

# **CEPEJ COOPERATION PROJECTS**

**STATUS OF  
IMPLEMENTATION  
JULY - DECEMBER 2024**



# PROJECTS IMPLEMENTED BY CEPEJ



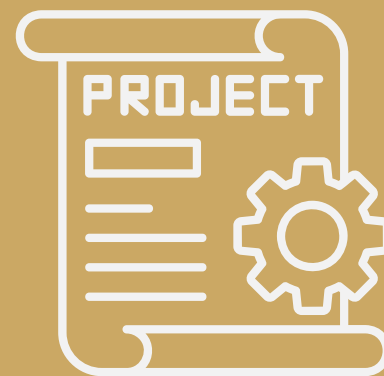
**8 BILATERAL PROJECTS + 2  
AD HOC SUPPORTS IN  
4 REGIONS/AREAS:**

- EUROPEAN UNION
- WESTERN BALKANS
- EASTERN PARTNERSHIP
- SOUTH MEDITERRANEAN



**3 REGIONAL PROJECTS**

- SOUTH PROGRAMME V
- DASHBOARD EASTERN PARTNERSHIP
- DASHBOARD WESTERN BALKANS



**27 STAFF MEMBERS WORKING ON  
CEPEJ COOPERATION PROJECTS IN  
STRASBOURG AND FIELD OFFICES**

# ONGOING BILATERAL PROJECTS IMPLEMENTED BY CEPEJ

- ✓ **WESTERN BALKANS REGION (EU/COE HORIZONTAL FACILITY III)**  
**3 BILATERAL PROJECTS IN ALBANIA, BOSNIA AND HERZEGOVINA, KOSOVO\***
- ✓ **EASTERN PARTNERSHIP REGION**  
**3 BILATERAL PROJECTS UNDER EU/COE PROGRAMME FOR GOOD GOVERNANCE III**  
**IN AZERBAIJAN, GEORGIA, REPUBLIC OF MOLDOVA**  
**1 AD HOC SHORT TERM SUPPORT ACTIVITES IN UKRAINE**
- ✓ **EU MEMBER STATES**  
**1 PROJECT IN GREECE**  
**1 AD HOC SUPPORT ACTIVITES IN MALTA**
- ✓ **SOUTH MEDITERRANEAN REGION**  
**1 BILATERAL PROJECT IN MOROCCO**



HORIZONTAL FACILITY  
FOR THE WESTERN  
BALKANS AND TÜRKIYE

# STRENGTHENING THE QUALITY AND EFFICIENCY OF JUSTICE IN ALBANIA (SEJ IV)

[Link to project webpage](#)





# STRENGTHENING THE QUALITY AND EFFICIENCY OF JUSTICE IN ALBANIA (SEJ IV)

## OVERVIEW

### OBJECTIVE

- To support the justice governing institutions and courts in the implementation of the reforms aimed at increasing the efficiency and quality of justice system based on the CEPEJ tools and methodologies as adapted to the Albanian context, building upon achievements of the three first phases of the action

**JANUARY 2023 – DECEMBER 2026**

### BENEFICIARIES AND STAKEHOLDERS

- Ministry of Justice
- High Judicial Council
- High Prosecutorial Council
- Courts and court users
- High Inspector of Justice
- School of Magistrates
- Bar Association, Mediation Chamber



### EXPECTED RESULTS

- Increased transparency and efficiency of judiciary institutions through improved court management and performance, improved quality of services for users in accordance with CEPEJ standards and tools
- Improved judicial statistics in accordance with CEPEJ standards and tools and in coordination with the Dashboard Western Balkans action, Judiciary institutions become more transparent and efficient through improved infrastructure and IT tools
- Expanded use of alternative dispute resolution in accordance with CEPEJ standards and tools
- School of Magistrates is further supported to provide quality training on efficiency and quality of justice to magistrates and court administration
- High Inspector of Justice is supported to streamline judicial inspection in line with European standards

**859.000 EUR**

# STRENGTHENING THE QUALITY AND EFFICIENCY OF JUSTICE IN ALBANIA (SEJ IV)


## HIGHLIGHTS



ENHANCED UNDERSTANDING OF  
MEDIATION AMONG MAGISTRATES  
AND GRADUATING MAGISTRATES  
THROUGH A WORKSHOP ON  
CEPEJ TOOLS AND PRACTICES,  
HELD WITH KEY ALBANIAN  
INSTITUTIONS



DRAFT METHODOLOGY FOR  
THEMATIC INSPECTIONS TO THE  
HIGH INSPECTOR OF JUSTICE



SPECIALIZED TRAINING TO  
STRENGTHEN THE ROLE OF  
COURT CHANCELLORS IN  
IMPROVING COURT  
PERFORMANCE AND PUBLIC  
ACCESS TO JUSTICE



CEPEJ HELP MODULE MADE  
AVAILABLE IN ALBANIAN TO  
JUSTICE PROFESSIONALS AND  
INSTITUTIONS

HORIZONTAL FACILITY  
FOR THE WESTERN  
BALKANS AND TÜRKIYE

# STRENGTHENING THE QUALITY AND EFFICIENCY OF JUSTICE IN ALBANIA (SEJ IV)

## CONDUCTED ACTIVITIES (JUY-DECEMBER 2024)



- 15 magistrates and graduating magistrates participated to an awareness raising workshop on referral to mediation in July 2024, held in cooperation with the School of Magistrates and the National Mediation Chamber of Albania, and focusing on the CEPEJ tools on mediation, national practice, and different mediation practices within the Council of Europe Member States and EU
- A draft Guideline for a methodology to conduct thematic inspections in Albania was prepared and delivered to the High Inspector of Justice in September 2024
- 18 chancellors participated to a training on enhancing the role of Court Chancellors in improving the performance of Albanian courts and expanding public access to justice organised in October 2024 in cooperation with the School of Magistrates
- CEPEJ HELP Module was adapted to Albanian language in November 2024 and will further be made available to the justice professionals, School of Magistrates and the Mediation Chamber in Albania



HORIZONTAL FACILITY  
FOR THE WESTERN  
BALKANS AND TÜRKIYE

# STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN BOSNIA AND HERZEGOVINA (BIHSEJ)

[Link to project webpage](#)





# STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN BOSNIA AND HERZEGOVINA (BIHSEJ)

## OVERVIEW

### OBJECTIVE

- To support the justice system of Bosnia and Herzegovina in improving its efficiency and quality in accordance with the standards and tools developed by the CEPEJ.

**JANUARY 2023 – DECEMBER 2026**

### BENEFICIARIES AND STAKEHOLDERS

- Ministry of Justice
- High Judicial and Prosecutorial Council (HJPC)
- judicial training institutions (JPTC)
- chief judges, chief prosecutors, court administrators, judges and prosecutors, courts
- Association of Mediators

### EXPECTED RESULTS

- Efficiency and quality of the justice system of Bosnia and Herzegovina will be strengthened (including support in shortening the length of proceedings and in reducing the backlog)
- The capacities for collecting, processing and analysis of data on the functioning of the judicial system and judicial statistics according to the CEPEJ methodology will be supported, in strong coordination with the CEPEJ Dashboard Western Balkans action
- Justice professionals' capacities on topics related to efficiency and quality of justice will be strengthened, in line with CEPEJ standards and tools



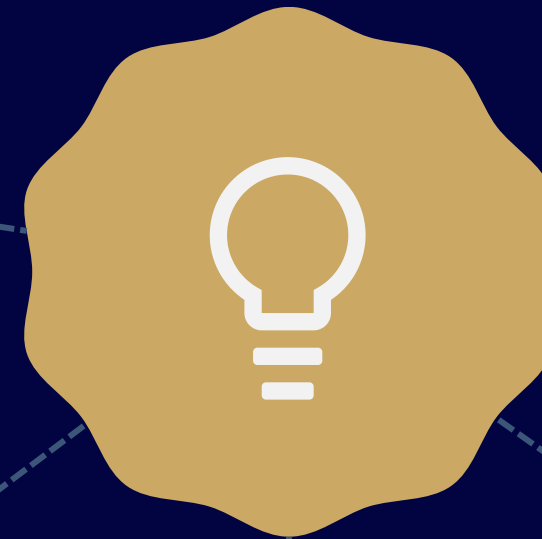
# STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN BOSNIA AND HERZEGOVINA (BIHSEJ)

## HIGHLIGHTS

PILOT COURTS DEVELOPED AND ADOPTED  
COURT COMMUNICATION STRATEGIES  
BASED ON CEPEJ TOOL, IMPROVING  
TRANSPARENCY AND EFFICIENCY IN  
COURT OPERATIONS



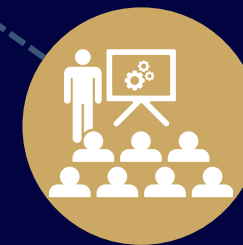
DASHBOARDS CREATED IN COOPERATION  
WITH HJPC ENABLING CLEAR  
VISUALIZATION OF COURT PERFORMANCE  
BASED ON DATA AND STATISTICS



CEPEJ HELP MODULE ACCESSIBLE ON AN  
E-LEARNING PLATFORM



SATISFACTION SURVEYS FOR USERS AND  
JUDICIAL PROFESSIONALS CONDUCTED IN  
TWO PILOT COURTS TO EMPHASIZE THE  
CENTRALITY OF COURT USERS AND  
IMPROVE JUDICIAL SERVICES



EFFICIENCY AND MANAGERIAL CAPACITIES  
OF COURT PROFESSIONALS BOOSTED

# STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN BOSNIA AND HERZEGOVINA (BIHSEJ)

## CONDUCTED ACTIVITIES (JULY- DECEMBER 2024)

- Online workshop for court secretaries and staff in charge of communication of 3 project pilot courts (Cazin, Trebinje and Sokolac) on the practical use of CEPEJ Guide on communication with the media and the public for courts and prosecuting authorities, and initial expert feedback on the first drafts of their communication strategies
- 5 pilot courts successfully developed and adopted Court Communication Strategies in alignment with CEPEJ tools, enhancing transparency and efficiency in court operations
- Satisfaction surveys for citizens and various professional categories held in 2 pilot courts during November-December 2024 to emphasize the centrality of court users and improve judicial services
- 50 court professionals trained on CEPEJ methodologies and tools in November 2024 boosting efficiency and managerial capacities in BiH courts and raising awareness of CEPEJ standards
- 5 dashboards developed in co-operation with HJPC of BiH to present and visualize available data and statistics related to courts performance





HORIZONTAL FACILITY  
FOR THE WESTERN  
BALKANS AND TÜRKIYE

# STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN **KOSOVO\*** (KOSEJ III)

\* THIS DESIGNATION IS WITHOUT PREJUDICE TO POSITIONS ON STATUS AND IS IN LINE WITH UNSCR 1244 AND THE ICJ OPINION ON THE KOSOVO DECLARATION OF INDEPENDENCE.

[Link to project webpage](#)



# STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN KOSOVO (KOSEJ III)

## OVERVIEW

### OBJECTIVE

- To successfully foster the implementation of the Rule of Law Strategy 2021-2026 by sustaining and expanding CEPEJ tools and methodologies notably on judicial time management, digitalisation of justice and e-filing, alternative dispute resolution (ADR), judicial map, organisation and accessibility of court premises, etc.

**JANUARY 2023 – DECEMBER 2026**

### BENEFICIARIES AND STAKEHOLDERS

- Ministry of Justice
- Kosovo Judicial Council (KJC)
- Kosovo Prosecutorial Council (KPC)
- Judicial Academy
- chief judges, chief prosecutors, court administrators, judges and prosecutors, courts

### EXPECTED RESULTS

- To support to the authorities responsible for the administration of justice to monitor the implementation of the Rule of Law Strategy based on accurate and automatically generated judicial statistics
- To strengthen capacities on timeframes of judicial proceedings, better distribution of human resources with an assessment of the complexity of cases, on cyberjustice and mediation tools to justice based on CEPEJ methodology
- To increase consultation between courts, parties and other actors and to detect delays
- To support to courts to collect users' feedback to enable courts to undertake measures to improve court organisation, court services and court premises
- To facilitate electronic communication between courts and parties, starting with electronic notifications



**779.000 EUR**

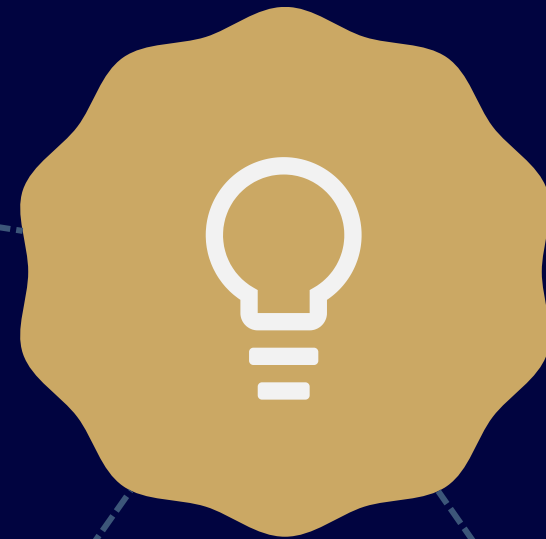


# STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN KOSOVO (KOSEJ III)

## HIGHLIGHTS



**THE KJC IT STRATEGIC PLAN (2024-2029) BASED ON CEPEJ CYBERJUSTICE TOOLS WAS PRAISED IN THE EUROPEAN COMMISSION'S 2024 REPORT AND WILL GUIDE THE COURT SYSTEM'S DIGITAL TRANSFORMATION IN THE COMING YEARS**



**CONTINUED SUPPORT TO THE KJC TO SIMPLIFY CIVIL PROCEDURE AND REDUCE PROCESSING TIMES IN THE FRAMEWORK OF THE CIVIL PROCEDURE CODE REVISION AND IMPLEMENTATION OF THE COURTS ORGANISATION REGULATION**



**RECOMMENDATIONS ON PERFORMANCE EVALUATION OF JUDGES AND PROSECUTORS INCORPORATED INTO DRAFT LAWS**



**KPC WILL PILOT THE PREPARATION OF ITS 2024 ANNUAL REPORT USING STATISTICS FROM THE CASE MANAGEMENT INFORMATION SYSTEM (CMIS) INSTEAD OF MANUALLY COLLECTED DATA**

# STRENGTHENING THE EFFICIENCY AND QUALITY OF JUSTICE IN KOSOVO (KOSEJ III)

## CONDUCTED ACTIVITIES (JULY- DECEMBER 2024)



- 20 representatives of the KPC CMIS users working group participated in a workshop on the use of statistics automatically generated from the CMIS, solutions for maintaining high quality data within the CMIS and complexity of cases in statistical analyses to enhance prosecutor work efficiently and reduce time spent on manual data collection
- One representative of the Ministry of Justice participant to the Working Group on Justice Reforms took part in the CEPEJ GT-QUAL and discussion on The Guidelines on how to evaluate the quality of the work of judges. The insight gained will be useful to the WG to finalise the Performance Evaluation provisions in the package of laws being processed
- CEPEJ HELP module was translated into Albanian and is being configured on the HELP platform, as a course to be included in the 2025 Justice Academy Training Programme

Partnership for  
Good Governance

# FOSTERING MEDIATION IN AZERBAIJAN

[Link to project webpage](#)





# Partnership for Good Governance

# FOSTERING MEDIATION IN AZERBAIJAN OVERVIEW

## OBJECTIVES

- Improved recourse to mediation in Azerbaijan via increasing the availability and the quality of mediation services, further strengthening the capacities of mediators, and by raising awareness on mediation amongst justice sector professionals and citizens.

**MARCH 2023 – FEBRUARY 2026**

## BENEFICIARIES AND STAKEHOLDERS

- Ministry of Justice
- Academy of Justice
- Mediation Council and mediators
- judges, lawyers
- the civil society, users

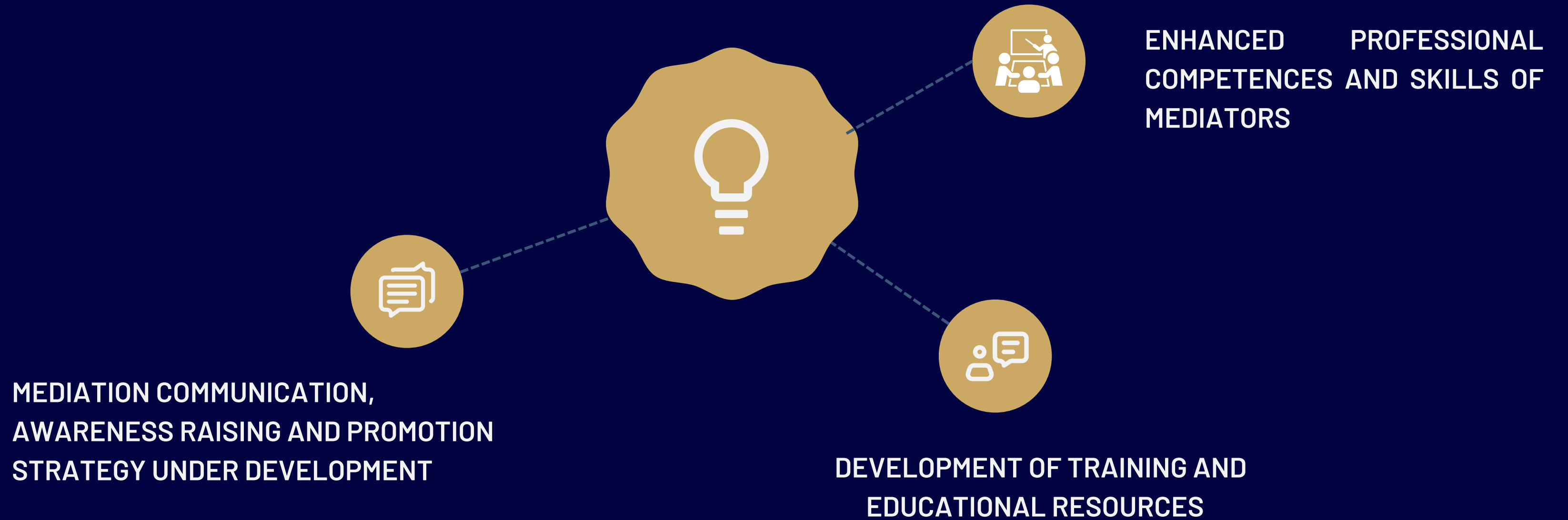


## EXPECTED RESULTS

- Expert analysis of the state of play and recommendations for further improvements in the area of mediation
- Expert report on mediation statistics with recommendations to adopt a standard system to gather statistics based on CEPEJ Mediation Baseline Statistics
- Ex post analysis of the state of play of mediation
- Strengthen the capacity of the Mediation Council (ethics, fees, monitoring, data collection and analysis)
- Strengthen the capacity of mediators
- Increased knowledge of mediation trainers to provide in-depth and specialised trainings
- Increased knowledge and awareness of various mediation stakeholders, including judges and lawyers, with a view to supporting the recourse to mediation and the dissemination of good practices
- A mediation pilot to improve geographical outreach
- Promotion and awareness plan on mediation in Azerbaijan

**880.000 EUR**

# FOSTERING MEDIATION IN AZERBAIJAN HIGHLIGHTS



## CONDUCTED ACTIVITIES (JULY- DECEMBER 2024)



- The module on mediation of the HELP course on “Quality of Justice – the Work of the CEPEJ” was translated into the Azerbaijani language and made available on the HELP platform for e-learning. It is being further adapted for the implementation as a tutored course for new mediators
- A Handbook for mediators of Azerbaijan was developed by a team of international and national consultants. The handbook will serve as a practical tool for national mediators in their daily work
- A Mediation Communication, Awareness Raising, and Promotion Strategy is under development by a team of consultants with mediation and communication backgrounds

Partnership for  
Good Governance

# SUPPORT TO MODERNISATION OF COURT MANAGEMENT IN GEORGIA

[Link to project webpage](#)



# Partnership for Good Governance

# SUPPORT TO MODERNISATION OF COURT MANAGEMENT IN GEORGIA

## OVERVIEW

### OBJECTIVES

- To improve the efficiency of the Georgian judicial system by reducing backlogs and shortening case proceedings.
- To enhance the quality of judicial services through dialogue between justice professionals and the public.
- To increase judges' referrals to mediation and improve data collection for mediation cases using the CEPEJ Mediation Development Toolkit

**MARCH 2023 - FEBRUARY 2026**

### BENEFICIARIES AND STAKEHOLDERS

- Common Courts of Georgia
- High Council of Justice
- High School of Justice
- Independent Inspector of the High Council of Justice
- Judges and Court Staff
- Mediators' Association



### EXPECTED RESULTS

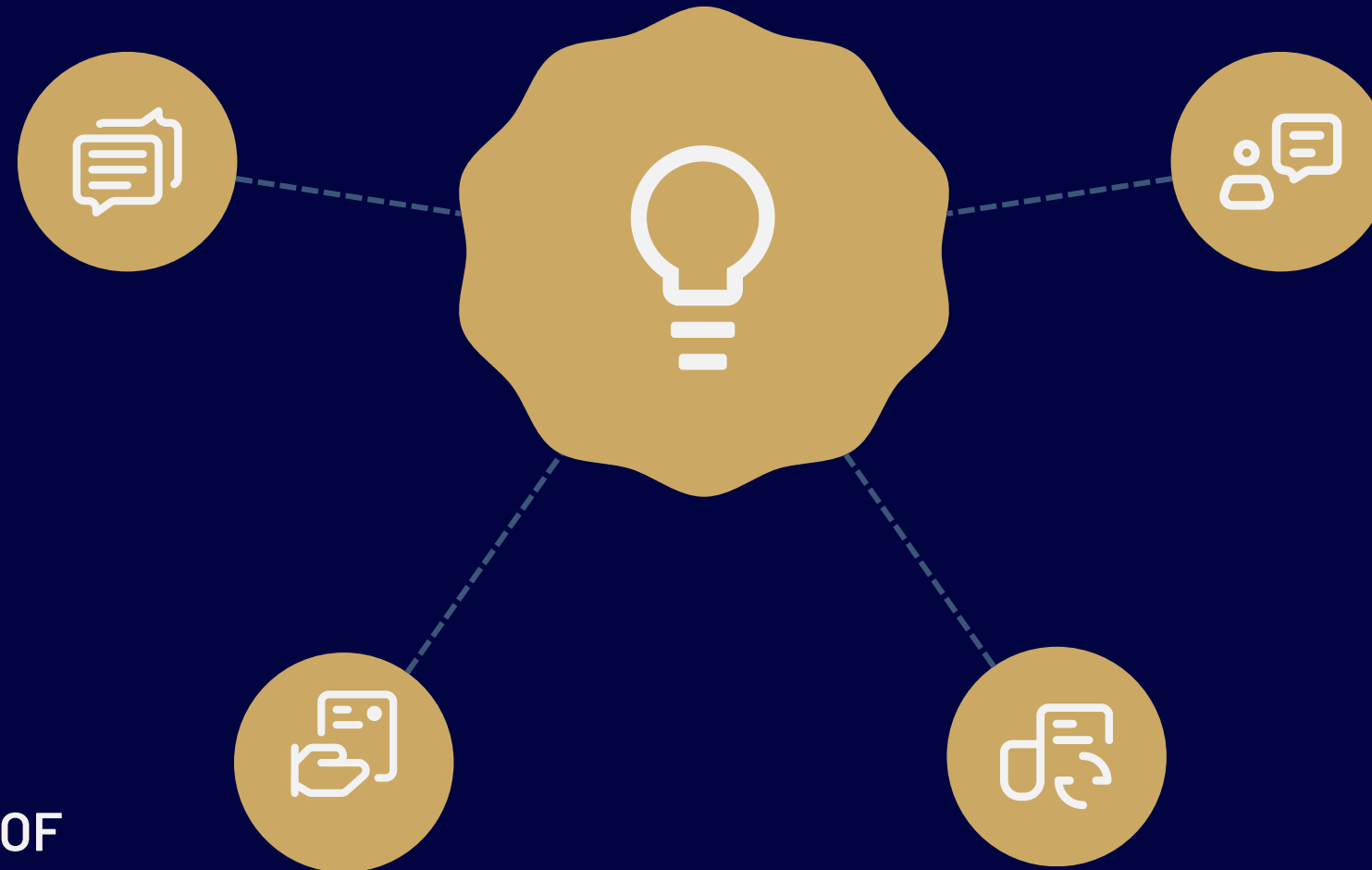
- Courts adopt quality and efficiency standards and tools
- The delivery of efficient and quality judicial services to citizens at the national and court level is enhanced
- Court coaching program allows to improve court management and disseminate practical measures to other courts
- Court performance through strengthened court management is improved
- The recourse to mediation is enhanced

**800.000 EUR**

# SUPPORT TO MODERNISATION OF COURT MANAGEMENT IN GEORGIA HIGHLIGHTS

A UNIFIED METHODOLOGY FOR DATA COLLECTION ALIGNED WITH CEPEJ METHODOLOGY AND INDICATORS WAS DEVELOPED AND PILOTED FOR CIVIL CASES

IMPLEMENTATION IN PILOT COURTS OF TAILORED RECOMMENDATIONS FROM THE NEEDS ASSESSMENTS SUCH AS TIME MOTION STUDY TO ASSESS THE WORKLOAD, BACKLOG REDUCTION, USER SATISFACTION, AND STAFF EVALUATION



CREATION OF A DEDICATED MEDIATION MODULE TO EMPOWER JUDICIAL REFERRALS, ENHANCING THE EFFICIENCY AND EFFECTIVENESS OF DISPUTE RESOLUTION PROCESSES

JUDICIAL STAFF IN FOUR PILOT COURTS ARE NOW EQUIPPED IN USING MODERN TOOLS FOR EFFECTIVE COURT MANAGEMENT AND OPTIMISED OPERATIONS

## CONDUCTED ACTIVITIES (JULY- DECEMBER 2024)



- Tailored workshop for Zugdidi Regional Court focused on designing a Mediation Communication Strategy based on CEPEJ tools and good practices
- High School of Justice trainers participated in a training for trainers on enhancing judge's referrals to mediation, improving access to justice and reducing court caseloads
- The HELP course on CEPEJ's "Quality of Justice" translated into Georgian, is now accessible to judges and court staff, with 53 participants enrolled to increase awareness of quality standards and judicial digitalisation
- Based on a time motion study conducted in four courts, recommendations were prepared on staff and optimised court processes, aiming to reduce delays and improve judicial efficiency
- An online statistical form is being piloted in three courts to enable courts to unify their data collection practices for civil cases.
- User satisfaction survey questionnaires were developed and customized for court users and legal professionals at Zugdidi Regional Court and the Supreme Court of Georgia. As a final step, court staff were trained in late November to prepare for survey implementation
- As part of the court coaching program at Rustavi City Court, the evaluation methodology for judicial staff was reviewed, and recommendations were provided to enhance existing assessment practices

Partnership for  
Good Governance

# SUPPORT TO FURTHER MODERNISATION OF COURT MANAGEMENT IN THE REPUBLIC OF MOLDOVA

[Link to project webpage](#)





# Partnership for Good Governance

# SUPPORT TO FURTHER MODERNISATION OF COURT MANAGEMENT IN THE REPUBLIC OF MOLDOVA

## OVERVIEW

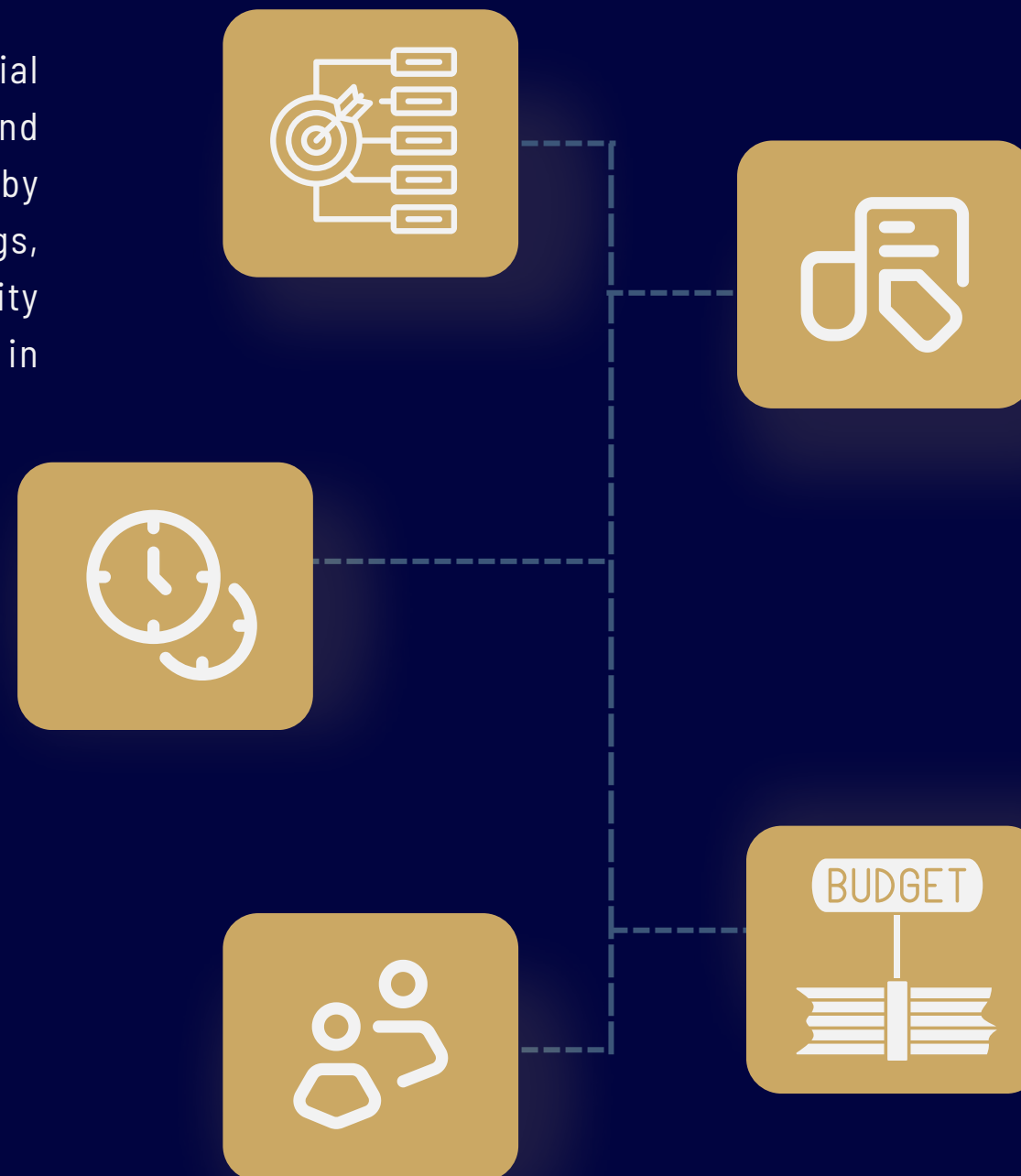
### OBJECTIVES

- To promote further modernisation of the judicial administration, improving the evaluation, efficiency, and quality of the functioning of courts, in particular by strengthening the court management and preventing backlogs, improving the transparency, communication, and accessibility of courts, as well as the public trust and user satisfaction, in line with European standards.

**MARCH 2023 – FEBRUARY 2026**

### BENEFICIARIES AND STAKEHOLDERS

- Superior Council of Magistrates
- Ministry of Justice
- Agency for Court Administration
- The National Institute of Justice



### EXPECTED RESULTS

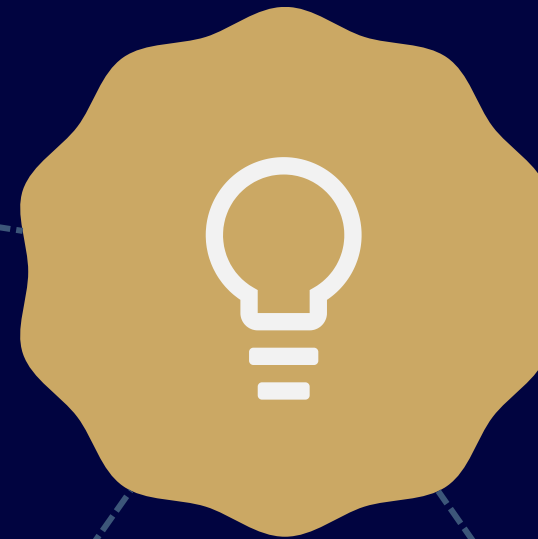
- Improving the evaluation of courts and their efficiency by strengthening court management
- Improving the working conditions, the transparency, and the communication of the judiciary
- Improving the quality of judicial services with better accessibility of the judiciary and user satisfaction

**635.000 EUR**

# SUPPORT TO FURTHER MODERNISATION OF COURT MANAGEMENT IN THE REPUBLIC OF MOLDOVA

## HIGHLIGHTS

PROMOTION AND UTILIZATION OF  
JUSTAT AIS



NEW COMMUNICATION STRATEGY AND  
A GUIDE ON COURT-MEDIA RELATIONS  
BASED ON CEPEJ TOOL

DEVELOPMENT OF UNIFORM REPORTING AND  
HR POLICY OPTIMIZATION



CAPACITY BUILDING FOR COURT MANAGERS AND STAFF ON  
PERFORMANCE EVALUATION, REPORTING, AND COURT  
RESOURCE PLANNING

## Partnership for Good Governance



# SUPPORT TO FURTHER MODERNISATION OF COURT MANAGEMENT IN THE REPUBLIC OF MOLDOVA

## CONDUCTED ACTIVITIES (JULY- DECEMBER 2024)

- Conducting in cooperation with national partners of regular meetings of two working groups which developed
  - (1) a Human Resources Strategy of the Judicial System, including a comprehensive SWOT analysis and Action Plan, based on large consultations with judges and employees of the court system
  - (2) a Backlog reduction tool for national courts, based on the CEPEJ tool
- The WGs are currently finalising
  - (3) a detailed guidance for uniform reporting on court performance and
  - (4) recommendations for achieving a balanced caseload among courts, as well as a reasonable workload for judges and court staff
- A new Communication Strategy and a Guide on the relations of the courts with the media and the public, largely based on the CEPEJ Guide on communication with the media and the public for courts and prosecuting authorities, where drawn up and are being discussed with the SCM for adoption and implementation
- Training provided to at least 81 (48 women and 13 men) court managers and staff on performance evaluation, reporting, and court resource planning.



# GREECE

# SUPPORTING THE REDUCTION OF BACKLOG IN THE FIRST INSTANCE COURTS OF ATHENS AND THESSALONIKI

[Link to project webpage](#)





# SUPPORTING THE REDUCTION OF BACKLOG IN THE FIRST INSTANCE COURTS OF ATHENS AND THESSALONIKI OVERVIEW

## OBJECTIVE

- To support the First Instance Courts of Athens and Thessaloniki's in their efforts to reduce their backlogs with the support of the CEPEJ tools and in particular its Backlog reduction tool

**OCTOBER 2024-OCTOBER 2026**

## BENEFICIARIES AND STAKEHOLDERS

- Ministry of Justice
- First Instance Court of Athens (courts' judges and staff)
- First Instance Court of Thessaloniki (courts' judges and staff)
- National School of the Judiciary
- Lawyers, mediators and legal professionals in general



## EXPECTED RESULTS

- Assessment of the root causes of delays in court proceedings in the two courts in terms of organisation, legal framework, processes and human resources available. Recommendations (including Diagnostics, Needs Assessment and Recommendations)
- Development of action plans to reduce the backlog in close collaboration with the two courts
- Capacity-building measures for judges and court staff will ensure that proposed measures are implemented.

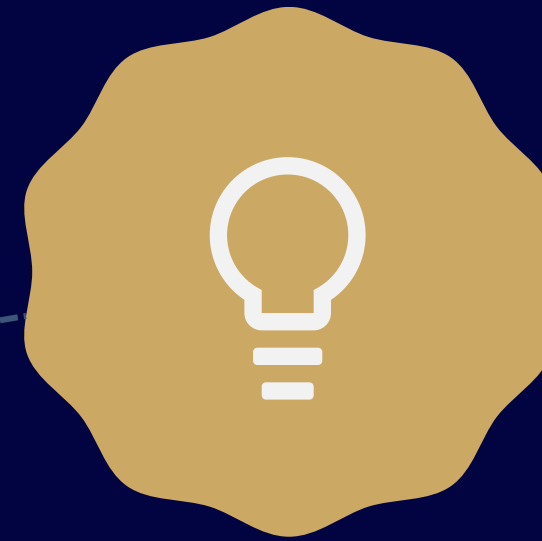
**747.126 EUR**



# SUPPORTING THE REDUCTION OF BACKLOG IN THE FIRST INSTANCE COURTS OF ATHENS AND THESSALONIKI HIGHLIGHTS



**COMMON UNDERSTANDING OF THE OBJECTIVES, THE RESULTS TO BE ACHIEVED, THE APPROACH TO BE ADOPTED AND THE EXPECTATIONS OF THE BENEFICIARIES WITH THE PROJECT BENEFICIARIES**



**PRELIMINARY ASSESSMENT OF THE ROOT CAUSES OF THE DELAYS (CIVIL CASES) IN THE FIRST INSTANCE COURTS OF ATHENS AND THESSALONIKI AT THE LEVEL OF ORGANISATION, LEGAL FRAMEWORK, STRUCTURES, PROCESSES AND HUMAN RESOURCES AVAILABLE**



# SUPPORTING THE REDUCTION OF BACKLOG IN THE FIRST INSTANCE COURTS OF ATHENS AND THESSALONIKI

## CONDUCTED ACTIVITIES (JULY- DECEMBER 2024)



- Kick Off meeting on 5 November in presence of the Greek Minister of Justice, Vice-President of the Hellenic Council of State, DGREFORM Director for Support to Member State reforms, CoE Director of Human Rights, President of the First Instance Court of Athens and Thessaloniki
- Fact finding mission to both pilot courts allowing to meet with the court presidents, judges, and judicial staff, to discuss the current situation and understand the main issues at the level of courts and case management, legal framework, working structures, processes, and human resources

# TOWARDS A MORE PROTECTIVE, ACCESSIBLE AND EFFICIENT JUSTICE SYSTEM IN **MOROCCO** (MA-JUST)

[Link to project webpage](#)





# TOWARDS A MORE PROTECTIVE, ACCESSIBLE AND EFFICIENT JUSTICE SYSTEM IN MOROCCO (MA-JUST)

## OVERVIEW

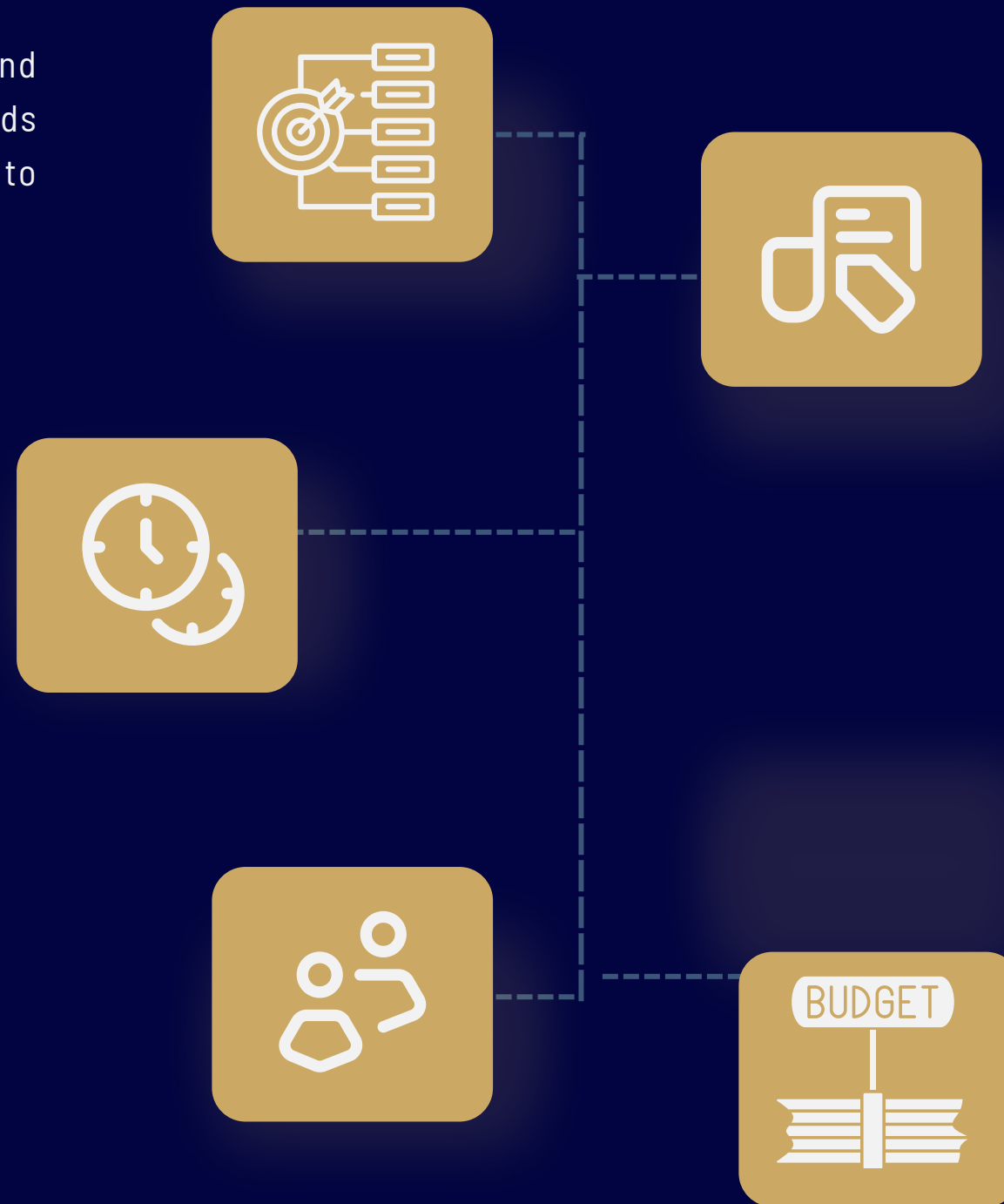
### OBJECTIVES

- To strengthen the rule of law through an accessible and effective judiciary system in line with international standards by reinforcing and extending judicial protection, access to justice and increasing effectiveness of justice

**JUNE 2024 - SEPTEMBER 2027**

### BENEFICIARIES AND STAKEHOLDERS

- High Judiciary Council (CSPJ)
- Presidency of Public Prosecution (PMP)
- Ministry of Justice
- Judiciary Higher Institute (ISM)
- Judges, lawyers, civil society, users



### EXPECTED RESULTS

- Access to civil and criminal justice is improved for all persons present on Moroccan territory, without discrimination.
- Alternative dispute resolution mechanisms contribute to improved access to justice.
- More effective oversight of the courts helps identify and correct judicial dysfunctions.
- Interactions between the Ministry of Justice, the Judiciary High Council and the Public Prosecutor Office are strengthened for all matters relating to judicial administration, within the framework of the separation of powers.
- The courts and judicial services are managed in a modern way, including through digital justice.
- Enhanced capacities of key justice auxiliaries contribute to better efficiency of the judicial process.
- Experts analyze the current state and provide recommendations for further improvements in the field of mediation.

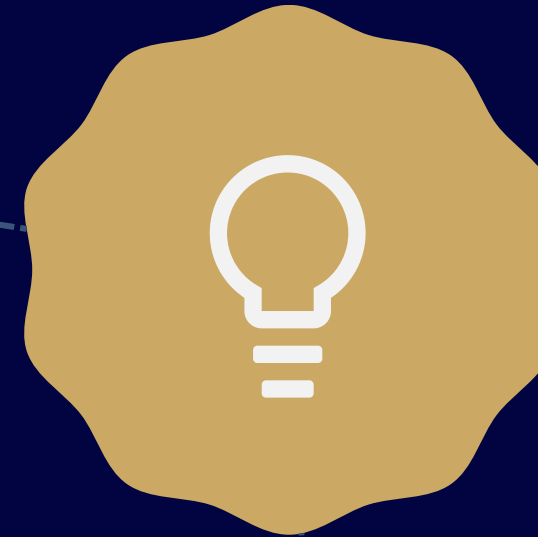
**1.850.000 EUR**

# TOWARDS A MORE PROTECTIVE, ACCESSIBLE AND EFFICIENT JUSTICE SYSTEM IN MOROCCO (MA-JUST)

## HIGHLIGHTS



**COMMITMENT CONFIRMED BY THE MAIN INSTITUTIONAL PARTNERS—THE HIGH COUNCIL OF THE JUDICIARY, THE PRESIDENCY OF THE PUBLIC PROSECUTION, AND THE MINISTRY OF JUSTICE**



**THE SELECTED PILOT COURTS HAVE BEEN IDENTIFIED, AND AN INITIAL VISIT TO THE RABAT COURT OF APPEAL HAS BEEN CARRIED OUT**



**MAIN PARTNERS INFORMED ON CEPEJ LATEST WORK AND NEW TOOLS, AND THE METHODOLOGY TO BE USED WITHIN THE FRAMEWORK OF THE PROJECT**

# TOWARDS A MORE PROTECTIVE, ACCESSIBLE AND EFFICIENT JUSTICE SYSTEM IN MOROCCO (MA-JUST)

## CONDUCTED ACTIVITIES (JULY- DECEMBER 2024)



- 67 representatives of the higher management of the High Council of the Judiciary, the Ministry of Justice and the Presidency of the Public Prosecution as well as judges and court staff were introduced to the CEPEJ tools and methodology
- A first expert mission was organised in the Rabat Court of Appeal (pilot court)
- Development of a questionnaire on IT use and needs at the level of Courts
- Translation of the CEPEJ Help Module in Arabic



# ATTORNEY GENERAL AND STATE ADVOCATE IN MALTA - IMPLEMENTATION OF ACTION PLAN ON OFFICES RE-ORGANISATION

The project is implemented by the Innovative Solutions for Human Rights and Justice Unit of the Department for the Implementation of Human Rights, Justice and Legal Co-operation Standards, with the support of CEPEJ Secretariat on specific activities.

[Link to project webpage](#)





# ATTORNEY GENERAL AND STATE ADVOCATE IN MALTA - IMPLEMENTATION OF ACTION PLAN ON OFFICES RE-ORGANISATION OVERVIEW

## OBJECTIVES

- Ensuring their full operational independency
- Improving public trust
- Improving their accountability and transparency

NOVEMBER 2023 – OCTOBER 2025

## BENEFICIARIES AND STAKEHOLDERS

- Office of the State Advocate
- Office of the Attorney General
- Ministry of Justice



## EXPECTED RESULTS

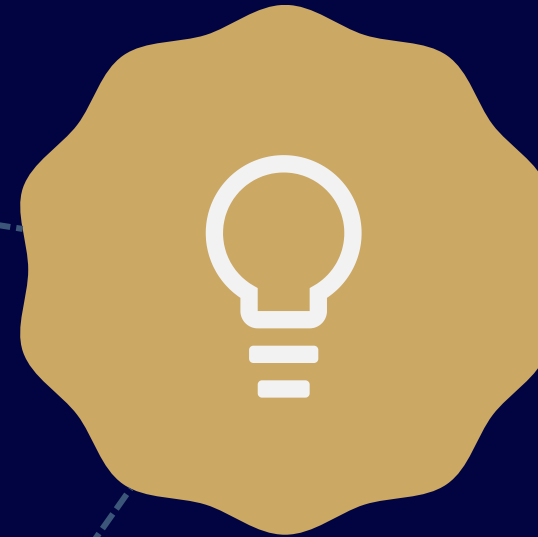
- Adoption of internal strategies and introduction of new tools for the institutional and -administrative reorganisation of the two Offices.
- Adoption of communication strategies for the Offices of the Attorney General and State Advocate aiming at improving public trust and transparency.
- Improved capacity of the Offices of the Attorney General and State Advocate to provide continuous professional development to their officers.
- A new IT system supporting the operations of the Offices of the Attorney General and State Advocate is designed and approved.

**95.880 EUR (CEPEJ ACTIVITIES)**



# ATTORNEY GENERAL AND STATE ADVOCATE IN MALTA - IMPLEMENTATION OF ACTION PLAN ON OFFICES RE-ORGANISATION HIGHLIGHTS

**RECOMMENDATIONS AND SUPPORT FOR THE OFFICE OF THE ATTORNEY GENERAL ON INTERNAL POLICIES, CASE WEIGHTING METHODOLOGIES, EFFICIENCY INDICATORS FOR THE OFFICES AND PERFORMANCE MANAGEMENT TOOLS**



**SUPPORT TO THE OFFICE OF THE STATE ADVOCATE IN ADJUSTMENT AND DEVELOPMENT OF INTERNAL DOCUMENTS ON OPERATING PROCEDURES, CASE MANAGEMENT, PERFORMANCE MANAGEMENT AND PLANNING**



**WORKING GROUP COMPOSED OF REPRESENTATIVES OF THE OFFICE OF ATTORNEY GENERAL, COE AND EXPERTS ESTABLISHED AND TASKED TO DEVELOP INTERNAL POLICIES**

**AD HOC SUPPORT  
ACTIVITY IN UKRAINE -  
IN-DEPTH ASSESSMENT  
AND DIAGNOSIS OF THE  
CURRENT SITUATION IN  
UKRAINIAN JUDICIARY**



# IN DEPTH ASSESSMENT AND DIAGNOSIS OF THE CURRENT SITUATION IN UKRAINIAN JUDICIARY

## OVERVIEW

### OBJECTIVE

- To provide support to upkeep an efficient functioning of courts with available resources following the Russian invasion

SEPTEMBER 2024 – FEBRUARY 2025

### BENEFICIARIES AND STAKEHOLDERS

- High Council of Justice
- Supreme Court
- Pilot courts



### EXPECTED RESULTS

- Assessment of performance with recommendations of the Ukrainian judicial system, in particular as regards its efficiency and quality
- In depth assessment and diagnosis in pilot courts with recommendations

50.000 EUR



# IN DEPTH ASSESSMENT AND DIAGNOSIS OF THE CURRENT SITUATION IN UKRAINIAN JUDICIARY

## HIGHLIGHTS



# ONGOING REGIONAL PROJECTS IMPLEMENTED BY CEPEJ

- ✓ **WESTERN BALKANS REGION (EU/COE HORIZONTAL FACILITY IV)  
REGIONAL PROJECT - WESTEN BALKANS DASHBOARD**
- ✓ **EASTERN PARTNERSHIP REGION  
REGIONAL PROJECT - EASTERN PARTNERSHIP DASHBOARD**
- ✓ **SOUTH MEDITERRANEAN REGION  
SOUTH PROGRAMME V**





HORIZONTAL FACILITY  
FOR THE WESTERN  
BALKANS AND TÜRKIYE

# DASHBOARD WESTERN BALKANS

(ALBANIA, BOSNIA-HERZEGOVINA,  
KOSOVO\*, MONTENEGRO, NORTH  
MACEDONIA, SERBIA)

[Link to project webpage](#)



# DASHBOARD WESTERN BALKANS OVERVIEW

## OBJECTIVE

- To support the beneficiaries in completing their judicial reforms and preparing their future policies and budget allocations based on CEPEJ findings, through the achievement of a better measurement of the results of their judicial reforms



**JANUARY 2023 – DECEMBER 2026**



## BENEFICIARIES AND STAKEHOLDERS

- Ministries of Justice and/or other relevant institutions such as High Councils of the Judiciary (notably their statistical departments); courts and users of the judicial systems



## EXPECTED RESULTS

- To support beneficiaries in reinforcing their mechanisms of collection, processing, and analysis of judicial data in accordance with CEPEJ standards and tools
- To enable beneficiaries to develop the capacities and resources needed to identify the strengths and weaknesses of their judicial systems, measure the results of the judicial reforms and develop relevant policies for the future



**1.404.000 EUR**

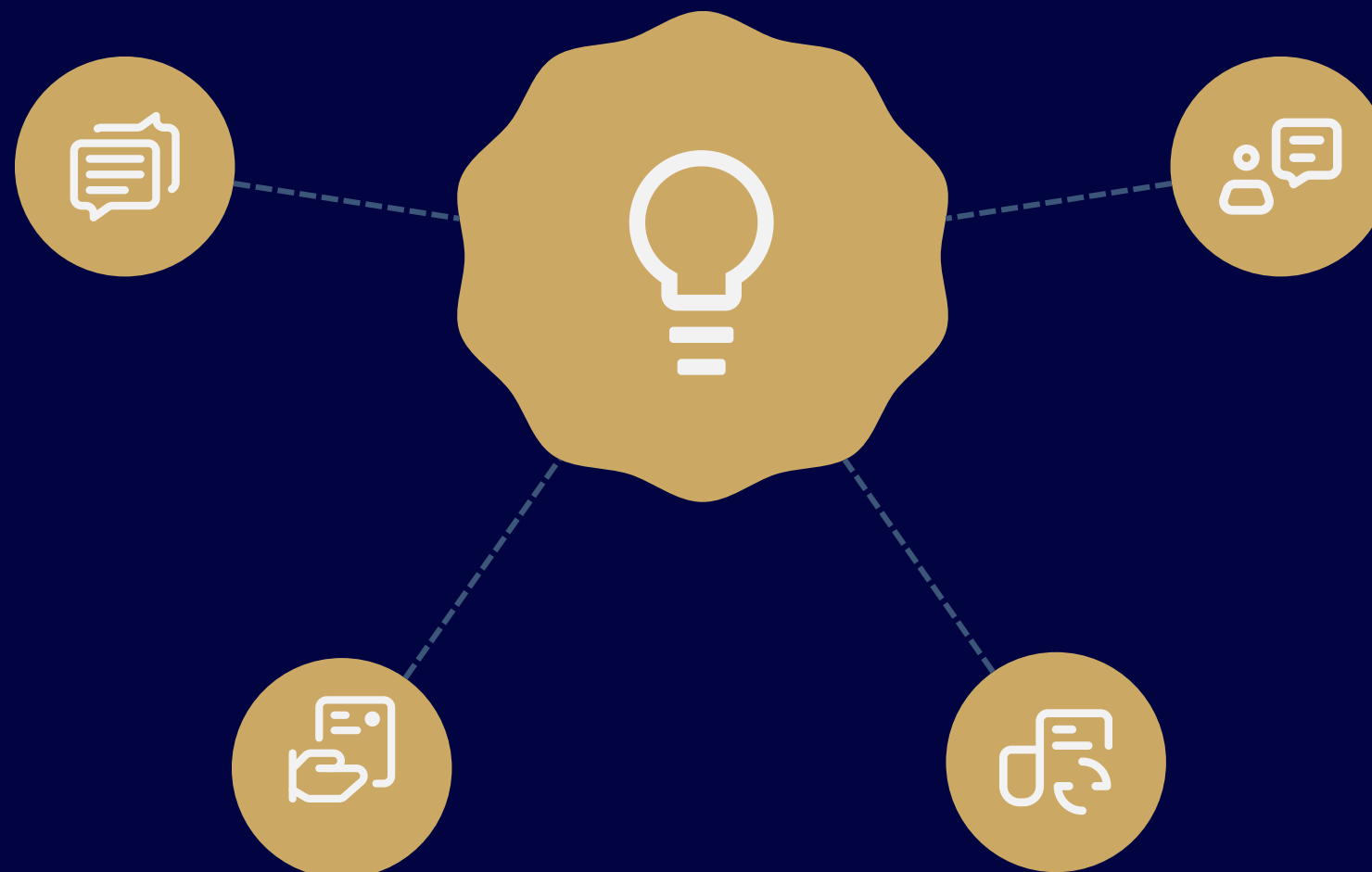


# DASHBOARD WESTERN BALKANS

## HIGHLIGHTS

THE 2024 REPORT ON 2023 DATA HAS BEEN SUBMITTED TO THE EUROPEAN COMMISSION ON 30 JUNE 2024, COMPLETING THE 5TH CYCLE OF DATA COLLECTION. UPON EC AGREEMENT, IT HAS BEEN ALSO PUBLISHED ON THE CEPEJ [WEBSITE](#), FOR FURTHER DISSEMINATION AND USE FOR POLICY AND DECISION MAKING AT NATIONAL LEVEL

THE 1ST PART OF THE REPORT PRESENTS IN COMPARATIVE TABLES QUANTITATIVE AND QUALITATIVE DATA VALIDATED FOR 12 INDICATORS REGARDING EFFICIENCY AND QUALITY OF JUSTICE FOR ALL THE BENEFICIARIES, ORGANISED IN TABLES AND CHARTS, ACCOMPANIED BY A SUMMARY OVERVIEW PER INDICATOR, AS WELL AS COMMENTS PROVIDED FOR THE UNDERSTANDING OF DATA



**CAPACITY-BUILDING ACTIVITIES ORGANISED AS NECESSARY TO SUPPORT DATA COLLECTION**

A MISSION FOR THE PRESENTATION OF DATA COLLECTION RESULTS AND SUPPORT TO DATA COLLECTION WAS CARRIED OUT IN SERBIA IN NOVEMBER 2024

REGIONAL WORKSHOPS ARE ORGANIZED ANNUALLY, FOCUSING ON SPECIFIC AREAS OF INTEREST SUCH AS JUDICIAL TRAINING, CASEFLOW AND BACKLOG MANAGEMENT, AND ICT. A WORKSHOP WITH BENEFICIARY CORRESPONDENTS ON THE PROSECUTION CASE-FLOW DATA IS PLANNED TO TAKE PLACE IN FEBRUARY/MARCH 2025, IN PARALLEL TO A SIMILAR ONE TO BE ORGANISED WITHIN THE EAP DASHBOARD, IN VIEW OF FURTHERING SYNERGIES BETWEEN THE TWO DASHBOARDS

# DASHBOARD EASTERN PARTNERSHIP

(ARMENIA, AZERBAIJAN,  
BELARUS\*, GEORGIA, REPUBLIC  
OF MOLDOVA, UKRAINE)

\* IN LINE WITH THE EUROPEAN COUNCIL CONCLUSIONS OF FEBRUARY 2022 AND THE DECISION OF THE COUNCIL OF EUROPE MINISTERS' DEPUTIES OF MARCH 2022, WHILE THE PARTNERSHIP FOR GOOD GOVERNANCE DOES NOT INCLUDE ACTIVITIES WITH THE PARTICIPATION OF THE BELARUSIAN AUTHORITIES, ACTIVITIES MAY BE ORGANISED WITH THE REPRESENTATIVES OF BELARUSIAN CIVIL SOCIETY AND DEMOCRATIC FORCES AS APPROPRIATE.

[Link to project webpage](#)



# DASHBOARD EASTERN PARTNERSHIP

## OVERVIEW

### OBJECTIVES

- To support the beneficiaries in their efforts to achieve an effective, systematic and data-based monitoring and evaluation on the quality, efficiency, independence and accountability of their justice systems, including the prosecution services

**JANUARY 2021 - JULY 2025**

### BENEFICIARIES AND STAKEHOLDERS

- Ministries of Justice and/or other relevant institutions such as High Councils of the Judiciary (notably their statistical departments); courts and users of the judicial systems



### EXPECTED RESULTS

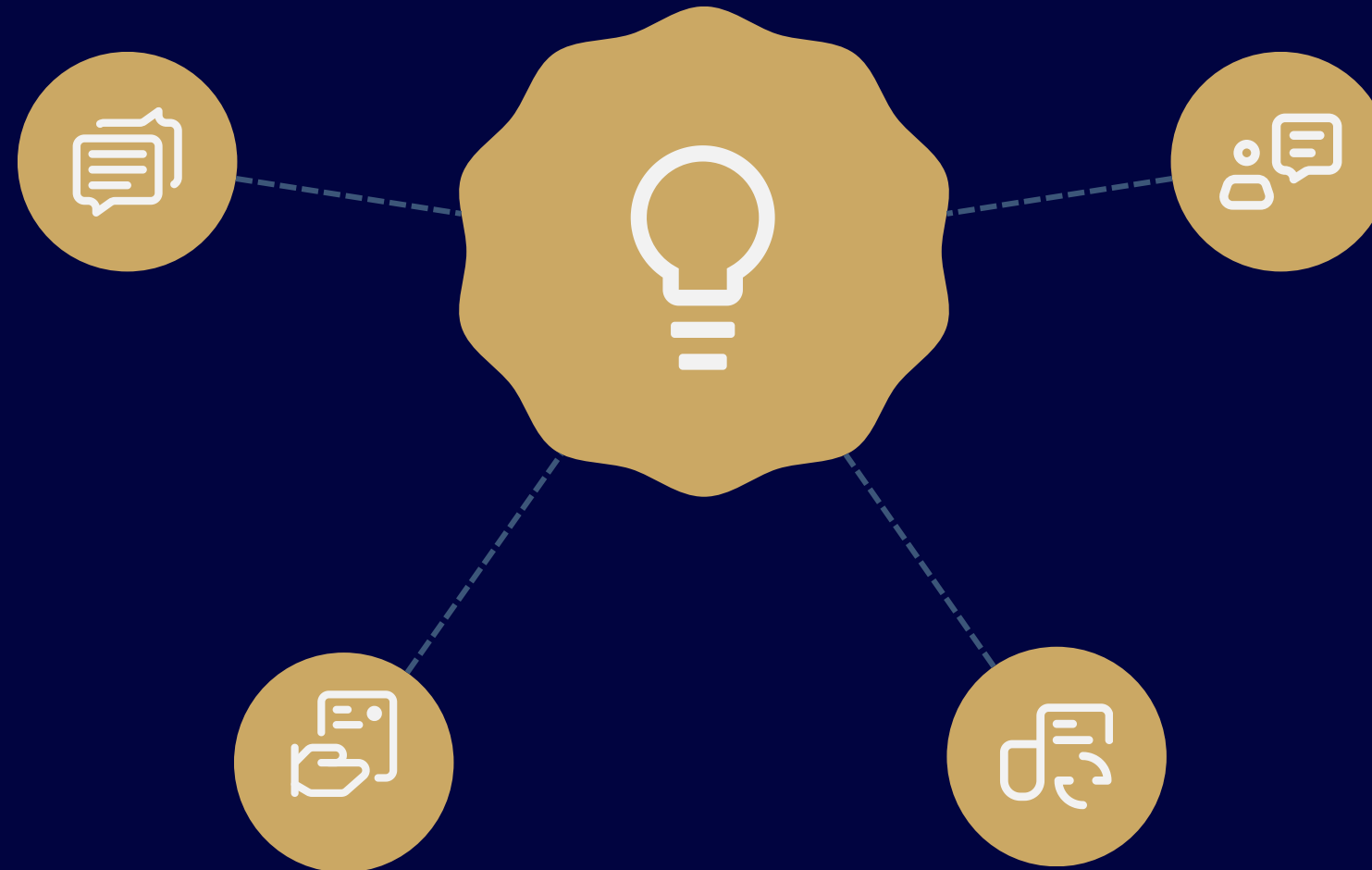
- To support the EaP countries in identifying weaknesses in their judicial data collection mechanisms and to suggest measures for their improvement provided
- To increase the use of new skills to improve the mechanism of collection, processing and analysis of judicial data in accordance with CEPEJ standards and tools in the EaP countries
- To build the capacity of the EaP countries to identify and take into account the strengths and weaknesses of their judicial system and the results of the judicial reforms

**2 223 000 EUR**

# DASHBOARD EASTERN PARTNERSHIP

## HIGHLIGHTS

GIVEN THE CHANGE OF REFERENCE YEAR TO N-1 DURING THE 3RD DATA COLLECTION CYCLE, THE 2024 REPORT CONTAINS DATA FROM THE REGULAR EVALUATION CYCLE (2022 DATA) AND 2023 DATA FOR QUESTIONS COMMON TO CEPEJ EVALUATION AND EAP DASHBOARD. THE REPORT INCLUDES TRENDS FROM 2018 TO 2023, AS WELL AS, WHERE AVAILABLE AND PERTINENT, THE EU MEDIAN FOR 2022



THE 2024 REPORT ON 2023 DATA HAS BEEN SUBMITTED TO THE EUROPEAN COMMISSION ON 30 JUNE 2024, COMPLETING THE 3RD CYCLE OF DATA COLLECTION. UPON EC AGREEMENT, IT HAS BEEN ALSO PUBLISHED ON THE CEPEJ WEBSITE, FOR FURTHER DISSEMINATION AND USE FOR POLICY AND DECISION MAKING AT NATIONAL LEVEL

THE 4TH CYCLE OF DATA COLLECTION WAS LAUNCHED IN NOVEMBER 2024, AIMING AT DELIVERING THE 2024 DATA REPORT BY 30 JUNE 2025

SINCE THE START OF THE ACTION, 25 COACHING SESSIONS HAVE BEEN ORGANISED FOR NATIONAL CORRESPONDENTS; 144 PARTICIPANTS FROM RELEVANT INSTITUTIONS INVOLVED IN DATA COLLECTION ATTENDED TRAININGS AND COACHING BY CEPEJ; 318 PARTICIPANTS WERE INVOLVED IN AWARENESS RAISING ACTIVITIES ON THE RESULTS OF THE DASHBOARD





# PROTECTING HUMAN RIGHTS, RULE OF LAW AND DEMOCRACY THROUGH SHARED STANDARDS IN THE SOUTHERN MEDITERRANEAN

[Link to project webpage](#)

Co-funded  
by the European Union



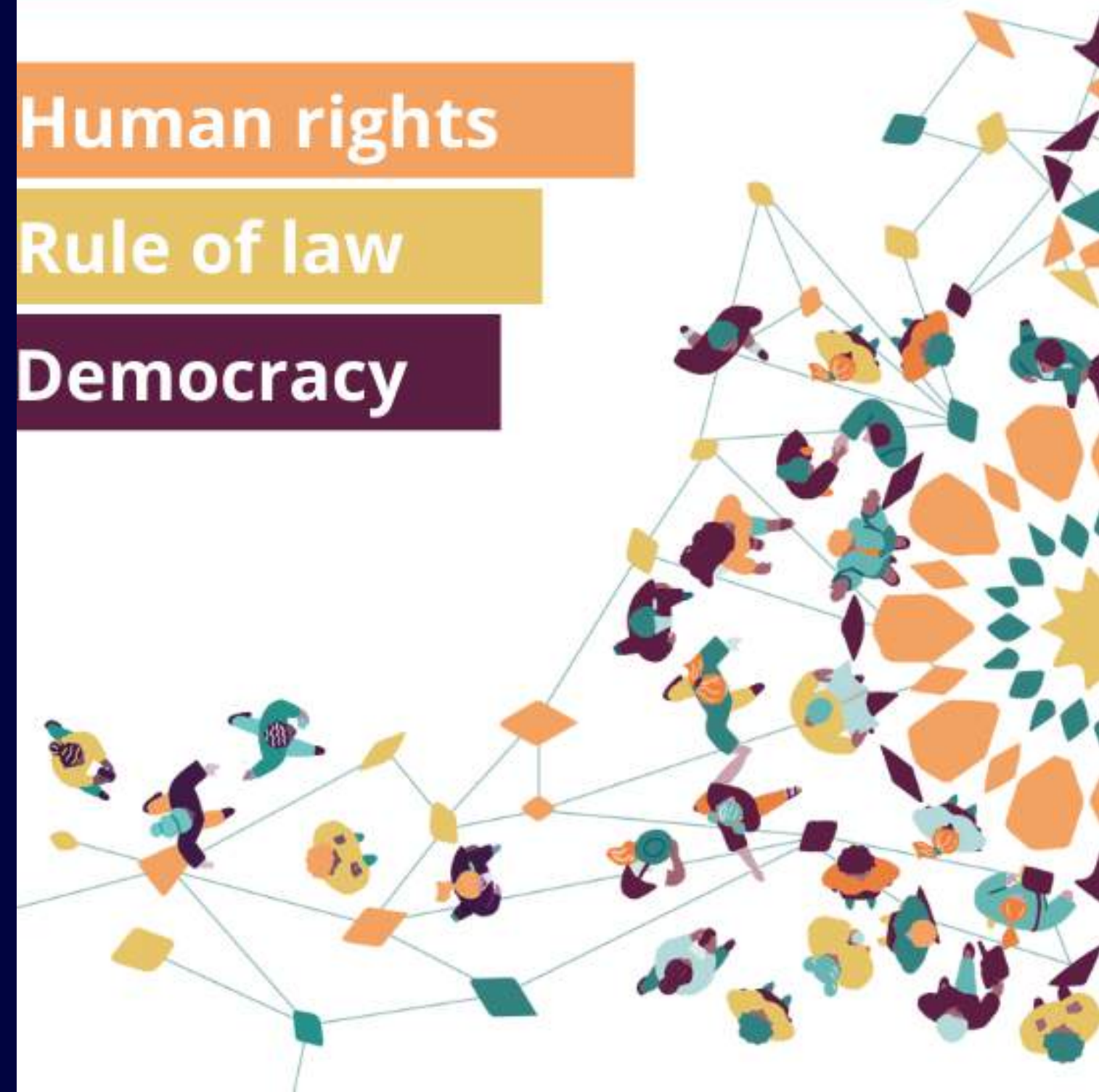
Co-funded and implemented  
by the Council of Europe

## South Programme V

Human rights

Rule of law

Democracy



# PROTECTING HUMAN RIGHTS, RULE OF LAW AND DEMOCRACY THROUGH SHARED STANDARDS IN THE SOUTHERN MEDITERRANEAN

## OVERVIEW

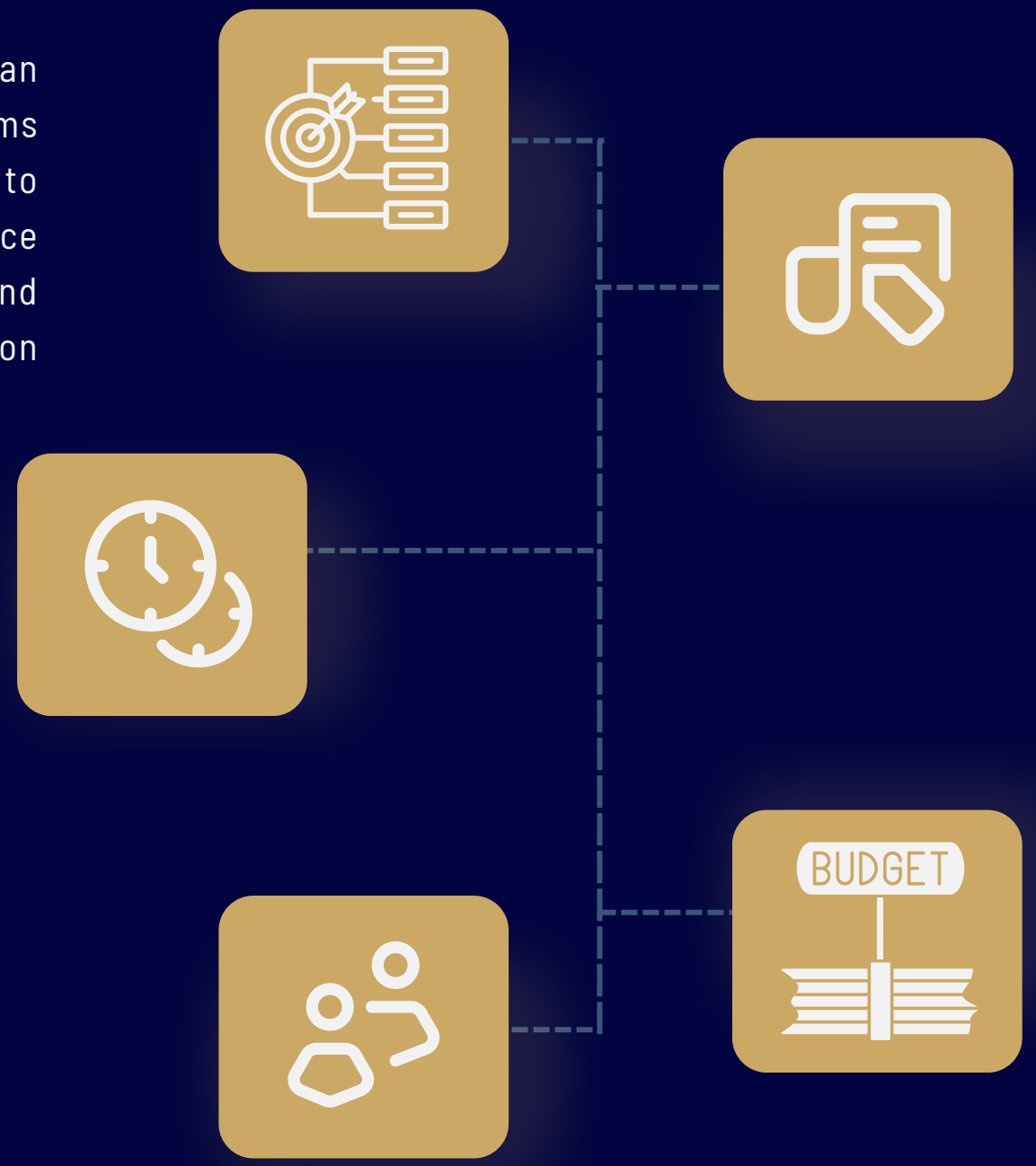
### OBJECTIVES

- To strengthen the capacities of the Southern Mediterranean beneficiaries in the field of implementation of judicial reforms and the efficiency and the quality of justice systems, and to reinforce the dialogue and networking between justice professionals, institutions and bodies at national, regional and international level, based on the CEPEJ methodology and on relative European and international standards

**SEPTEMBER 2022 – AUGUST 2025**

### BENEFICIARIES AND STAKEHOLDERS

- Ministries of Justice
- High Councils of Justice
- Justice inspection services
- Pilot courts
- Courts' staff, lawyers and other relevant beneficiaries in the region



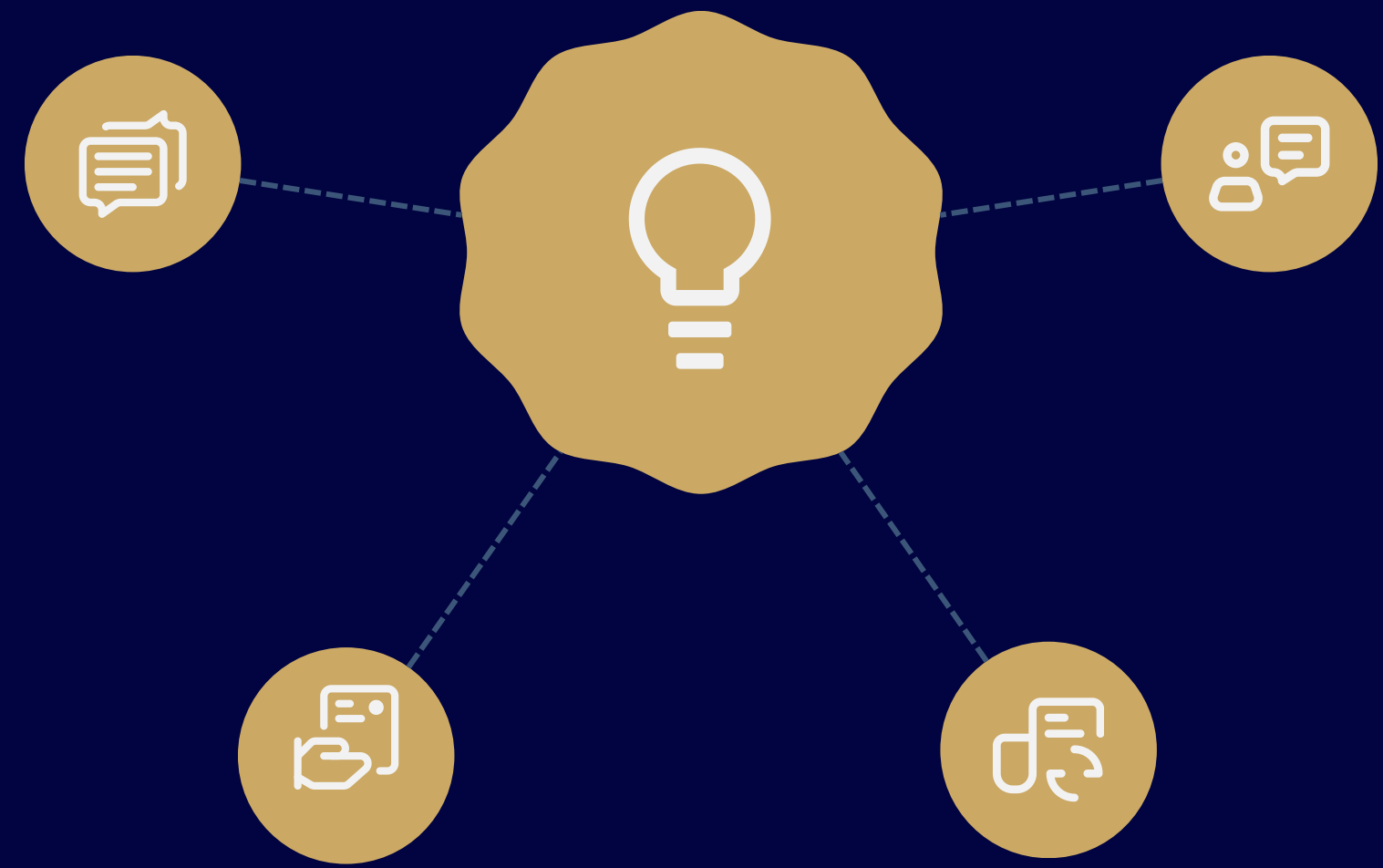
### EXPECTED RESULTS

- Regional, multilateral and bilateral events are organised to raise awareness on the CEPEJ tools and methodology as well as best international practices, and to promote regional exchanges on good practices
- Regional events in the framework of existing networks are organised (notably, the informal network of justice inspection services, the development of which was supported in phase IV of the South Programme), these networks are consolidated, and further support is provided
- Tailored support is provided to the beneficiaries, subject to national authorities' demand

**200.000 EUR (CEPEJ component)**

# PROTECTING HUMAN RIGHTS, RULE OF LAW AND DEMOCRACY THROUGH SHARED STANDARDS IN THE SOUTHERN MEDITERRANEAN

## HIGHLIGHTS



**CONTINUOUS SUPPORT FOR THE DEVELOPMENT OF THE ARAB NETWORK OF JUDICIAL INSPECTION SERVICES (ARNJIS) - FACILITATION OF REGULAR ONLINE MEETINGS OF THE MEMBERS, ENLARGEMENT OF THE NETWORK WITH THE ACCESSION OF DJIBOUTI**

- LAUNCH OF THE ARNJIS WEBSITE
- FINALISATION AND ADOPTION BY MEMBERS OF THE ARNIJS CHARTER
- DEVELOPMENT OF A QUESTIONNAIRE BY THE NETWORK, TO COLLECT NECESSARY INFORMATION ON THE INSPECTION SERVICES OF EACH COUNTRY AND ENABLE COMPARISON BETWEEN THEM

**CONTINUED OUTREACH TO BENEFICIARIES OF THE SPV FOR POTENTIAL FUTURE COOPERATION**

*If you've had a long history with your business, or if there were a lot of obstacles along the way that took some creativity to overcome, then it's important that they know about it!*

**THIRD ANNUAL MEETING OF THE ARNJIS HELD ON 2-3 JULY IN TANGER INCLUDING DELEGATIONS FROM MOROCCO, TUNISIA, JORDAN, PALESTINE, LEBANON, MAURITANIA, OMAN, QATAR AND YEMEN, AS WELL AS MEMBERS OF THE EUROPEAN NETWORK (RESIJ)**