

Revenue outlook, key assumptions, potential impact on the Company's business and corresponding proposal:

As the number of telecom operators has shrunk from five to three, service providers are now focusing on enhancing customer loyalty. Toward this aim, TWM is leveraging its unique 5G services and group resources to improve collaboration synergy and boost revenue.

Cash Flow Analysis

Consolidated cash flow analysis

1. Cash inflow from investment activities increased mainly due to cash acquired through the merger with Taiwan Star.
2. Cash outflow from financing activities increased mainly due to the repayment of short-term borrowings.

2022 - 2023 Consolidated Cash Flow Statement

Unit: NT\$'000, %

	2022	2023	YoY change	
			Amount	%
Cash inflow (outflow) from operating activities	29,576,551	29,057,509	(519,042)	(1.75)
Cash inflow (outflow) from investment activities	(11,631,753)	(7,072,937)	4,558,816	(39.19)
Cash inflow (outflow) from financing activities	(18,413,364)	(23,673,462)	(5,260,098)	28.57
Impact from changes in exchange rate	1,281	(1,584)	(2,865)	NM
Net cash decrease	(467,285)	(1,690,474)	(1,223,189)	261.77

Stand-alone cash flow analysis:

1. Cash inflow from investment activities increased mainly due to cash acquired through the merger with Taiwan Star.
2. Cash outflow from financing activities increased mainly due to the repayment of short-term borrowings.

2022 - 2023 Stand-alone Cash Flow Statement

Unit: NT\$'000, %

	2022	2023	YoY change	
			Amount	%
Cash inflow (outflow) from operating activities	15,771,527	17,385,876	1,614,349	10.24
Cash inflow (outflow) from investment activities	(978,543)	2,324,912	3,303,455	NM
Cash inflow (outflow) from financing activities	(14,241,722)	(19,495,786)	(5,254,064)	36.89
Net cash increase (decrease)	551,262	215,002	(336,260)	(61.00)

Plans to improve negative liquidity: Not applicable.

Projected consolidated cash flow for 2024

1. Projected cash inflow from operating activities: Operating cash inflow is expected to grow in 2024 due to benefits from the merger with Taiwan Star.
2. Projected cash outflow from investment activities: For capital expenditure.
3. Projected cash outflow from financing activities: For cash dividend distribution.