) were externally appointed?			Non-managers	33	25	58
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	6	1	7
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
		23 400	Managers	0	0	0
			Non-managers	1	0	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
		20000	Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many employees (including partners with an employment contract)	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	12	24	36
voluntarily resigned?			Non-managers	63	77	140
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	3	0	3
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	19	4	23
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken primary carer's parental leave (paid and/or			Managers	6	1	7
unpaid)?			Non-managers	34	10	44
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	19	0	19
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
have taken secondary carer's parental leave (paid			Managers	0	10	10
and/or unpaid)?			Non-managers	0	12	12
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
	Fix		Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from parental leave, regardless of when the leave commenced?	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	2	0	2
			Non-managers	5	0	5
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees were promoted?	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	2	0	2
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an		romanon	Managers	0	0	0
employment contract) were nternally appointed?			Non-managers	0	0	0
,		Fixed-Term Contract	-	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	<u> </u>	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	IN/A	Casual	Managers	0	0	0
			Non-managers	0	0	0
3. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an		remanent				
employment contract) were externally appointed?			Managers Non-managers	1	0	0
skiemally appointed:		Fixed Term Centreet	CEO, KMPs, and HOBs	0	0	0
		Fixed-Term Contract		0	0	0
			Managers	0	0	
	Dort time	Dormanant	Non-managers			0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
		Final Tools	Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
How many employees (including partners with an employment contract) voluntarily resigned?	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	2	5	7
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken primary carer's parental leave (paid and/or			Managers	1	0	1
unpaid)?			Non-managers	4	0	4
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	3	0	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken secondary carer's parental leave (paid			Managers	0	0	0
and/or unpaid)?			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
	F		Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from parental leave, regardless of when the leave commenced?	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees were promoted?	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	17	22	39
			Non-managers	28	32	61
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	3	0	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an			Managers	3	4	7
employment contract) were nternally appointed?			Non-managers	14	10	25
, ,,		Fixed-Term Contract	.	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	•	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	IN/A		Managers	0	0	0
			Non-managers	0	0	0
3. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an	i dii diilo	remanent	Managers	6	4	10
employment contract) were externally appointed?			Non-managers	32	25	57
externally appointed:		Fixed Term Centract	CEO, KMPs, and HOBs	0	0	0
		Tixed-Term Contract	Managers	0	0	0
			•	6	1	7
	Part-time	Dawer t	Non-managers CEO, KMPs, and HOBs	0	0	0
	ı-aıı-ıllile	Permanent				
			Managers Non managers	0	0	0
		Fixed Terms O. 1 - 1	Non-managers	0	1	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
(including partners with an employment contract) voluntarily resigned?			Managers	11	24	35
			Non-managers	61	72	133
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	3	0	3
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	19	4	23
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers		0	0
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken primary carer's			Managers	5	1	6
parental leave (paid and/or unpaid)?			Non-managers	30	10	40
		Fixed-Term Contract	.	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	16	0	16
		Fixed-Term Contract	•	0	0	0
			Managers	0	0	0
				0	0	0
	NI/A	Casual	Non-managers			
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0		0
2.11	Forth Alice a	D	Non-managers	0	0	0
6. How many employees nave taken secondary	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
carer's parental leave (paid			Managers	0	10	10
and/or unpaid)?			Non-managers	0	12	12
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from parental leave, regardless of when the leave commenced?	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	5	0	5
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permanent Fixed-Term Contra	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary