

Memorandum of Understanding between EUPAN and EGPA,

A vision for the development of Public Administration in Europe: after some decades of public sector reforms and experimentations with models of public management, it is possible to state that both the academic/scientific knowledge and the practice of public administration in Europe have moved beyond hypes and fashions, and reached a stage in which policy-makers, public managers and academics alike are aware of the complexity of improving public services in an age of uncertainty and 'multiple crises', and yet are more equipped than in the past to tackle the complex problems ahead. In order to address the contemporary and future challenges of improving public services, academe and the world of practice must work more closely together.

This *Memorandum of Understanding (MoU)* aims to outline and regulate the cooperation between the European Public Administration Network (herein EUPAN), a gathering of top executives responsible for the reform of public administration in Europe, and the European Group for Public Administration (herein EGPA), the main Learned Society in Europe for the study of public administration.

EGPA runs twenty-two Permanent Study Groups, gathering scholars from all over Europe. The EGPA Permanent Study Groups are at the cutting edge of research in all major areas of scientific inquiry in the fields of public administration, public management and public governance.

The MoU identifies two key areas of collaboration between EUPAN and EGPA:

- Scientific support to the development of the work programme of EUPAN: in this first main area of collaboration, EGPA makes its expertise, through the EGPA Permanent Study Groups, available to EUPAN for the development of its work programme; complementarily, EUPAN makes the evidence collected in the execution of the work programme (which is not classified as confidential) available to the relevant Permanent Study Group for research development purposes. Operationally, based on the work programme of the semester presidency of EUPAN, and depending on the areas of work selected by the EUPAN Presidency/EUPAN 5, the EGPA Permanent Study Groups holding the relevant expertise and competencies for the areas (as identified and selected by the EGPA Presidency and Steering Committee) are solicited to provide the scientific support, access to available data sources and knowledge sources. The choice to solicit one or more EGPA Permanent Study Groups during a EUPAN Strategy Paper period, or shorter periods such as a semester presidency, is a mutual agreement between EUPAN and EGPA (i.e. EUPAN reserves the right not to ask the services of any EGPA Permanent Study Group or other EGPA work group for the purposes of the

work programme; EGPA reserves the right not to offer the services of the Permanent Study Groups or other EGPA work groups for any given period).

- EUPAN DG meetings as the natural venue where EGPA policy papers are first presented and discussed, before publication on the EGPA webpage. In order to prepare for this discussion, the draft versions would be presented at the EUPAN WL meetings. The EGPA Policy Papers on European Governance series is a collection of policy papers produced by the EGPA Permanent Study Groups and the European research projects hosted and supported by EGPA. Based on previous and ongoing research work, the EGPA Policy Papers are an instrument whereby the academic community may contribute to the policy debate for an improved public governance and public services management in Europe, across all levels of government and policy sectors. A key requirement for policy papers is that they are examined and discussed by practitioners and policy-makers before publication on the EGPA website. The EUPAN meeting of Directors General and other relevant moments organised by EUPAN will be a privileged venue for presentation and discussion of the EGPA policy papers before publication. The choice of presenting a policy paper during an official meeting of EUPAN is a mutual agreement between EGPA and EUPAN. (EGPA reserves the right to present its Policy Papers on European Governance in other venues and times than the EUPAN DG and other main meetings).

Beyond these, collaborations between EUPAN and EGPA may be developed in all other areas of mutual interest.

This MoU does not exclude a possibility for EUPAN or EGPA to sign similar MoUs with other organisations.

The present MoU incorporates and replaces all previous agreements between EUPAN and EGPA. The MoU can be revised whenever necessary on mutual agreement.

For the EGPA side, the implementation of the present MoU is entrusted to the President of EGPA, the Steering Committee (which may also delegate to a specifically appointed sub-committee) and the Executive Secretary.

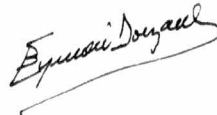
Helsinki, 28 November 2019

On behalf of EUPAN network,



Juha Sarkio
Director General, Finland

On behalf of EGPA,



Jean-Michel Eymeri-Douzans
EGPA President



Sofiane Sahraoui
IIAS
Director General