

European Liberal Forum

Independent auditor's report on the financial year
ended 31 December 2021

Grant Thornton Bedrijfsrevisoren SCRL

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Belgium

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Independent auditor's report with respect to the Annual Accounts of the European Liberal Forum for the year ended 31 December 2021

In accordance with our service contract dated 5 January 2021 with the European Union represented by the European Parliament, we report to you as independent auditor on the performance of our audit mandate which was entrusted to Grant Thornton Bedrijfsrevisoren CVBA. This report includes our opinion on the balance sheet as at 31 December 2021, the income statement for the year ended 31 December 2021 and the disclosures (all elements together the "Annual Accounts") using the abbreviated schedule and on the Final Statement of eligible expenditure actually incurred as well as on compliance with rules and regulations applicable to funding of European political parties and European political foundations and includes as well our report on regulatory requirements. These two reports are considered as one report and are inseparable.

We have been appointed as independent auditor by the European Parliament in our contract dated 5 January 2021. Our mandate expires after the delivery of our audit opinion for the year ended 31 December 2021.

Report on the Annual Accounts and the Final Statement of eligible expenditure actually incurred

Unqualified opinion

We have audited the Annual Accounts of European Liberal Form (the "Entity"), that comprise the balance sheet on 31 December 2021, as well as the income statement of the year and the disclosures, which show a balance sheet total of € 961.787,58 and of which the income statement shows a profit for the year of € 221.974,52.

In our opinion, the Annual Accounts give a true and fair view of the Entity's net equity and financial position as at 31 December 2021, and of its results for the year then ended, prepared in accordance with the financial reporting framework applicable in Belgium, using the abbreviated schedule.

We have also audited the Final Statement of eligible expenditure actually incurred for the year ended 31 December 2021, in accordance with rules and regulations applicable to funding of European political parties and European political foundations, of European Liberal Forum .

In our opinion, the Final Statement of eligible expenditure actually incurred of the Entity for the year ended 31 December 2021 is prepared, in all material respects, in accordance with rules and regulations applicable to funding of European political parties and European political foundations.

Basis for the unqualified opinion

We conducted our audit in accordance with International Standards on Auditing (“ISA”). Our responsibilities under those standards are further described in the “Our responsibilities for the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred” section of our report.

We have complied with all ethical requirements that are relevant to our audit, including those with respect of independence.

We have obtained from the Members of the Board and the officials of the Entity the explanations and information necessary for the performance of our audit and we believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Accounting and Restriction on Distribution

We draw attention to the Final Statement of eligible expenditure actually incurred. This schedule is prepared to assist the Entity to meet the requirements of the European Parliament. As a result, the schedule may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Responsibilities of the Members of the Board for the preparation of the Annual Accounts and the Final Statement of eligible expenditure actually incurred

The Members of the Board are responsible for the preparation of the Annual Accounts that give a true and fair view in accordance with the reporting framework applicable in Belgium and the Final Statement of eligible expenditure actually incurred. This responsibility includes: designing, implementing and maintaining internal control which the Members of the Board determine to be necessary to enable the preparation of the Annual Accounts and the Final Statement of eligible expenditure actually incurred that are free from material misstatement, whether due to fraud or error.

The Members of the Board are responsible towards the European Parliament for the use of the grant awarded and must comply with the provisions of the Regulation (EU, Euratom) No 1141/2014, Regulation (EU, Euratom) 2018/1046 ('the Financial Regulation') and the underlying acts.

As part of the preparation of the Annual Accounts, the Members of the Board are responsible for assessing the Entity's ability to continue as a going concern, and provide, if applicable, information on matters impacting going concern. The Members of the Board should prepare the Annual Accounts using the going concern basis of accounting, unless the Members of the Board either intend to liquidate the Entity or to cease business operations, or has no realistic alternative but to do so.

Our responsibilities for the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred

Our objectives are to obtain reasonable assurance whether the Annual Accounts and the Final Statement of eligible expenditure actually incurred are free from material misstatement, whether due to fraud or error, and to express an opinion on these Annual Accounts and Final Statement of eligible expenditure actually incurred based on our audit. Reasonable assurance is a high level of assurance, but not a guarantee that an audit conducted in accordance with the ISA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Annual Accounts and the Final Statement of eligible expenditure actually incurred.

When performing our audit, we comply with the legal, regulatory and normative framework that applies to the audit of the financial statements in Belgium. However, a statutory audit does not provide assurance as to the future viability of the Entity nor as to the efficiency or effectiveness with which the governing body has conducted or will conduct the Entity's business. Our responsibilities regarding the assumption of going concern applied by the governing body are described below.

Furthermore, with respect to the Final Statement of eligible expenditure actually incurred, it is our responsibility to express an opinion on the compliance with rules and regulations applicable to funding of European political parties and European political foundations.

As part of an audit, in accordance with ISA, we exercise professional judgment and we maintain professional scepticism throughout the audit. We also perform the following tasks:

- Identification and assessment of the risks of material misstatement of the Annual Accounts and the Final Statement of eligible expenditure actually incurred, whether due to fraud or error, the planning and execution of audit procedures to respond to these risks and obtain audit evidence which is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting material misstatements is larger when these misstatements are due to fraud, since fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtaining insight in the system of internal controls that are relevant for the audit and with the objective to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control;
- Evaluating the selected and applied accounting policies, and evaluating the reasonability of the accounting estimates and related disclosures made by the Members of the Board as well as the underlying information given by the Members of the Board;
- Conclude on the appropriateness of the Members of the Board's use of the going concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to event or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Annual Accounts or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going-concern;

- Evaluating the overall presentation, structure and content of the Annual Accounts and the Final Statement of eligible expenditure actually incurred, and evaluating whether these Annual Accounts and the Final Statement of eligible expenditure actually incurred reflect a true and fair view of the underlying transactions and events.

We communicate with the Members of the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on regulatory requirements

Responsibilities of the Members of the Board

The Members of the Board are responsible for the compliance by the Entity with the legal and regulatory requirements applicable in Belgium, its articles of association, the legal and regulatory requirements regarding bookkeeping and the provisions of the Grant Agreement between the European Parliament and the Entity ('the Funding Agreement'), Regulation (EU, Euratom) No. 1141/2014, Regulation (EU, Euratom) 2018/1046 ('the Financial Regulation') and the underlying acts.

Responsibilities of the auditor

Our audit work included specific procedures to gather sufficient and appropriate audit evidence to verify, in all material respects, that the financial provisions and obligations of the grant award agreement, Regulation (EU, Euratom) No 1141/2014, Regulation (EU, Euratom) 2018/1046 ('the Financial Regulation') and the underlying acts have been met.

Independence matters

We have not performed any other services that are not compatible with the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred and we have remained independent of the Entity during the course of our mandate.

Other communications

- Without prejudice to certain formal aspects of minor importance, the accounting records were maintained in accordance with the legal and regulatory requirements applicable in Belgium;
- The costs declared were actually incurred;
- The statement of revenue is exhaustive;
- The financial documents submitted by the entity to the European Parliament are consistent with the financial provisions of the Funding Agreement;
- The obligations arising from Regulation (EU, Euratom) No 1141/2014, in particular from Article 20 thereof, have been met;
- The obligations arising from the Funding Agreement, in particular from Article II.9 and Article II.19 thereof, have been met;
- Any surplus of Union funding is carried over to the next financial year and has been used in the first quarter of that financial year, pursuant to Article 222(7) of the Financial Regulation;
- Any surplus of own resources was transferred to the reserve;

- We were not yet provided with the financial statements prepared in accordance with the international accounting standards defined in article 2 of regulation (EC) No 1606/2002. The financial statements prepared in accordance with the international accounting standards will be subject to a separate audit opinion.

Vilvoorde, 15 April 2022

Grant Thornton Bedrijfsrevisoren SCRL
Represented by

Gunther Loits
Registered auditor

Annex 1: Annual accounts

**COMPTES ANNUELS ET AUTRES DOCUMENTS À
DÉPOSER EN VERTU DU CODE DES SOCIÉTÉS
ET DES ASSOCIATIONS**

DONNÉES D'IDENTIFICATION (à la date du dépôt)DÉNOMINATION: **EUROPEAN LIBERAL FORUM**Forme juridique¹: **Association sans but lucratif**Adresse: **Rue d'Idalie**N°: **11-13**Code postal: **1050**Commune: **Ixelles**Pays: **Belgique**Registre des personnes morales (RPM) – Tribunal de l'entreprise de **Bruxelles, francophone**Adresse Internet:² **www.liberalforum.eu**Adresse e-mail²:Numéro d'entreprise **0892.305.374**DATE **06/11/2017** de dépôt du document le plus récent mentionnant la date de publication des actes constitutif et modificatif(s) des statuts.COMPTES ANNUELS en **EUROS (2 décimales)**³approuvés par l'assemblée générale⁴ du **29/04/2022**et relatifs à l'exercice couvrant la période du **01/01/2021** au **31/12/2021**Exercice précédent du **01/01/2020** au **31/12/2020**Les montants relatifs à l'exercice précédent sont / ~~ne sont pas~~⁵ identiques à ceux publiés antérieurementNombre total de pages déposées: **13**
objet: 6.1.3, 6.2, 6.3, 6.5, 6.6, 7, 8

Numéros des sections du document normalisé non déposées parce que sans

President
Hilde Vautmans, MEP

Hilde Vautmans
Hilde Vautmans (Apr 14, 2022 15:52 GMT+2)

Treasurer
Mats Löfström

Mats Löfström
Mats Löfström (Apr 14, 2022 15:59 GMT+2)

¹ Le cas échéant, la mention "en liquidation" est ajoutée à la forme juridique.² Mention facultative.³ Au besoin, adapter la devise et l'unité dans lesquelles les montants sont exprimés.⁴ Par le conseil d'administration dans le cas d'une fondation / par l'organe général de direction dans le cas d'une association internationale sans but lucratif.⁵ Biffer la mention inutile.

**LISTE DES ADMINISTRATEURS ET COMMISSAIRES ET
DÉCLARATION CONCERNANT UNE MISSION DE VÉRIFICATION
OU DE REDRESSEMENT COMPLÉMENTAIRE**

LISTE DES ADMINISTRATEURS ET COMMISSAIRES

LISTE COMPLÈTE des nom, prénoms, profession, domicile (adresse, numéro, code postal et commune) et fonction au sein de l'association ou de la fondation

MIŁOSZ Dr. Hodun

Jezynowa 5, 86-031 Osielsko, Pologne

Mandat: Administrateur, début: 25/09/2020, fin: 24/09/2022

VAUTMANS Hilde

Overbroekstraat 1, 3800 Sint-Truiden, Belgique

Mandat: Administrateur, début: 25/09/2020, fin: 24/09/2022

HAHN Svenja

Elsastrasse 30, 22083 Hambourg, Allemagne

Mandat: Administrateur, début: 25/09/2020, fin: 24/09/2022

LOFSTROM Mats

Törpvagen 100, 22270 Eckerö, Finlande

Mandat: Administrateur, début: 25/09/2020, fin: 24/09/2022

PRAT Sarka

Smichov Svornosti cp 1372/, boîte 3, 5 Prague, République Tchèque

Mandat: Administrateur, début: 25/09/2020, fin: 24/09/2022

MARIANI Marco

Via Montebello 86, 50121 Florence, Italie

Mandat: Administrateur, début: 25/09/2020, fin: 24/09/2022

van de STADT Pieter

Oosteindseweg 37, 2661 EA Bergschenhoek, Pays-Bas

Mandat: Administrateur, début: 25/09/2020, fin: 24/09/2022

MISSION DE VÉRIFICATION OU DE REDRESSEMENT

Mentions facultatives:

- dans le cas où des comptes annuels ont été vérifiés ou redressés par un expert-comptable externe ou par un réviseur d'entreprises qui n'est pas le commissaire, peuvent être mentionnés ci-après: les nom, prénoms, profession et domicile de chaque expert-comptable externe ou réviseur d'entreprises et son numéro de membre auprès de son Institut ainsi que la nature de sa mission:
 - A. La tenue des comptes de l'association ou de la fondation,
 - B. L'établissement des comptes annuels,
 - C. La vérification des comptes annuels et/ou
 - D. Le redressement des comptes annuels.

- si des missions visées sous A. ou sous B. ont été accomplies par des comptables agréés ou par des comptables-fiscalistes agréés, peuvent être mentionnés ci-après: les nom, prénoms, profession et domicile de chaque comptable agréé ou comptable-fiscaliste agréé et son numéro de membre auprès de l'Institut Professionnel des Comptables et Fiscalistes agréés ainsi que la nature de sa mission.

Nom, prénoms, profession, domicile	Numéro de membre	Nature de la mission (A, B, C et/ou D)

COMPTES ANNUELS

BILAN APRÈS RÉPARTITION

	Ann.	Codes	Exercice	Exercice précédent
ACTIF				
FRAIS D'ÉTABLISSEMENT		20		
ACTIFS IMMOBILISÉS		21/28	<u>137.882,44</u>	<u>128.286,35</u>
Immobilisations incorporelles	6.1.1	21		
Immobilisations corporelles	6.1.2	22/27	137.882,44	128.286,35
Terrains et constructions		22		
Installations, machines et outillage		23	48.583,80	94.900,27
Mobilier et matériel roulant		24	26.827,11	33.386,08
Location-financement et droits similaires		25		
Autres immobilisations corporelles		26	62.471,53	
Immobilisations en cours et acomptes versés		27		
Immobilisations financières	6.1.3	28		
ACTIFS CIRCULANTS		29/58	<u>823.905,14</u>	<u>1.140.689,66</u>
Créances à plus d'un an		29		
Créances commerciales		290		
Autres créances		291		
Stocks et commandes en cours d'exécution		3		
Stocks		30/36		
Commandes en cours d'exécution		37		
Créances à un an au plus		40/41	191.570,91	140.260,70
Créances commerciales		40	191.570,91	140.260,70
Autres créances		41		
Placements de trésorerie		50/53		
Valeurs disponibles		54/58	597.077,34	983.328,79
Comptes de régularisation		490/1	35.256,89	17.100,17
TOTAL DE L'ACTIF		20/58	<u>961.787,58</u>	<u>1.268.976,01</u>

	Ann.	Codes	Exercice	Exercice précédent
PASSIF				
FONDS SOCIAL		10/15	585.188,58	363.214,06
Fonds de l'association ou de la fondation	6.2	10		
Plus-values de réévaluation		12		
Fonds affectés et autres réserves	6.2	13	585.188,58	363.214,06
Bénéfice (Perte) reporté(e)(+)/(-)		14		
Subsides en capital		15		
PROVISIONS ET IMPÔTS DIFFÉRÉS	6.2	16		
Provisions pour risques et charges		160/5		
Pensions et obligations similaires		160		
Charges fiscales		161		
Grosses réparations et gros entretien		162		
Obligations environnementales		163		
Autres risques et charges		164/5		
Provisions pour subsides et legs à rembourser et pour dons avec droit de reprise		167		
Impôts différés		168		
DETTES		17/49	376.599,00	905.761,95
Dettes à plus d'un an	6.3	17		
Dettes financières		170/4		
Etablissements de crédit, dettes de location-financement et dettes assimilées.....		172/3		
Autres emprunts		174/0		
Dettes commerciales		175		
Acomptes sur commandes		176		
Autres dettes		178/9		
Dettes à un an au plus	6.3	42/48	261.099,00	325.467,62
Dettes à plus d'un an échéant dans l'année		42		
Dettes financières		43		
Etablissements de crédit		430/8		
Autres emprunts		439		
Dettes commerciales		44	78.245,68	161.070,05
Fournisseurs		440/4	78.245,68	161.070,05
Effets à payer		441		
Acomptes sur commandes		46		
Dettes fiscales, salariales et sociales		45	182.853,32	164.161,00
Impôts		450/3	70.504,96	82.567,14
Rémunérations et charges sociales		454/9	112.348,36	81.593,86
Autres dettes		48		236,57
Comptes de régularisation		492/3	115.500,00	580.294,33
TOTAL DU PASSIF		10/49	961.787,58	1.268.976,01

COMPTE DE RÉSULTATS

	Ann.	Codes	Exercice	Exercice précédent
Produits et charges d'exploitation				
Marge brute		9900	1.317.684,57	919.442,72
Dont: produits d'exploitation non récurrents		76A		3.453,94
Chiffre d'affaires ⁵		70	8.515,24	
Cotisations, dons, legs et subsides ⁵		73	3.589.777,86	3.023.991,24
Approvisionnements, marchandises, services et biens divers ⁵		60/61	2.283.473,05	2.110.491,07
Rémunérations, charges sociales et pensions(+)/(-)		62	1.033.034,79	741.836,26
Amortissements et réductions de valeur sur frais d'établissement, sur immobilisations incorporelles et corporelles		630	32.272,15	15.764,81
Réductions de valeur sur stocks, sur commandes en cours d'exécution et sur créances commerciales: dotations (reprises)(+)/(-)		631/4		
Provisions pour risques et charges: dotations (utilisations et reprises)(+)/(-)		635/9		
Autres charges d'exploitation		640/8	12.580,14	8.623,15
Charges d'exploitation portées à l'actif au titre de frais de restructuration		649		
Charges d'exploitation non récurrentes		66A	1.389,67	9.361,95
Bénéfice (Perte) d'exploitation(+)/(-)		9901	<u>238.407,82</u>	<u>143.856,55</u>
Produits financiers	6.4	75/76B	201,84	
Produits financiers récurrents		75	201,84	
Produits financiers non récurrents		76B		
Charges financières	6.4	65/66B	16.635,14	7.035,55
Charges financières récurrentes		65	16.635,14	7.035,55
Charges financières non récurrentes		66B		
Bénéfice (Perte) de l'exercice avant impôts(+)/(-)		9903	<u>221.974,52</u>	<u>136.821,00</u>
Prélèvement sur les impôts différés		780		
Transfert aux impôts différés		680		
Impôts sur le résultat(+)/(-)		67/77		
Bénéfice (Perte) de l'exercice(+)/(-)		9904	<u>221.974,52</u>	<u>136.821,00</u>
Prélèvement sur les réserves immunisées		789		
Transfert aux réserves immunisées		689		
Bénéfice (Perte) de l'exercice à affecter(+)/(-)		9905	<u>221.974,52</u>	<u>136.821,00</u>

⁵ Mention facultative.

AFFECTATIONS ET PRÉLÈVEMENTS

	Codes	Exercice	Exercice précédent
Bénéfice (Perte) à affecter(+)/(-)	9906	221.974,52	136.821,00
Bénéfice (Perte) de l'exercice à affecter(+)/(-)	(9905)	221.974,52	136.821,00
Bénéfice (Perte) reporté(e) de l'exercice précédent(+)/(-)	14P		
Prélèvement sur les capitaux propres: fonds, fonds affectés et autres réserves	791		
Affectations aux fonds affectés et autres réserves	691	221.974,52	136.821,00
Bénéfice (Perte) à reporter(+)/(-)	(14)		

ANNEXE

ETAT DES IMMOBILISATIONS

IMMOBILISATIONS INCORPORELLES

Valeur d'acquisition au terme de l'exercice

Mutations de l'exercice

Acquisitions, y compris la production immobilisée

Cessions et désaffectations

Transferts d'une rubrique à une autre(+)/(-)

Valeur d'acquisition au terme de l'exercice

Amortissements et réductions de valeur au terme de l'exercice

Mutations de l'exercice

Actés

Repris

Acquis de tiers

Annulés à la suite de cessions et désaffectations

Transférés d'une rubrique à une autre(+)/(-)

Amortissements et réductions de valeur au terme de l'exercice

VALEUR COMPTABLE NETTE AU TERME DE L'EXERCICE

Codes	Exercice	Exercice précédent
8059P	xxxxxxxxxxxxxxx	2.541,00
8029		
8039		
8049		
8059	2.541,00	
8129P	xxxxxxxxxxxxxxx	2.541,00
8079		
8089		
8099		
8109		
8119		
8129	2.541,00	
(21)	_____	

	Codes	Exercice	Exercice précédent
IMMOBILISATIONS CORPORELLES			
Valeur d'acquisition au terme de l'exercice	8199P	xxxxxxxxxxxxxxx	199.399,74
Mutations de l'exercice			
Acquisitions, y compris la production immobilisée	8169	71.348,76	
Cessions et désaffectations	8179	29.480,52	
Transferts d'une rubrique à une autre(+)/(-)	8189		
Valeur d'acquisition au terme de l'exercice	8199	241.267,98	
Plus-values au terme de l'exercice			
8259P	xxxxxxxxxxxxxxx		
Mutations de l'exercice			
Actées	8219		
Acquises de tiers	8229		
Annulées	8239		
Transférées d'une rubrique à une autre(+)/(-)	8249		
Plus-values au terme de l'exercice	8259		
Amortissements et réductions de valeur au terme de l'exercice			
8329P	xxxxxxxxxxxxxxx		71.113,39
Mutations de l'exercice			
Actés	8279	32.272,15	
Repris	8289		
Acquis de tiers	8299		
Annulés à la suite de cessions et désaffectations	8309		
Transférés d'une rubrique à une autre(+)/(-)	8319		
Amortissements et réductions de valeur au terme de l'exercice	8329	103.385,54	
VALEUR COMPTABLE NETTE AU TERME DE L'EXERCICE	(22/27)	<u>137.882,44</u>	
DONT			
Appartenant à l'association ou à la fondation en pleine propriété	8349	137.882,44	

BILAN SOCIAL

Numéros des commissions paritaires dont dépend l'association ou la fondation:

TRAVAILLEURS POUR LESQUELS L'ASSOCIATION OU LA FONDATION A INTRODUIT UNE DÉCLARATION DIMONA OU QUI SONT INSCRITS AU REGISTRE GÉNÉRAL DU PERSONNEL

	Codes	1. Temps plein (exercice)	2. Temps partiel (exercice)	3. Total (T) ou total en équivalents temps plein (ETP) (exercice)	3P. Total (T) ou total en équivalents temps plein (ETP) (exercice précédent)
Au cours de l'exercice et de l'exercice précédent					
Nombre moyen de travailleurs	100	15,7		15,7 (ETP)	10,6 (ETP)
Nombre d'heures effectivement prestées	101	25.659		25.659 (T)	19.219 (T)
Frais de personnel	102	1.033.034,79		1.033.034,79 (T)	741.836,26 (T)

	Codes	1. Temps plein	2. Temps partiel	3. Total en équivalents temps plein
A la date de clôture de l'exercice				
Nombre de travailleurs	105	14		14,0
Par type de contrat de travail				
Contrat à durée indéterminée	110	10		10,0
Contrat à durée déterminée	111	4		4,0
Contrat pour l'exécution d'un travail nettement défini	112			
Contrat de remplacement	113			
Par sexe et niveau d'études				
Hommes	120	7		7,0
de niveau primaire	1200			
de niveau secondaire	1201	4		4,0
de niveau supérieur non universitaire	1202			
de niveau universitaire	1203	3		3,0
Femmes	121	7		7,0
de niveau primaire	1210			
de niveau secondaire	1211	3		3,0
de niveau supérieur non universitaire	1212	1		1,0
de niveau universitaire	1213	3		3,0
Par catégorie professionnelle				
Personnel de direction	130			
Employés	134	12		12,0
Ouvriers	132			
Autres	133	2		2,0

TABLEAU DES MOUVEMENTS DU PERSONNEL AU COURS DE L'EXERCICE**ENTRÉES**

Nombre de travailleurs pour lesquels l'association ou la fondation a introduit une déclaration DIMONA ou qui ont été inscrits au registre général du personnel au cours de l'exercice

Codes	1. Temps plein	2. Temps partiel	3. Total en équivalents temps plein
205	9		9,0
305	8		8,0

SORTIES

Nombre de travailleurs dont la date de fin de contrat a été inscrite dans une déclaration DIMONA ou au registre général du personnel au cours de l'exercice

RENSEIGNEMENTS SUR LES FORMATIONS POUR LES TRAVAILLEURS AU COURS DE L'EXERCICE**Initiatives en matière de formation professionnelle continue à caractère formel à charge de l'employeur**

Nombre de travailleurs concernés
 Nombre d'heures de formation suivies
 Coût net pour l'association ou la fondation
 dont coût brut directement lié aux formations
 dont cotisations payées et versements à des fonds collectifs
 dont subventions et autres avantages financiers reçus (à déduire)

Codes	Hommes	Codes	Femmes
5801		5811	
5802		5812	
5803		5813	
58031		58131	
58032		58132	
58033		58133	
Initiatives en matière de formation professionnelle continue à caractère moins formel ou informel à charge de l'employeur			
5821		5831	
5822		5832	
5823		5833	
Initiatives en matière de formation professionnelle initiale à charge de l'employeur			
5841	2	5851	5
5842	1.290	5852	4.122
5843		5853	

RÈGLES D'ÉVALUATION

I. Principes généraux

Les règles d'évaluation sont établies conformément à l'arrêté royal du 30 janvier 2001 portant exécution du Code des sociétés.

En vue d'assurer l'image fidèle, il a été dérogé aux règles d'évaluation prévues dans cet arrêté dans les cas exceptionnels suivants :

Ces dérogations se justifient comme suit:

Ces dérogations influencent de la façon suivante le patrimoine, la situation financière et le résultat avant impôts de l'entreprise:

Les règles d'évaluation n'ont pas été modifiées dans leur énoncé ou leur application par rapport à l'exercice précédent;

Le compte de résultats n'a pas été influencé de façon importante par des produits ou des charges imputables à un exercice antérieur;

II. Règles particulières

Frais d'établissement :

Les frais d'établissement sont immédiatement pris en charge sauf les frais suivants qui sont portés à l'actif:

Néant

Frais de restructuration :

Néant

Immobilisations incorporelles :

Le montant à l'actif des immobilisations incorporelles comprend 0,00 EUR de frais de recherche et de développement.

La durée d'amortissement de ces frais et du goodwill n'est pas supérieure à 5 ans;

Immobilisations corporelles:

Des immobilisations corporelles n'ont pas été réévaluées durant l'exercice;

Amortissements actés pendant l'exercice:

1.Frais d'établissement: 25 % - NR

2.Immobilisations incorporelles: 25 % - NR

3.Bâtiments industriels, administratifs ou commerciaux: 4 % - NR

4.Installations, machines et outillage: 12,5% - 25 % - NR

5.Matériel roulant: 10 % - 25 % - NR

6.Matériel de bureau et mobilier: 25 % - NR

7.Autres immobilisations corporelles: 12,5% - 33 % - NR

* Y compris les actifs détenus en location-financement; ceux-ci font, le cas échéant, l'objet d'une ligne distincte.

Immobilisations financières

NEANT

Stocks

NEANT

Commandes en cours d'exécution:

NEANT

Dettes:

Le passif ne comporte pas de dettes à long terme, non productives d'intérêt ou assorties d'un taux d'intérêt

anormalement faible : dans l'affirmative, ces dettes [font] [ne font pas] l'objet d'un escompte porté à l'actif.

Devises:

Les avoirs, dettes et engagements libellés en devises sont convertis en ...EUR sur les bases suivantes: conversion sur base d'un taux de change mensuel moyen

Les écarts de conversion des devises sont traités comme suit dans les comptes annuels: enregistrement lors du paiement et prise en résultat de l'écart de conversion

Annex 2: Final Statement of eligible expenditure actually incurred

ESTIMATED BUDGET

2021

Costs		
Eligible costs	Budget	Actual
A.1: Personnel costs	826.845,54	957.953,32
1. Salaries	720.027,21	788.210,24
2. Contributions	0,00	0,00
3. Professional training	13.680,52	16.201,74
4. Staff missions expenses	9.360,00	2.460,15
5. Other personnel costs	83.777,82	151.081,19
A.2: Infrastructure and operating costs	127.815,31	203.282,64
1. Rent, charges and maintenance costs	71.595,59	88.382,98
2. Costs relating to installation, operation and maintenance of equipment	12.240,00	12.893,40
3. Depreciation of movable and immovable property	0,00	32.272,15
4. Stationery and office supplies	9.706,00	13.803,74
5. Postal and telecommunications charges	12.948,00	11.836,92
6. Printing, translation and reproduction costs	2.100,00	3.653,80
7. Other infrastructure costs	19.225,72	40.439,65
A.3: Administrative costs	136.510,91	233.982,49
1. Documentation costs (newspapers, press agencies, databases)	7.320,00	47.270,91
2. Costs of studies and research	93.890,91	137.958,31
3. Legal costs	7.700,00	20.227,34
4. Accounting and audit costs	25.000,00	28.525,93
5. Miscellaneous administrative costs	2.600,00	0,00
6. Support to third parties	0,00	0,00
A.4: Meetings and representation costs	131.195,00	66.691,68
1. Costs of meetings	104.195,00	63.636,92
2. Participation in seminars and conferences	5.000,00	1.117,43
3. Representation costs	15.000,00	1.266,34
4. Costs of invitations	7.000,00	670,99
5. Other meeting-related costs	0,00	0,00
A.5: Information and publication costs	1.835.338,38	1.793.692,27
1. Publication costs	0,00	13.355,55
2. Creation and operation of Internet sites	13.040,00	22.637,83
3. Publicity costs	1.800,00	59.856,74
4. Communications equipment (gadgets)	5.000,00	6.843,31
5. Seminar and exhibitions	1.815.498,38	1.690.998,84
6. Other information-related costs	0,00	0,00
A.6. Allocation to "Provision to cover eligible costs of the first quarter of year N+1"		115.500,00
A. TOTAL ELIGIBLE COSTS	3.057.705,15	3.371.102,40
Ineligible costs		
1. Allocation to other provisions	1.000,00	0,00
2. Financial charges	480,00	4.857,13
3. Exchange losses	600,00	0,00
4. Doubtful claims on third parties	0,00	500,00
5. Others (to be specified)	200,00	2.925,39
6. Contributions in kind	0,00	0,00
B. TOTAL INELIGIBLE COSTS	2.280,00	8.282,52
C. TOTAL COSTS	3.059.985,15	3.379.384,92

Revenue		
	Budget	Actual
D.1. Dissolution of "Provision to cover eligible costs of the first quarter of year N"	n/a	580.294,62
D.2. European Parliament funding awarded for year N	2.663.278,15	2.651.252,00
D.3. Member contributions	33.375,00	27.850,00
3.1 from member organisations	33.375,00	27.850,00
3.2 from individual members		
D.4 Donations	30.000,00	43.911,94
D41 Above 500 EUR	30.000,00	43.411,94
D42 Below 500 EUR		500,00
D.5 Other own resources	333.332,00	298.050,88
(to be specified)		
D. 51 Participation Fees		
D. 52 Registration Fees		
D.53 Sale of ELF Publications		
D.54 Extraordinary contributions MO	100.000,00	100.000,00
D.55 Project Share Contributions	233.332,00	186.469,30
D.56 Other Own Resources (to cover ineligible costs)		11.581,58
D.57 Reserve List Project Contribution		
D.6. Interest from pre-financing		
D.7. Contributions in kind		
D. TOTAL REVENUE	3.059.985,15	3.601.359,44
E. profit/loss (D-C)	0,00	221.974,52
F. Allocation of own resources to the reserve account		
G. Profit/loss for verifying compliance with the no-profit rule (E-F)	0,00	221.974,52

President
Hilde Vautmans, MEP

Hilde Vautmans
Hilde Vautmans (Apr 14, 2022 15:52 GMT+2)

Treasurer
Mats Löfström

Mats Löfström
Mats Löfström (Apr 14, 2022 15:59 GMT+2)

2.

Report on the implementation of the work programme

I. List of realised projects during the first quarter of 2021

Lead MO	Cooperation MO	Project name	Activities planned	Changes to activities (if applicable)
CPIF	N/A	The American Response to Chinese Expansionism - U.S. Defense Policy Deconstructed for Use in a European Context	Continuation of 2020 project Publication launch (1)	
FNF Sofia	N/A	eDemocracy - Driving Citizen Advocacy Through Digital means	Continuation of 2020 project Roundtable (1)	Title change to Advancing Citizens-led Participation and digital tool online conference Cancellation of Roundtable (1) Addition of Online Conference (1) Addition of Video (1)
Fondazione Luigi Einaudi	Haya Von Someren Stichting/VVD International; Friedrich Naumann Foundation for Freedom	Next Generation EU: A Southern-Northern Dialogue	Publication (1) Infographic (1) Video (1) Workshop (1)	Cancellation of Workshop (1) Addition of Translation (1)
Fondazione Luigi Einaudi	Republikon Institute; Fundacja Projekt: Polska	Transparency at Stake. National Responses in Facing Challenges due to COVID-19 Pandemic	Publication (1) Infographic (1) Video (1) Workshop (1)	Cancellation of Workshop (1) Addition of Translation (1) Addition of Policy Brief (1)
Inditsuk Be Magyarorszagot Foundation	Haya Von Someren Stichting/VVD International	Investigative journalism in Europe - a comparative animation	Video (1)	Addition of Video (1)
Institute for Politics and Society	Friedrich Naumann Foundation for Freedom (FNF)	Safer Internet for Kids and Youth	Video (1) Publication (1)	
Institute Novum	N/A	Human rights in the 21st century	Podcast (3) Blogposts (4)	Addition of Blogpost (5)

Institute Novum	NEOS Lab – The Liberal Forum; Fondazione Luigi Einaudi (FLE)	New economic models: cultural and creative sectors in Europe	Conferences (2) Blogposts (4) Launch (1)	Cancellation of Conference (1) Cancellation of Blogpost (4) Cancellation of Launch (1) Addition of Online Roundtable (1) Addition of Publication (1)
KEFIM	N/A	EU accession and political freedom	Publication (1) Book Launch (1)	Publication (1) Cancellation of Book Launch (1)
Projekt: Polska	Friedrich Naumann Foundation for Freedom (FNF); Fondazione Luigi Einaudi (FLE)	Hate Speech & Fears. Promotion of ELF publications	Workshop (1) Launch event (2) Video (1)	
Svenska Bildningsförbundet	Neos Lab; Fondazione Luigi Einaudi	Growing Old in Europe - how North and South Treat Older Adults	Roundtable (1)	Title change to Launch seminar on Ageing in Europe: From North to South Cancellation of Roundtable (1) Addition of Online Launch Event (1) Addition of Video (1)
VVD Internationaal/Projekt Polska	Projekt: Polska; Friedrich Naumann Foundation for Freedom (FNF)	Beyond Flat Earth. Conspiracy Stories vs. European Liberals	Publication (1) Book Launch (1)	
Zavod 14/FNF/Novum Institute	Friedrich-Naumann-Stiftung für die Freiheit (FNF); Novum Institute.	Education policies for digital skills development in response to the COVID-19 crisis	Publication (1)	
FNF MENA	Fondazione Luigi Einaudi	Euro-MENA Freedom project	Policy Paper (1)	
Fondazione Luigi Einaudi	N/A	The Vaccine of Reason	Publication (1)	
International Educational Centre	N/A	Corona-economics	Translation (1)	
Institute for Politics and Society	N/A	Terrorism in Europe	Translation (1)	

LibMov	LGBTI Liberals of Europe	Religion and LGBTI rights	Translation (7)	Addition of one extra Translation to total of eight (8)
LYMEC	N/A	Roadmap for young leaders on E-governance	Publication re-edition (1)	
BDF	N/A	Activism Now	E-learning module (1)	
Novum Institute	N/A	Social Economy and Green Transformation	Publication reprint (1)	
ELF Secretariat	N/A	All Things Liberal Videos	Video (4)	
ELF Secretariat	N/A	ELF Promotional Video	Video (1)	
ELF Secretariat	N/A	Idea Accelerator Preparation		New 2020 first quarter project Conference (1) ?
ELF Secretariat	N/A	Climate Migration	Graphic Novel (1)	Title change to Climate Change and Migration
ELF Secretariat	All MOs	Flexible Format: Thinking Aloud	Conference (1)	
ELF Secretariat	All MOs	Flexible Format: Dare to Debate	Debate (1)	
ELF Secretariat	All MOs	Flexible Format: Ralf Dahrendorf Roundtable	Roundtable (1)	

II. List of projects realised in 2021

Lead MO	Cooperation MO	Project name	Activities planned	Changes to activities (if applicable)
Academy of Liberalism	LYMEC; Fondazione Luigi Einaudi	Deepfake - new reality in social media for influencing?	Seminar (1) Video (1) Policy Paper (1)	Cancellation of Video (1) Addition of Article (1)
Academy of Liberalism	Zavod 14; Svenska Bildningsförbundet	Changing entrepreneurship and labour taxation in the 21st century	Conference (1) Video (1)	Addition of Policy Recommendation (1)
Boris Divkovic Foundation	Stichting IDI; Friedrich Naumann Foundation; International Educational Centre; NEOS Lab	EU Mentorship Programme 2021	Seminar (2) Workshop (1) Report (1) Conference (1) Podcast (4)	Addition of Seminar (1) Cancellation of Podcast (1) Cancellation of Conference (1)
Boris Divkovic Foundation	CPIF; Hvs/VVD Internationaal; LYMEC; The Paddy Ashdown Forum	Civic Platform for Young Liberal Activists 2 (CPLA 2)	Seminar (3) Publication (1)	
Center Party International Foundation	Stichting IDI	Political Shapers' Network	Seminar (1)	
Fondazione Luigi Einaudi	Movimento Liberal Social	Corruptissima re publica, plurimae leges	Panel Discussion (2) Policy Brief (2) Publication (1)	Addition of Video (1) Addition of Book Launch (1) Cancellation of Public Discussion (2)
Fondazione Luigi Einaudi	The Paddy Ashdown Forum; Novum Institute; NEOS Lab	Decentralisation in times of crisis	Conference (2) Policy Brief (2) Publication (1)	Cancellation of Conference (1) Cancellation of Policy Brief (1)

FORES	Friedrich Naumann Foundation; Mr Hans van Mierlo Stichting; Fondazione Luigi Einaudi	Rise and shine – growth, trust and security in the EU	Policy Paper (16) Roundtable (6) Online Roundtable (10)	Change of Roundtable (6) to Online Roundtable (6)
Friedrich Naumann Foundation	Stichting IDI	European Women's Academy Alumnae Summit	Panel Discussion (1) Issue Brief (1) Video (1)	Cancellation of Panel Discussion (1) Cancellation of Issue Brief (1) Cancellation of Video(1) Addition of Conference (1)
Friedrich Naumann Foundation	Movimento Liberal Social; Freedom Research Association; Mr Hans van Mierlo Stichting	European Cities Network on Migration: Managing Economic Integration	Roundtable (1) Study visit (2) Webinar (1) Workshop (1) Publication (1) Panel Discussion (1)	Addition of Book Launch Addition of Documentary Film (1) Cancellation of Study visit (2) Cancellation of Webinar (1) Cancellation of Workshop (1) Cancellation of Panel Discussion (1)
Friedrich Naumann Foundation	Projekt: Polska; LYMEC; ELF Secretariat	Innovate Liberal Non-profit Communications	Online Workshop (3) Seminar (2) Video Series (1)	Cancellation of Video Series (1)
Friedrich Naumann Foundation	FORES; Fondazione Luigi Einaudi	A European Industrial Policy – Preparing the ground for innovation	Hackathon (1) Policy Paper (1)	
Friedrich Naumann Foundation	Europe-Georgia Institute	East and West for Liberal Values and Resilience	Conference (3) Publication (1)	Cancellation of Conference (2) Addition of Workshop (1)
Friedrich Naumann Foundation	Liberal Institute for Political Analysis; Academy of Liberalism	Connecting Municipalities in the Digital Era: Best Practices from Europe	Workshop (2) Conference (1) Policy Recommendations (1)	Cancellation of Workshop (1) Addition of Roundtable (1)
Fundacja Liberté!	Republikon Foundation; Movimento Liberal Social; Projekt: Polska	ELF Hub at Freedom Games 2021	TED talk (1) Panel Discussion (5)	Addition of Photo Report (1)
HvD/VVD Internationaal	Projekt: Polska; LYMEC	Tell Me Your Story	Workshop (2)	
HvD/VVD Internationaal	Projekt: Polska; International Educational Centre	ELF Studio Europe	Online Workshop (1) Seminar (3)	Addition of Seminar (1)

HvD/VVD Internationaal	Studie Centrum Albert Maertens; Danish Liberal Democracy Programme; Boris Divkovic Foundation	Liberal Leadership Academy: Europe	Seminar (4)	Cancellation of Seminar (1)
Indítsuk Be Magyarországot Foundation; Fondazione Luigi Einaudi; FORES	N/A	Environmentalism and Capitalism - A Happy Growth Path	Conference (3) Publication (1)	Cancellation of Conference (1)
Indítsuk Be Magyarországot Foundation	HvS/VVD Internationaal; Friedrich Naumann Foundation; Projekt: Polska	Illiberal Tours - How to tackle illiberal regimes?	Workshop (2)	
Insitute for Politics and Society	Friedrich Naumann Foundation; Republikon Foundation; Fundacja Liberté!	Multiple Challenges for Transatlantic Partnerships	Roundtable (1) Conference (1) Video Interview (1) Policy Paper (1)	Addition of Publication (1) Cancellation of Video Interview (1)
Insitute for Politics and Society	Friedrich Naumann Foundation; Republikon Foundation; Fundacja Liberté!	Digital Czech Republic 2021 "The Edge of Tomorrow"	Conference (1) Roundtable (1)	Cancellation of Roundtable (1)
International Educational Centre; Stichting IDI; HvS/VVD Internationaal	Friedrich Naumann Foundation; Indítsuk Be Magyarországot Foundation; Novum Institute; Fondazione Luigi Einaudi	Regional Policy Network 2.0	Online Workshop (1) Issue Brief (1) Seminar (2)	Cancellation of Issue Brief (1)
International Educational Centre; Stichting IDI; HvS/VVD Internationaal	Friedrich Naumann Foundation; Indítsuk Be Magyarországot Foundation; Novum Institute	European Trainers Academy	Seminar (4) Online Workshop (4) Survey (1)	Cancellation of Seminar (1) Cancellation of Online Workshop (1) Cancellation of Survey (1)

International Educational Centre	Boris Divkovic Foundation; Indítsuk Be Magyarországot Foundation; Stichting IDI; HvS/VVD Internationaal	International Educational Centre - Study on Violence against Women in Politics	Publication (1) Conference (1) Workshop (1) Roundtable (1)	Addition of Book Launch (1) Cancellation of Roundtable (1)
KEFiM	ELF Secretariat	European Regulatory Quality Index	Workshop (3) Publication (2) Launch event (2)	Cancellation of Workshop (1) Cancellation of Launch Event (2)
Liberal Institute for Political Analysis	KEFiM; Fondazione Luigi Einaudi; Liberal Integration Foundation	Vrana Economic Council: Reforms to Support the European Green Deal	Conference (1) Publication (1)	
Liberal Integration Foundation	Liberal Institute for Political Analysis; Boris Divkovic Foundation; Novum Institute	Western Balkans beyond 2020 and the path towards EU	Conference (1)	
LibMov	NEOS Lab; Friedrich Naumann Foundation	Foreign Investment lockdown during and after the COVID-19 crisis in EU	Publication (1) Policy Paper (1) Book Launch (1) Video (1) Webinar (1) Conference (1)	Cancellation of Book Launch (1) Cancellation of Video (1) Cancellation of Webinar (1) Cancellation of Conference (1)
LYMEC	Boris Divković Foundation; HvSS/VVD Internationaal; KEFIM	Young Changemakers Academy 2021	Seminar (3)	
LYMEC	Academy of Liberalism; NOVUM; Stichting IDI	Skill Camp on Liberalism	Seminar (1)	
LYMEC	Friedrich Naumann Foundation; Academy of Liberalism; Indítsuk Be Magyarországot Foundation; Stichting IDI	Young Leaders' Meeting 2021	Seminar (1)	

LYMEC	Danish Liberal Democracy Programme; ELF Secretariat; Friedrich Naumann Foundation	ELF Communicators Network - Meeting of Young Communicators	Seminar (1)	Addition of Publication (1)
LYMEC	Friedrich Naumann Foundation; International Educational Centre; Centro Einaudi	Book project "EU Diplomacy fit for the future"	Seminar (1) Publication (1) Launch event (1)	
Movimento Liberal Social	SC Albert Maertens; International Educational Centre; Republikon	Liberal Europe Podcast - an ELF program (3rd season)	Podcast (40)	Cancellation of Podcast (2)
Movimento Liberal Social	SC Albert Maertens; International Educational Centre; Republikon; LYMEC	LiberTea videocast series, an ELF program (2nd season)	Video Interview (8)	Cancellation of Video Interview (4)
NEOS Lab - The Liberal Forum	Fondazione Luigi Einaudi; Friedrich Naumann Foundation	No time to think of what you don't have - Digitalisation/AI in Europe	Workshop (1) Policy Paper (1) Policy Brief (1) Launch event (1)	
Novum Institute	Fondazione Luigi Einaudi; Fundacja Projekt: Polska; LYMEC; LGBTI Liberals of Europe; Freedom Research Association	Human rights in 21st century - new challenges ahead	Roundtable (2) Issue Brief (8) Podcast (5) Video Interview (3)	Addition of Roundtable (1) Addition of Blogpost (6) Cancellation of Issue Brief (8) Cancellation of Podcast (1) Addition of Video Interview (2)
Paddy Ashdown Forum	FLE	Promoting Justice in Consumption - Production Systems	Roundtable (1) Seminar (1) Policy Recommendations (1)	Cancellation of Seminar (1)
Projekt: Polska	Boris Divkovic Foundation; Indítsuk Be Magyarországot Foundation; LGBTI Liberals of Europe; Friedrich Naumann Foundation	Free Voices. LGBTI rights in Eastern Europe	Publication (1) Workshop (1) Study visit (1)	

Projekt: Polska	Republikon; Fondazione Luigi Einaudi	P2P: Peer-2-peer Academy	Workshop (3)	Addition of Workshop (1)
Republikon Foundation	Fondazione Luigi Einaudi; Tankesmedjan Magma; Mr. Hans van Mierlo Stichting; Movimento Liberal Social	The political consequences of sudden digitalisation during the COVID-19	Conference (1) Publication (1) Video (1)	Addition of Video (3)
Stichting IDI	Friedrich Naumann Foundation; Centre Party International Foundation; Boris Divkovic Foundation; Fondazione Luigi Einaudi	European Liberal Compass	Online Publication (1) Launch event (1) Publication (1)	Cancellation of Launch event (1) Cancellation of Publication (1) Addition of Video (1)
Stichting IDI	Projekt: Polska; Indítsuk Be Magyarországot Foundatio: ELF Secretariat	Mission: Mighty Meetings	Workshop (2) Publication (1)	Cancellation of Publication (1) Addition of Video (1)
Svenska Bildningsförbundet	N/A	The importance of open borders in Europe	Book (1) Launch event (1)	Addition of Video (1)
Swedish International Liberal Centre	Friedrich Naumann Foundation; Stichting IDI	In Ukraine Adrift - Towards the EU?	Book translation (1) Launch event (1) Roundtable (1)	Addition of Audiobook (1)
Zavod 14	Friedrich Naumann Foundation; Fondazione Luigi Einaudi, International Educational Centre, NOVUM	COVID-19 crisis and digitalised fiscal policy measures in a comparative perspective	Workshop (2) Policy Paper (1)	Cancellation of Workshop (1) Addition of Publication (1) Change from Policy Paper (1) to Policy Brief (1)
ELF Secretariat	All MOs	Flexbile Format: Dare to Debate	Debate (10)	Debate (2)
ELF Secretariat	All MOs	Flexbile Format: Ralf Dahrendorf Roundtable	Roundtable (10)	Roundtable (8)
ELF Secretariat	All MOs	Flexbile Format: Thinking Aloud	Conference (5)	Conference (6)
ELF Secretariat	N/A	Administrative Training	Workshop (2)	Addition of Workshop (1)
ELF Secretariat	All MOs	Award Ceremony	Roundtable (1) Award ceremony (1)	

ELF Secretariat	All MOs	Competence Centre Meeting	Workshop (1)	
ELF Secretariat	N/A	EU Policy Exchange	Seminar (3)	Cancellation of Seminar (2)
ELF Secretariat	Friedrich Naumann Foundation and LYMEC	Liberal Communicator's Network	Workshop (1) Online Workshop (2)	Cancellation of Workshop (1)
ELF Secretariat	N/A	A Europe of Values	Roundtable (3) Panel Discussion (3) Publication (1) Video (1)	Addition of Policy Paper (1)
ELF Secretariat	All MOs	Idea Accelerator	Conference (1)	
ELF Secretariat	All MOs	Liberal Espresso	Panel Discussion (11) Video (1)	Project cancelled
ELF Secretariat	All MOs	Liberal Mingle	Networking event (6)	Cancellation of Networking event (5)
ELF Secretariat	All MOs	Liberal White Book Digital Road Show	Online conference (5)	Cancellation of Conference (3) Addition of Workshop (1)
ELF Secretariat	Institute for Politics and Society	Multi-speed Europe	Roundtable (2) Policy Paper (1)	Addition of Briefing (1)
ELF Secretariat	Novum Institute, KEFiM	Science, not Fiction	Conference (3) Policy Recommendations (1) Video (1) Infographic (1)	Addition of Video (1) Addition of Infographic (1)
ELF Secretariat	All MOs	Webinar Series (On the Agenda, Thought Bites, All Things Liberal)	Video (4) Webinar (11) Video Interview (20)	Addition of Webinar (5) Cancellation of Video Interview (1) Cancellation of Video (4)
ELF Secretariat	All MOs	Meet and Greet	Roundtable (4)	Cancellation of Roundtable (4) Addition of Webinar (4)
ELF Secretariat	All MOs	Cards Against Liberals		New 2021 Project Cards (1)

III. List of publications for the first quarter of 2021

Lead MO	Title	Publication Type	Authors/Editors	Year
KEFIM	EU accession and political freedom	Book	Edited by Constantinos Saravakos By Emmanuel Schizas, Mara Vidali, Nicos Rompapas	2021
LYMEC	Roadmap for young leaders on E-governance	Re-edition	By Kevin Tammearu	2021
Institute for Politics and Society	Safer Internet for Kids and Youth	Book	By Martin Kožíšek, Martina Viewegová, Jan Kolouch, Kamil Kopecký, Yana Humen	2021
Institute Novum	New economic models: cultural and creative sectors in Europe	Book	By Toni Attard, Teja Kosi, Eva Majaž	2021
Fondazione Luigi Einaudi	Transparency at stake	Book and Policy Brief	Edited by Gian Marco Bovenzi; Conclusions and Policy Recommendations by Emma Galli. By Andrea Pruiti Ciarello, Vincenzo Palumbo, Marek Tatala, Krzysztof Mączka, Maciej Milewicz, Maciej Milewicz, Teodora Mihaylova, Nataša Briški, M.A., Aljaž Pengov Bitenc, Carsten Zwaaneveld, Dr. István Szent-Iványi, Daniel Mikecz	2021

Fondazione Luigi Einaudi	Next Generation EU: A Southern-Northern Dialogue	Book	<p>Edited by Gian Marco Bovenzi; Conclusions and Policy Recommendations by Emma Galli.</p> <p>By Roberto Ricciuti, Mario Leone, Renata Gravina, Miłosz Hodun, Marek Szolc, Bartłomiej J. Gabryś, Maartje Schulz, Ruben Oude Engberink, Ricardo Silvestre, Fernando Mendes, Ana João Sepúlveda, João Cerejeira, Sofia Santos, Juan A. Soto, Antonio O'Mullony</p>	2021
Fondazione Luigi Einaudi	The Vaccine of Reason	Book Translation	<p>Edited by Nicola Galati and Lorena Villa</p> <p>Preface by Davide Giacalone</p> <p>Afterword by Giuseppe Benedetto</p> <p>Translation courtesy of Matteo Quattrocioni</p> <p>Proofreading and language editing by Antonella Spagnoli</p> <p>By Elena Vigliano, Brunella Bruno, Gippy Rubinetti, Giuseppe Bozzi, Paola Brunetti, Massimiliano Armetta, Mattia Crosetto, Carlo Marsonet, Andrea Pruiti Ciarello, Enzo Iachello, Martina Dlabajová, Pietro Natale Belluso, Lorenzo Infantino, Emanuele Rac, Ezechia Paolo Reale, Giuseppe Benedetto – Antonio Trimboli, Luigi Mascheroni, Piero Tony, Giovanni Bovi, Marco Mariani, Niccolò Rinaldi, Enea Franza, Paola Brunetti, Emma Galli, Roberto Ricciuti, Matteo Grossi, Giulio Terzi di Sant'Agata, Maddalena Pezzotti</p>	2021
Institute Novum	Social Economy and Green Transformation	Book Re-edition	<p>Edited by Sebastjan Pikl</p> <p>By Anastasia Costantini - Diesis, David P. Ellerman, Tej Gonza, Urša Zgojznik, Felicita Medved, Sebastjan Pikl</p>	2021

Institute for Politics and Society	Terrorism in Europe: Who is behind it and how to prevent it	Book Translation	By Jan Havlíček	2021
Friedrich Naumann Foundation (FNF)	Euro-MENA Freedom Project	Policy Paper	By Friso Rip and Lara Saade	2021
Zavod 14/Friedrich Naumann Foundation (FNF)/Institute Novum	Education policies for digital skills development in response to the COVID-19 crisis	Book	Edited by Dr. Nina Tomažević, Dr. Dejan Ravšelj, Dr. Aleksander Aristovnik By Kornélia Lazányi, Alexandra Vincze, Péter Szikora; Florin Lazăr, George Valentin Roman; Daniela Raccanello, Giada Vicentini, Roberto Burro; Sébastien Jacques, Abdeldjalil Ouahabi; Thais França, Bertil P. Marques; Dejan Ravšelj, Eva Murko; Maja Arslanagić-Kalajdžić, Amra Kapo; Cenay Babaoğlu, Onur Kulaç; Chinaza Uleanya, Jogymol Alex; Roxana Balbontín-Alvarado, Cristian Rivas-Morales; Sujita Kumar Kar	2021
VVD/Projekt Polska	Beyond Flat Earth. Conspiracy Stories vs. European Liberals	Book	Edited by Milosz Hodun By Tomasz Stawiszynski, Simon Granroth, Wilbert Jan Derksen, Gian Marco Bovezi, Ana G. Juanatey, Laia Trragona, Anna Mierzynska, Jasmina Mrso, Faris Sehovic	2021
Institute Novum	Human rights in the 21st century 1 “Starting a family, as a human right? – Not in Hungary”	Article	By Zsolt Nagy	2021
Institute Novum	Human rights in the 21st century	Article	By Vesna Pusić	2021
Institute Novum	Human rights in the 21st century 3 “Responding to COVID-19: Moving from Tyranny of the Urgent to Political Inclusion”	Article	By Whitney Pfeifer, Jossif Ezekilov	2021

Institute Novum	Human rights in the 21st century 4 "Artificial Intelligence and Human Rights. Ethical and Legal dimensions: why discuss it?"	Article	By Francesco Cappelletti, Marco Mariani	2021
Institute Novum	Human rights in the 21st century 5 "The Balance between the respect of fundamental rights and maintaining the rule of law in Republic of North Macedonia "	Article	By Margarita Tsatsa Nikolovska	2021
Institute Novum	Human rights in the 21st century 6 "Universal Basic Income and Human Rights"	Article	Universal Basic Income and Human Rights	2021
Institute Novum	Human rights in the 21st century 7 "Gender equality lenses in South-East Europe "	Article	By Anela Lemeš, Nejra Vreto	2021
Institute Novum	Human rights in the 21st century 8	Article	By Nataša Briški	2021
Institute Novum	Human rights in the 21st century 9 "The pandemic assault on freedom of assembly in Poland - a case study "	Article	By Eliza Rutynowska	2021
International Education Center	Corona-economics: The five horsemen of the apocalypse	Book Translation	By Velimir Šonje and Kristijan Kotarski	2021
ELF Secretariat	London Calling "Not a done deal"	Blogpost	By Irina von Wiese	2021

ELF Secretariat	London Calling "UK Citizens in the EU can improve EU-UK relations"	Blogpost	By Robert Harrison	2021
ELF Secretariat	London Calling "Brexit Backlash Begun"	Blogpost	By Irina von Wiese	2021
ELF Secretariat	London Calling "The Troubles with Brexit and Vaccines "	Blogpost	By Irina von Wiese	2021
ELF Secretariat	London Calling "Inequality, the New Pan... "	Blogpost	By Irina von Wiese	2021
ELF Secretariat	London Calling "Welcome to Britain?"	Blogpost	By Irina von Wiese	2021
ELF Secretariat	London Calling "Life Sciences could boost the UK's Post-COVID-19 Economic Sustainability"	Blogpost	By Rabina Khan	2021
ELF Secretariat	London Calling "The New Global Britain: Aspiration or Delusion?"	Blogpost	By Irina von Wiese	2021
ELF Secretariat	London Calling "Crackdown on Civil Liberties"	Blogpost	By Irina von Wiese	2021
ELF Secretariat	Spotlight European Integration "Covid Vaccination [failure] in Western Balkans a great opportunity for China"	Blogpost	By Emil Kirjas	2021
ELF Secretariat	Spotlight European Integration "Navalny and the Russians deserve vocal solidarity from SE Europe"	Blogpost	By Emil Kirjas	2021

ELF Secretariat	Spotlight European Integration "Albania closer to EU accession talks in June"	Blogpost	By Emil Kirjas	2021
ELF Secretariat	Digitising Europe "Digitalisation the European way! What to expect from EU legislation for innovation "	Blogpost	By Svenja Hahn	2021
ELF Secretariat	Digitising Europe "Cyber-Security: What to know to ensure the security of computer systems and prevent attacks"	Blogpost	By Alessia Boi	2021
ELF Secretariat	Digitising Europe "Cyberattacks: How much do they cost us? "	Blogpost	By Francesco Cappelletti	2021
ELF Secretariat	Achieving Robust European Cybersecurity through Public-Private Partnerships: Approaches and Developments	Discussion Paper	By Francesco Cappelletti	2021
ELF Secretariat	Enabling Healthier Dietary Choices in Europe: Towards Enhanced Front-of-Pack Information on Foods and Alcoholic Beverages	Policy Paper	By Vincent Delhomme	2021
ELF Secretariat	The Next Ten Years: How Europe Can Shape and Create a 'Good Future'	Policy Paper	By Gerd Leonard	2021

IV. List of publications 2021

Lead MO	Title	Publication Type	Authors/Editors	Year
Swedish International Liberal Centre	In Ukraine Adrift: "In Ukraine, Adrift: Oligarchs, Activists and a dropped dog-end"	Book Translation	By Paul Frigyes	2021
Academy of Liberalism	Deepfake - new reality in social media for influencing?	Article	By Risto Kaljurand	2021
LYMEC	EU Diplomacy fit for the future	Book	Edited by Antonios Nestoras and Laia Comerma By Ilhan Kyuchyuk, Valentin Tonchev; Rhea Csordas; Kasper Langelund Jakobsen, Christopher Jefferies, Christine Khomyk, Anna Komziuk, Ulla Lovcalic, Sascha Lucas, Ahmed Mehmedov, George Meneshian, Ioana Maria Pavel, Jēkabs Kārlis Rasnačs, Felix Schulz, Eleni Siapikoudi, Oriol Marín Subirà	2021
NEOS Lab	No time to think of what you don't have - Digitalisation & AI in Europe - Data & Facts	Policy Brief	By Charles Hoffreumon Editor Dieter Feierabend	2021
Institute for Politics and Society	Multiple Challenges for Transatlantic Partnerships	Policy Paper	By Karel Sál	2021
Fondazione Luigi Einaudi	Corruptissima re publica, plurimae leges	Book	Edited by Federico Sampalmieri and Gian Marco Bovenzi By Fabio Padovano, Emma Galli, Nadia Fiorino, Giuseppe Abbatino, João Paulo Batalha, Alisa	2021
Stichting IDI	European Liberal Compass, online tool	Online Publication	By Ivane Nasaridze	2021
FORES	Rise and Shine: "Fostering inclusive growth in Europe post-COVID-19"	Policy Paper	By Philippe Aghion, Aymann Mhammed	2021

FORES	Rise and Shine: "A better regulation agenda at EU level"	Policy Paper	By Mariell Juhlin	2021
FORES	Rise and Shine: "Climate Change and a Robust Global Climate Policy"	Policy Paper	By John Hassler	2021
FORES	Rise and Shine: "Media trust in Europe"	Policy Paper	By Jesper Strömbäck	2021
FORES	Rise and Shine: "Infrastructure investment and growth"	Policy Paper	By Lars Hultkrantz	2021
FORES	Rise and Shine: Trust between people "Social Trust: Where Does It Come From and How Do We Protect It?"	Policy Paper	By Andreas Bergh	2021
FORES	Rise and Shine: Education "Learning Growth and Inequality in Primary Education Policy Lessons from the COVID-19 Crisis"	Policy Paper	By Carla Haelermans	2021
FORES	Rise and Shine: "A quickly transforming labour market"	Policy Paper	By Eva Uddén Sonnegård	2021
FORES	Rise and Shine: "The Swedish Crime Paradox"	Policy Paper	By Amir Rostami	2021
FORES	Rise and Shine: Trust in public institutions "Regaining Trust in Public Institutions"	Policy Paper	By Johan Quist	2021
FORES	Rise and Shine: "Housing opportunities instead of market responsiveness"	Policy Paper	By Arend Jonkman	2021

FORES	Rise and Shine: Threats to our liberal way of life "Constitutional Self-Defense in the 21st century protecting Liberal Democracy and the Rule of Law"	Policy Paper	By Anna Jonsson Cornell	2021
FORES	Rise and Shine: Investment Treaties as Tools for EU Growth "Infrastructure Investment and Growth"	Policy Paper	By Lars Hultkrantz	2021
FORES	Rise and Shine: "A quickly transforming labor market"	Policy Paper	By Eva Uddén Sonnegård	2021
FORES	Rise and Shine: "The Energy Charter Treaty and EU-Growth Policies"	Policy Paper	By Henrik Horn	2021
Fondazione Luigi Einaudi, Indítsuk be Magyarországot Foundation	Environmentalism and Capitalism, a Happy Growth Path	Book	Edited by Gian Marco Bovenzi and Federico Sampalmieri By Augusto Cerqua, Patrizia Feletig, Chicco Testa, Balazs Ivanics, Marco A. Marini, Giovanni Maccarrone, Ornella Tarola	2021
Svenska Bildningsförbundet	The importance of open borders in Europe	Book	By Henrik Horn	2021
Academy of Liberalism	Changing entrepreneurship and labour taxation in the 21st century: "The Future beyond fossils: what kind of policy and tax system we need to meet the goals of the Sustainable Revolution"	Policy Recommendations	By Risto Kaljurand	2021

NEOS Lab	No time to think of what you don't have - Digitalisation & AI in Europe	Policy Paper	By Erich Prem Editor Dieter Feierabend	2021
Academy of Liberalism	Deepfake - new reality in social media for inuencing?	Policy Paper	By Silvia Säinast , Risto Kaljurand	2021
Institute Novum	Human rights in the 21st century 1 "Farewell to Human rights"	Blogpost	By Olgun Akbulut	2021
Institute Novum	Human rights in the 21st century 2 "Religions and LGBTI rights: God is not a trump card"	Blogpost	By Tommaso Virgili, Matteo Gemolo	2021
Institute Novum	Human rights in the 21st century 3 "Human Rights in the Russian Federation: an overview of trends"	Blogpost	By Elena Lukyanova	2021
Institute Novum	Human rights in the 21st century 4 "Internet Censorship Deteriorates Press Freedoms in Southeast Asia"	Blogpost	By James Gomes	2021
Institute Novum	Human rights in the 21st century 5 "Pandemic, restrictions, threats and freedom in Latin America: The lessons from COVID-19."	Blogpost	By Pedro Urruchurtu	2021
Institute Novum	Human rights in the 21st century 6 "LYMEC's policies on Human Rights"	Blogpost	By Laia Comerma	2021

Fondazione Luigi Einaudi	Corruptissima re publica, plurimae leges	Policy Brief	By Gian Marco Bovenzi	2021
Fondazione Luigi Einaudi	Decentralisation in times of crisis	Book	Edited by Gian Marco Bovenzi, Emma Galli, Gabriele Pinto, Fabio Padovano, Giampaolo Garzarelli, Dominik Hager, Veronica Grembi, Nikola Apostolov, Pawel Rabiej	2021
Fondazione Luigi Einaudi	Decentralisation in times of crisis	Policy Brief	By Federico Sampalmieri	2021
Boris Divković Foundation	EU Mentorship - A chance for the EU (Reverse Report): "We are Europe: A Liberal Perspective on EU's Enlargement and Neighbourhood Policy"	Report	Edited by Jasmina Mršo and Emil Kirjas By George Melashvili, Ivan Pekovic, Ivana Bokan, Maid Džaferović, Mariam Usenashvili, Mirela Džehverović, Monika Zajkova, Natan Albahari, Aleksandar Radovanović, Norbert Cvijanov, Olga Nemaneshyna, Gor Badalyan, Sanda Krekikj	2021
Republikon	The effects of the pandemic on digitalisation "Political, social, and economic consequences of digitalisation during the COVID-19 pandemic"	Book	Edited by Dániel Mikecz By Carmen Descamps, Marco Mariani, Márton Schlanger, Ricardo Silvestre	2021
The Paddy Ashdown Forum	Promoting Justice in Production- Consumption Systems	Policy paper	By Christopher Gleadle, Isabelle Parasram, Patrizia Feletig, Imaduddin Ahmed, Shann Turnbull	2021
Fundacja Projekt: Polska	Free Voices: LGBTI Rights in Eastern Europe	Book	Edited by Miłosz Hodun Interviews by Joanna Łopat By Liesje Schreinemacher, Tomas Vytautas Raskevičius, Kate Feeney, Monika Rosa, Denitsa Lyubenova, Veneta Limberova, Damira Kalač, Kristiāns Vasiļevskis, Hanna Hrytsenko, Lili Nazarov,	2021

Boris Divković Foundation	Civic Platform for Young Liberal Activists 2 - The Voice of the Youth, vol 2, Opinion Piece	Book	By Dženan Rizvanović, Ivan Durgutov, Dina Abazović, Ilija Franeta, Mina Međedović, Amina Imamović, Maja Mijović, Mersiha Čomor Edited by Faris Šehović	2021
Friedrich Naumann Foundation (FNF)	European Cities Network on Migration: Managing Economic Integration "Experience in Dealing with Migrants/Refugees: From Emergency to the Joint Future Process"	Book	By Friedrich Püttmann, Stavroula-Anatoli Kourtalidi, Vassilis Grammenos, Juan Pina Edited by Prof. M. Murat ERDOĞAN	2021
Friedrich Naumann Foundation (FNF)	A European Industrial Policy - Preparing the ground for innovation	Policy Paper	By Imaduddin Ahmed, D'Maris Coffman, Ines Holzegger	2021
KEFIM	European Union Regulatory Quality Index	Book	Edited by Constantinos Saravakos By Panagiotis Karkatsoulis, Efi Stefopoulou, Nicos Rompapas, Constantinos Saravakos	2021
International Education Cetner	Violence against Women in Politics: Liberal Recommendations on Combatting Violence Against Women in Politics	Reserach Paper	By Jasmina Mrso	2021
LibMov	Foreign Investment lockdown during and after the COVID-19 crisis in EU	Book	By Luciano Vasques	2021
LibMov	Foreign Investment lockdown during and after the COVID-19 crisis in EU	Policy paper	By Luciano Vasques	2021
Zavod 14	Tax and fiscal policy measures in digital transformation era during COVID-19 pandemic: international experiences	Book	Edited by Aleksander Aristovnik, Dejan Ravšelj, Nina Tomažević By Rok Spruk, Aleksandar Kešeljević, Isabella Cugusi, Konrad Sobański, Sabina Hodžić, Eva Murko, Stella Tsani, Adem Feto, Kristina Misheva	2021

Zavod 14	Tax and fiscal policy measures in digital transformation era during COVID-19 pandemic: International experiences	Policy Brief	By Aleksander Aristovnik, Dejan Ravšelj, Nina Tomažević, Rok Spruk, Aleksandar Kešeljević, Isabella Cugusi, Konrad Sobański, Sabina Hodžić, Eva Murko, Stella Tsani, Adem Feto, Kristina Misheva	2021
Friedrich Naumann Foundation (FNF)	Connecting Municipalities in Digital Era: Best Practices from Europe	Policy Recommendation	By Raimar Wagner	2021
Friedrich Naumann Foundation (FNF)	East and West for Liberal Values and Resilience - Toolkit	Book	By Irakli Korkia, Gaioz (Gia) Japaridze, Miłosz Hodun, Nejra Vreto, Tamar Kekenadze, Zhanna Sirbiladze, Guram Jajanidze	2021
LYMEC	LYMEC ELF Communicators Network: toolkit	Toolkit	By Sean Ellul	2021
KEFIM	Regulatory Quality in the EU: Main Challenges & Policy recommendations	Policy Paper	By Panagiotis Karkatsoulis, Efi Stefopoulou, Constantinos Saravakos	2021
Liberal Institute for Political Analysis	Vrana Economic Council: Reforms to Support the European Green Deal	Policy Paper	By Šárka Prát, Zinaida Zlatanova	2021
ELF Secretariat	Multi-speed Europe	Policy Paper	By Matei Stefan	2021
ELF Secretariat	Multi-speed Europe	Brefing	By Matei Stefan	2021
ELF Secretariat	Europe of Values	Publication	By Laurent Pech, Nikolay Staykov, Núria González Campañá, Pola Cebulak	2021
ELF Secretariat	Europe of Values	Policy Paper	By Laurent Pech, Nikolay Staykov, Núria González Campañá, Pola Cebulak	2021
ELF Secretariat	Science, not Fiction Briefing	Brefing	By Francesco Cappelletti, Matei Stefan	2021

ELF Secretariat	Future Europe Journal	ELF Magazine	By Gerard Pogorel, Thibaut Le Forsonney, Laia Comerma i Calatayud, Kostas Mavraganis, Emma Schubart, Johannes Greubel, Jean F. Crombois, Francesco Cappelletti, Maia Larose Saldana, Vincent Delhomme, Maria Alesina Edited by Sarka Shoup, Marco Mariani, Daniel Kaddik, Gérard Pogorel, Takis Pappas, Kristijan Kotarski, Tomasz Kaminski, Antonios Nestoras, Maria Alesina, Francesco Cappelletti, Vincent Delhomme, Carmen Descamps, Luigi Martino	2021
ELF Secretariat	London Calling "100 Days of Brexit: Northern Ireland Revisited"	Blogpost	By Irina von Wiese	2021
ELF Secretariat	London Calling "Sleaze or more? The revolving doors between business and government"	Blogpost	By Irina von Wiese	2021
ELF Secretariat	London Calling "Global Britain Backtracking "	Blogpost	By Irina von Wiese	2021
ELF Secretariat	London Calling "Hostile Environment Extended"	Blogpost	By Irina von Wiese	2021
ELF Secretariat	London Calling " The New Multilateralism"	Blogpost	By Irina von Wiese	2021
ELF Secretariat	London Calling "UK's Shameful Retreat from Afghanistan"	Blogpost	By Irina von Wiese	2021
ELF Secretariat	Spotlight European Integration" Dangerous ideas for redrawing the existing borders"	Blogpost	By Emil Kirjas	2021

ELF Secretariat	Spotlight European Integration " Hans van Baalen's Legacy: Uniting liberals and Europe"	Blogpost	By Emil Kirjas	2021
ELF Secretariat	Spotlight European Integration "Seize the opportunity at the EU Western Balkan Summit"	Blogpost	By Emil Kirjas	2021
ELF Secretariat	Digitising Europe "The Digital Services Act and Beyond"	Blogpost	By Gerard Pogorel	2021
ELF Secretariat	Digitising Europe "Protecting democratic processes in Europe"	Blogpost	By Ricardo Silvestre	2021
ELF Secretariat	Digitising Europe "The European Approach to Cyber Policy and What it Needs to Succeed"	Blogpost	By Ludvig Hambræus	2021
ELF Secretariat	Digitising Europe "The case for a stronger EU – US partnership"	Blogpost	By Lisa Fuhr, Wassim Chourbaji	2021
ELF Secretariat	Digitising Europe " Strategic lawsuits erode the fight against disinformation"	Blogpost	By Miroslava Sawiris	2021
ELF Secretariat	A European Audio-Visual Area for the Age of Global Entertainment	Policy Paper	By Gerard Pogorel	2021
ELF Secretariat	Costly Trade-offs versus cost of inaction: Diverging views on EU climate governance	Discussion Paper	By Bjorn Lomborg and Sebastian Oberthur	2021
ELF Secretariat	Europe's Party Politics: Liberal, Illiberal, or Quasi-Liberal?	Policy Brief	By Takis S. Pappas	2021

ELF Secretariat	Towards a Social EU? A Liberal Vision for Social Policy Beyond the Porto Summit	Policy Paper	By Maria Alesina	2021
ELF Secretariat	Conference on The Future of Europe: Towards a New Social Contract and a Europe that Works for Everyone	Policy Paper	By Radu Magdin	2021
ELF Secretariat	The Rise of China in the Information Domain: Measuring Chinese Influence in Europe during COVID-19	Policy Paper	By Antonios Nestoras and Raluca Cirju	2021
ELF Secretariat	European Strategic Autonomy in Space, through Space	Policy Paper	By Piero Messina	2021
ELF Secretariat	Costly Trade-offs versus cost of inaction: Diverging views on EU climate governance	Discussion Paper	By Bjorn Lomborg and Sebastian Oberthur	2021
ELF Secretariat	Unlocking EU Roads: The Importance of Policy for Automated Driving	Policy Brief	By Victoria Bäck	2021
ELF Secretariat	5G for Industry 4.0: Actors, Challenges, and a New Start for Europe	Policy Brief	By Gerard Pogorel	2021
ELF Secretariat	Hydrogen and the Future of Energy: Investing in a Sustainable Growth for the EU	Research paper	By Ricardo Silvestre	2021
ELF Secretariat	EU Taxonomy and Nuclear Energy	Policy Paper	By Mark Lynas	2021

Start Date	End Date	Name of activity or project: Name of event/publication (when different)	City (Country)	Lang.	Type	Lead org
JANUARY 2021						
7-Jan		London Calling – Not a Done Deal	N/A	EN	Blogpost	Secretariat
11-Jan	11-Jan	Digital Meet&Greet Consultation 1	Online	EN	Webinar	Secretariat
12-Jan		Thoughtbite 1 by MEP Hilde Vautmans	Online	EN	Video	Secretariat
13-Jan		Achieving Robust European Cybersecurity through Public-Private Partnerships: Approaches and Developments by Luigi Martino and Francesco Cappelletti	N/A	EN	Discussion paper	Secretariat
14-Jan	14-Jan	On The Agenda 1 - EU's Digital Services and Markets Acts	Online	EN	Webinar	Secretariat
25-Jan		London Calling – UK Citizens in the EU can improve EU-UK relations	N/A	EN	Blogpost	Secretariat
25-Jan	25-Jan	Digital Meet&Greet Consultation 2	Online	EN	Webinar	Secretariat
28-Jan		Thoughtbite 2 by Liesje Schreinemacher	Online	EN	Video	Secretariat
27-Jan	27-Jan	ELF Board Meeting	Online	EN	Internal Meeting	Secretariat
27-Jan	27-Jan	Hate Speech & Fears: Scary Stories Launch	Online/Posnan (PL)	EN	Launch event	Projekt: Polska
28-Jan	28-Jan	On The Agenda 2 - The future of EU-China relations	Online	EN	Webinar	Secretariat
29-Jan		London Calling 12 – Brexit Backlash Begun	N/A	EN	Blogpost	Secretariat
FEBRUARY 2021						
3-Feb	3-Feb	Women Move Europe 3	N/A	EN	Interview	Secretariat
1-Feb		Spotlight European Integration – VI – Covid Vaccination [failure] in Western Balkans a great opportunity for China - Kirjas	N/A	EN	Blogpost	Secretariat
4-Feb	4-Feb	Digital Meet&Greet Consultation 3	Online	EN	Webinar	Secretariat
5-Feb	5-Feb	MO Administrative Training : A-to-Z of ELF projects	Online	EN	Training	Secretariat
5-Feb		London Calling 13 - The Troubles with Brexit and Vaccines	N/A	EN	Blogpost	Secretariat

10-Feb	10-Feb	New economic models: cultural and creative sectors in Europe ("Waiting for the Job: COVID-19 impact on the Cultural and Creative sectors")	Online	EN	Conference	Institute Novum
10-Feb	10-Feb	Women Move Europe 4	N/A	EN	Interview	Secretariat
11-Feb	11-Feb	On The Agenda 3 - How can the EU fix the vaccines situation	Online	EN	Webinar	Secretariat
12-Feb		Thoughtbite 3 by Alexander Graff Lambsdorff	Online	EN	Video	Secretariat
15-Feb	15-Feb	Spotlight European Integration – VII – Navalny - Kirjas	N/A	EN	Blogpost	Secretariat
16-Feb	16-Feb	The future of Due Diligence in the EU	Online	EN	Debate	Secretariat / ECCJ
17-Feb	17-Feb	Women Move Europe 5	N/A	EN	Interview	Secretariat
22-Feb		London Calling 14 - Inequality, the New Pan...	N/A	EN	Blogpost	Secretariat
24-Feb	24-Feb	ELF Board Meeting	Online	EN	Internal Meeting	Secretariat
25-Feb	25-Feb	Digital Meet&Greet Consultation 5	Online	EN	Webinar	Secretariat
25-Feb	25-Feb	Advancing citizen-driven participation through digital tools	Online	EN	Conference	FNF Sofia
26-Feb	26-Feb	EU accession and political freedom	N/A	EN	Publication	KEFIM
26-Feb	28-Feb	Hate Speech & Fears: Workshop	Online/Krakow (PL)	EN	Workshop	Projekt: Polska
28-Feb		"Roadmap for young leaders on e-governance"	Online	EN	Publication	Lymec
MARCH 2021						
1-Mar		Thoughtbite 4 by Martina Dlabajova	Online	EN	Video	Secretariat
1-Mar		London Calling 15 – Welcome to Britain?	Online	EN	Blogpost	Secretariat
1-Mar	1-Mar	Safer Internet for Kids and Youth	N/A	EN	Publication	IPPS
1-Mar	1-Mar	Safer Internet for Kids and Youth	N/A	EN	Video	IPPS
3-Mar	3-Mar	New economic models: cultural and creative sectors in Europe	Online	EN	Online Roundtable	Institute Novum
3-Mar	3-Mar	New economic models: cultural and creative sectors in Europe	Online	EN	Publication	Institute Novum
3-Mar	3-Mar	Hate Speech & Fears: US/THEM Launch	Online/Warsaw (PL)	EN	Launch event	Projekt:Polska
5-Mar	5-Mar	Thinking Aloud: The Future Fights Back	Online	EN	Webinar	Secretariat
5-Mar	5-Mar	Thinking Aloud: The Future Fights Back	Online	EN	Aftermovie/video	Secretariat

5-Mar	5-Mar	Transparency at stake	N/A	EN	Publication	FLE
5-Mar	5-Mar	Transparency at stake	N/A	EN	Infographic	FLE
5-Mar	5-Mar	Transparency at stake	N/A	EN	Video Series	FLE
5-Mar	5-Mar	Transparency at stake	N/A	EN	Translations	FLE
5-Mar	5-Mar	Transparency at stake	N/A	EN	Policy Brief	FLE
5-Mar	5-Mar	Next Generation EU: A Southern-Northern Dialogue	N/A	EN	Publication	FLE
5-Mar	5-Mar	Next Generation EU: A Southern-Northern Dialogue	N/A	EN	Infographic	FLE
5-Mar	5-Mar	Next Generation EU: A Southern-Northern Dialogue	N/A	EN	Video Series	FLE
5-Mar	5-Mar	Next Generation EU: A Southern-Northern Dialogue	N/A	EN	Translation	FLE
5-Mar	5-Mar	Policy Paper: EU Regulation on Food Choices by Vincent Delhomme	N/A	EN	Policy paper	Secretariat
6-Mar		The Next Ten Years: How Europe Can Shape and Create a 'Good Future' by Gerd Leonard	N/A	EN	Policy paper	Secretariat
9-Mar		Digitising Europe - Svenja Hahn - Digitalisation the European way! What to expect from EU legislation for innovation	N/A	EN	Blogpost	
10-Mar	15-Mar	The Vaccine of Reason	N/A	EN	Translation-Publication	FLE
10-Mar	10-Mar	Social Economy and Green Transformation	N/A	EN	re-edition and design publication	Novum
10-Mar	10-Mar	European Perceptions about COVID-19: Lessons from the Infodemic for the Future of Media and Technology	Online	EN	Webinar	Secretariat
10-Mar	10-Mar	Ageing in Europe from North to South: Launch seminar	Online	EN	Launch event	SBF
10-Mar	10-Mar	Ageing in Europe from North to South: Launch seminar	N/A	EN	Video	SBF
10-Mar	15-Mar	"Terrorism in Europe: Who is behind it and how to prevent it"	N/A	EN	Translation-Publication	IPPS
11-Mar	11-Mar	On The Agenda 4 - Russia, sanctions and human rights	Online	EN	Webinar	Secretariat

11-Mar	11-Mar	Hate Speech & Fears: Video	N/A	EN	Video	Projekt:Polska
11-Mar	11-Mar	Beyond Flat Earth. Conspiracy Stories vs. European Liberals	Online	EN	Book launch	VVD/Projekt Polska
12-Mar		Thoughtbite 5 by MEP Hilde Vautmans	Online	EN	Video	Secretariat
12-Mar	12-Mar	The American Response to Chinese Expansionism	N/A	EN	Publication	CPIF
12-Mar	12-Mar	The American Response to Chinese Expansionism	Online	EN	Publication Launch	CPIF
12-Mar	12-Mar	EU Policy Exchange - Session 1 - Digitalisation	Online	EN	Seminar	Secretariat
15-Mar		Euro-MENA Freedom Project	N/A	EN	Policy paper	FNF MENA
15-Mar	16-Mar	Education policies for digital skills development in response to the COVID-19 crisis	N/A	EN	Publication	Zavod/FNF/Novum
15-Mar		Beyond Flat Earth. Conspiracy Stories vs. European Liberals	N/A	EN	Publication	VVD /Projekt Polska
15-Mar		Human rights in the 21st century 1	N/A	EN	Article	Institute Novum
15-Mar		Human rights in the 21st century 2	N/A	EN	Article	Institute Novum
15-Mar		Human rights in the 21st century 3	N/A	EN	Article	Institute Novum
15-Mar		Human rights in the 21st century 4	N/A	EN	Article	Institute Novum
15-Mar		Human rights in the 21st century 5	N/A	EN	Article	Institute Novum
15-Mar		Human rights in the 21st century 6	N/A	EN	Article	Institute Novum
15-Mar		Human rights in the 21st century 7	N/A	EN	Article	Institute Novum
15-Mar		Human rights in the 21st century 8	N/A	EN	Article	Institute Novum
15-Mar		Human rights in the 21st century 9	N/A	EN	Article	Institute Novum
15-Mar		Human rights in the 21st century 1	N/A	EN	Podcast	Institute Novum
15-Mar		Human rights in the 21st century 2	N/A	EN	Podcast	Institute Novum
15-Mar		Human rights in the 21st century 3	N/A	EN	Podcast	Institute Novum
15-Mar		London Calling 16 - Life Sciences could boost the UK's Post-COVID-19 Economic Sustainability	N/A	EN	Blogpost	Secretariat
15-Mar		Spotlight European Integration – VIII – Albania closer to EU accession talks in June - Kirjas	N/A	EN	Blogpost	Secretariat
11-Mar		Liberal Europe Podcast Ep.63 Prohibition Of Nuclear Weapons With Leo Hoffmann - Axthelm	N/A	EN	Podcast	MLS

15-Mar		Liberal Europe Podcast Ep.64 Talking corruption With Emma Galli	N/A	EN	Podcast	MLS
18-Mar		Liberal Europe Podcast Ep.65 Talking Digital Services Act With Jan Penfrat	N/A	EN	Podcast	MLS
20-Mar		Investigative journalism in Europe - a comparative animation	N/A	EN	Video x2	IBM
20-Mar		Avancing Citizens-led Participation and digital tool online conference	Online	EN	Video	FNF SOFIA
22-Mar		London Calling 17 – The New Global Britain: Aspiration or Delusion? I von Wiese	N/A	EN	Blogpost	Secretariat
22-Mar	23-Mar	European Trainers Academy "Training of Trainers"	Online	EN	Workshop	IEC/VVD/IDI
23-Mar		Digitising Europe – Cyber-Security: What to know to ensure the security of computer systems and prevent attacks - Alessia Boi	N/A	EN	Blogpost	
25-Mar	26-Mar	On The Agenda 5 - Cryptocurrencies in the Digital Economy	Online		Webinar	Secretariat
26-Mar	28-Mar	Book project "EU Diplomacy fit for the future"	Online	EN	Seminar	LYMEC
26-Mar		Digitising Europe – Cyberattacks: How much do they cost us? - F. Cappelletti	N/A	EN	Blogpost	
29-Mar		Thoughtbite 6 with Hans van Baalen	Online	EN	Video	Secretariat
29-Mar		London Calling 18 – Crackdown on Civil Liberties (I von Wiese)	N/A	EN	Blogpost	Secretariat
30-Mar		Multi-speed Europe I - Eurozone & Schengen Area	Online	EN	Roundtable I	Secretariat
31-Mar		Corona-economics: The five horsemen of the apocalypse	N/A	EN	Translation	IEC
31-Mar		LGBTI rights and religion	N/A	EN	Translation x8	Llbmov
31-Mar		E-learning Activism Now	Online	Duch, English, Frenchy, Hungarian, Latvian, Norwegian, Russian,	Videos x3	BDF

31-Mar		Cards Against Liberals	N/A	EN		Secretariat
31-Mar	31-Mar	European Dilemma over Nord Stream 2	Online	EN	RDR	IPPS

APRIL 2021

2-Apr		Liberal Europe Podcast Ep66 Carbon Emissions management With Rikard Forslid	Podcast	EN	Podcast	MLS
6-Apr		Digitising Europe – The Digital Services Act and Beyond - G. Pogorel	Blogpost	EN	Blogpost	Secretariat
6-Apr	7-Apr	ELF Strategy Board Meeting				
8-Apr	8-Apr	On The Agenda 6 - COVID-19 The way out of the pandemic(?)	Webinar	EN	Webinar	Secretariat
9-Apr		A European Audio-Visual Area for the Age of Global Entertainment by Gerard Pogorel	Policy paper	EN	Policy paper	Secretariat
9-Apr		Liberal Europe Podcast Ep67 Future Of Education With Thomas Clausen	Podcast	EN	Podcast	MLS
12-Apr		Thoughtbite 7 by MEP Abir Al-Sahlani	Video	EN	Video	Secretariat
12-Apr		London Calling 19 – 100 Days of Brexit: Northern Ireland Revisited (I von Wiese)	Blogpost	EN	Blogpost	Secretariat
14-Apr		RDR: EU accession and Political Freedom	RDR	EN	RDR	KEFiM
14-Apr		Costly Trade-offs versus cost of inaction: Diverging views on EU climate governance by Bjorn Lomborg and Sebastian Oberthur	Discussion paper	EN	Discussion paper	Secretariat
16-Apr	16-Apr	Idea Accelerator (3rd. ed.) - The Future is Digital	Hybrid conference	EN	Hybrid conference	Secretariat
16-Apr	16-Apr	Thinking Aloud: Launch of the Liberal European Forum's Journal	Hybrid conference	EN	Hybrid conference	Secretariat
16-Apr		Liberal Europe Podcast Ep.68 EU Citizen Participation With Alberto Alemanno	Podcast	EN	Podcast	MLS
20-Apr	27-Apr	EU Mentorship: Module I	Seminar	EN	Seminar	BDF
21-Apr	21-Apr	Ralf Dahrendorf Roundtable: WTO reform: New leadership, new hope? with Institut der deutschen Wirtschaft (IW)	Hybrid conference	EN	Hybrid conference	Secretariat
21-Apr	21-Apr	StratCom for Liberals in a Post-COVID19 Europe by Radu Magdin	Policy Brief	EN	Policy Brief	Secretariat
21-Apr	21-Apr	Spotlight European Integration – IX – Dangerous ideas for redrawing the existing borders	Blogpost	EN	Blogpost	Secretariat

22-Apr	22-Apr	On The Agenda 7 - A Liberal Vision for the Porto Social Summit	Webinar	EN	Webinar	Secretariat
23-Apr	23-Apr	No time to think of what you don't have - Digitalisation & AI in Europe	Workshop	EN	Workshop	Neos Lab
23-Apr		London Calling 20 – Sleaze or more? The revolving doors between business and government	Blogpost	EN	Blogpost	Secretariat
23-Apr		Digitising Europe – Protecting democratic processes in Europe - Ricardo	Blogpost	EN	Blogpost	Secretariat
23-Apr		Liberal Europe Podcast Ep.69 Citizens Initiatives With Robert Bjarnason and Imants Breidaks	Podcast	EN	Podcast	MLS
26-Apr	29-Apr	European Trainers Academy - "Personal Development"	Workshop	EN	Workshop	IEC/VVD/IDI
26-Apr		Thoughtbite 8 by MEP Veronique Trillet Lenoir	Video	EN	Video	Secretariat
28-Apr	28-Apr	ELF Board Meeting				
30-Apr		Liberal Europe Podcast Ep.70 AIM For Europe With Pascal Jacobs	Podcast	EN	Podcast	MLS

MAY 2021

3-May		PRU event - Nutriscore - Dare to Debate	Online	EN	Webinar	Secretariat
5-May		Webinar: Western Balkans	Online	EN	Webinar	Secretariat
5-May		London Calling – Global Britain Backtracking	N/A	EN	Blogpost	Secretariat
5-May		London Calling – Hostile Environment Extended	N/A	EN	Blogpost	Secretariat
5-May		Europe's Party Politics: Liberal, Illiberal, or Quasi-Liberal?	N/A	EN	Policy Brief	Secretariat
7-May		Towards a Social EU? A Liberal Vision for Social Policy Beyond the Porto Summit	N/A	EN	Policy paper	Secretariat
8-May		Conference on The Future of Europe: Towards a New Social Contract and a Europe that Works for Everyone	N/A	EN	Policy paper	Secretariat
7-May		Liberal Europe Podcast Ep.71 Populism (across The Atlantic) With Daniela Melo	N/A	EN	Podcast	MLS
10-May	29-May	Civic Platform for Young Liberal Activists 2	Online	EN	Seminar	BDF
10-May	10-May	European Cities Network on Migration: Managing Economic Integration: Roundtable	Online	EN	Kick-off roundtable	FNF
10-May		Non-ELF event: "EUROPE OF THE CITIZENS: THE CONFERENCE FOR THE FUTURE OF EUROPE" (On the Agenda 8)	Online	EN	Webinar	Secretariat
11-May		Digital Czech Republic 2021		EN	Conference	IPPS
13-May		Thoughtbite 9 by MEP Ilhan Kyuchyuk	Online	EN	Video	Secretariat
17-May		MO Admin Training on My Academy platform with Reinier Betterink	Online	EN	Online workshop	Secretariat
17-May		Digitising Europe –The revision of the Directive (EU) 2016/1148 - NIS 2.0	Online	EN	Blogpost	Secretariat
20-May	20-May	On The Agenda 9 - LGBTI Rights	Online	EN	Webinar	Secretariat
20-May	20-May	In Ukraine Adrift: "In Ukraine, Adrift: oligarchs, activists and a dropped dog-end".	N/A	EN	Book translation	Swedish International Liberal Centre
20-May		Young Changemakers Academy 2021	Online	EN	Seminar	LYMEC
21-May	23-May	Liberal Europe Podcast Ep.72 Rule of Law conditionality with Moritz Körner	N/A	EN	Podcast	MLS

21-May		Thoughtbite 10 by MEP José Ramón Bauzá	Online	EN	Video	Secretariat
25-May	27-May	European Trainers Academy - Specialty Course "Improvisation Training"	Online	EN	Workshop	IEC/VVD/IDI
25-May		European Regulatory Quality Index	Athens (HL)/online	GR/EN	Internal Workshop	KEFiM
26-May	26-May	ELF Board Meeting	Online			
28-May	31-May	MO Admin Training on Communications and ELF Branding	Online	EN	Webinar	Secretariat
28-May		Regional Policy Network 2 - eCourse "Introduction to Policy Development", MyAcademy	My Academy	EN	Ecourse	IEC/VVD/IDI
30-May		Spotlight European Integration – Hans van Baalen's Legacy: Uniting liberals and Europe	N/A	EN	Blogpost	Secretariat
30-May	31-May	All Things Liberal	Online	EN	Videos x4	Secretariat

JUNE 2021

3-Jun		Science, not Fiction	Online	EN	Conference I - Digital	Secretariat
3-Jun		Europe's Digital Age Liberal Values in Algorithmic Governance	Den Haag (NL)/Online (Hybrid)	EN	Roundtable	Mr. Hans Van Mierlostichting
4-Jun	6-Jun	P2P: Peer-2-peer Academy	Krakow (PL)/Online (Hybrid)	EN	Workshop	Project Polska
4-Jun		Liberal Europe Podcast Ep.73 EU - US Relationship With Liesje Schreinemacher	N/A	EN	Podcast	MLS
5-Jun	6-Jun	Deepfake - new reality in social media for influencing?	Tallinn (EE)/Online	EN	Seminar	Academy of Liberalism
8-Jun		Digital Lives - At Home, in the Public Sphere	Rome (IT)/Online (Hybrid)	EN	Roundtable	FLE
10-Jun	10-Jun	On The Agenda 10 - EPPO: What can we (really) expect?	Online	EN	Webinar	Secretariat
10-Jun	27-Jun	Thinking Aloud: Liberal Leaders for the Future	Online	EN + BG	Thinking Aloud	LIPA
11-Jun		Liberal Europe Podcast Ep.74 Fighting Hate Speech with Uruemu Adejanmi	N/A	EN	Podcast	MLS
14-Jun		The Rise of China in the Information Domain: Measuring Chinese Influence in Europe during COVID-19	N/A	EN	Policy Paper	Secretariat
16-Jun		A Europe of Values	Online	EN	Roundtable & public panel I	Secretariat
17-Jun	17-Jun	A Truthful Press and Media	London (UK)/Online (Hybrid)	EN	Roundtable (RDR)	PAF
17-Jun		Multiple Challenges for Transatlantic Partnerships	Prague (CZ)/Online (Hybrid)	EN	Conference	IPPS

17-Jun		Multiple Challenges for Transatlantic Partnerships	Prague (CZ)/Online (Hybrid)	EN	Roundtable	IPPS
17-Jun	17-Jun	EU Mentorship Programme - Reverse report workshop	Online	EN	Workshop	BDF
18-Jun	18-Jun	Competence Centre Meeting	Online	EN	Workshop	Secretariat
18-Jun	19-Jun	LYMEC ELF Communicators Network	Online	EN	Seminar	LYMEC
18-Jun		Liberal Europe Podcast Ep.75 Future Of Political Foundations with Tomi Huhtanen & Daniel Kaddik	N/A	EN	Podcast	MLS
23-Jun	23-Jun	Deepfake - new reality in social media for influencing?	Online	EN	article	AOL
24-Jun	24-Jun	Book project "EU Diplomacy fit for the future"	Online/Brussels (BE)	EN	Publication	LYMEC
24-Jun	24-Jun	On The Agenda II - EU-US Relations	Online	EN	Webinar	Secretariat
24-Jun		No time to think of what you don't have - Digitalisation & AI in Europe - Data & Facts	N/A	EN	Policy Brief	Neos Lab
24-Jun	11-Jun	Innovate Liberal Non-prot Communications	Online	EN	Series of online session	FNF
25-Jun	25-Jun	A European Industrial Policy: preparing the ground for innovation	Online	EN	Hackathon	FNF
25-Jun		Liberal Europe Podcast Ep.76 East Stratcom Task Force with Martyna Bildziukiewicz	N/A	EN	Podcast	MLS
29-Jun	29-Jun	The political consequences of sudden digitalization during the COVID-19 pandemic	Budapest (HU)	EN	Conference	Republikon
29-Jun		Thoughtbite II by MEP Dragoş Pişlaru	Online	EN	Video	Secretariat
30-Jun		European Regulatory Quality Index	Online	EN	Workshop	KEFIM
29-Jun		European Strategic Autonomy in Space, through Space	N/A	EN	Policy Paper	Secretariat
30-Jun		Unlocking EU Roads: The Importance of Policy for Automated Driving	N/A	EN	ELF Research paper	Secretariat

JULY 2021

1-Jul	1-Jul	Book project "EU Diplomacy fit for the future"	Brussels (BE)	EN	Launch event	LYMEC
2-Jul		Liberal Europe Podcast Ep.77 Political Division with Simon Granroth	N/A	EN	Podcast	MLS
8-Jul	8-Jul	On The Agenda 12 - Deepfakes	Online	EN	Webinar	Secretariat
9-Jul		Liberal Europe Podcast Ep.78 NextGenEU with Barbara Wieliczko & Gian Marco Bovenzi	N/A	EN	Podcast	MLS
12-Jul	12-Jul	ELF Panel on EU Defence Cooperation and Strategic Autonomy at the Munich Young Security Conference	Online	EN	Panel discussion	Secretariat
14-Jul	15-Jul	Violence Against Women in Politics: Raising Awareness about Violence against Women ("Breaking the Cycle – Gender Based Violence in Public Space")	Sarajevo (BiH)	EN	Conference	IEC
16-Jul	18-Jul	European Trainers Academy- Training of Trainers (Intermediate Edition)	Kranjska Gora (SI)	EN	Seminar	IEC/VVD/IDI
16-Jul		Liberal Europe Podcast Ep.79 Hate Speech as a "New Normal" with Martin Dimitrov	N/A	EN	Podcast	MLS
19-Jul	19-Jul	ELF Board Meeting	Online			
19-Jul	21-Jul	P2P: Peer-2-peer Academy	Rome (IT)	EN	Workshop	Project Polska
20-Jul		Thoughtbite 12 with MEP Karin Karlsbro	Online	EN	Video	Secretariat
22-Jul		5G for Industry 4.0: Actors, Challenges, and a New Start for Europe	Online/Brussels (BE)	EN	Policy Brief	Secretariat
23-Jul	25-Jul	Regional Policy Network 1- advanced workshop	Zadar (HR)	EN	Seminar	IEC/VVD/IDI
23-Jul		Liberal Europe Podcast Ep.80 A New Social Contract with Radu Magdin	N/A	EN	Podcast	MLS
25-Jul	26-Jul	Mission: Mighty Meetings	Zagreb (HR)	EN	Workshop	IDI
27-Jul		London Calling 23 – The New Multilateralism	N/A	EN	Blogpost	Secretariat
29-Jul		Hydrogen and the Future of Energy: Investing in a Sustainable Growth for the EU	N/A	EN	Research paper	Secretariat
30-Jul		Liberal Europe Podcast Ep.81 Future Of Political Foundations Part2 with Rainer Wieland and Daniel Kaddik	N/A	EN	Podcast	MLS

AUGUST 2021

1-Aug		Multiple Challenges for Transatlantic Partnerships	N/A	EN + CZ	Policy Paper	IPPS
3-Aug		Digitising Europe - The European Approach to Cyber Policy and What it Needs to Succeed	N/A	EN	Blogpost	Secretariat
6-Aug		Liberal Europe Podcast Ep.82 The Future of Political Debate Online (part1) with Miroslava Sawiris	N/A	EN	Podcast	MLS
12-Aug	14-Aug	Free Voices. LGBTI Rights in Eastern Europe	Cracow (PL)	EN	Workshop	Projekt: Polska
13-Aug		Liberal Europe Podcast Ep.83 The Future Of Political Debate Online (part2) with Teresa Ballell	N/A	EN	Podcast	MLS
14-Aug	14-Aug	In Ukraine Adrift	N/A	EN	Audiobook	Swedish International Liberal Centre
15-Aug	17-Aug	P2P: Peer-2-peer Academy	Warsaw (PL)	EN	Workshop	Project Polska
20-Aug		Liberal Europe Podcast Ep.84 The Future Of Political Debate Online (part3) with Daniel Kaddik and Mathias Sundin	N/A	EN	Podcast	MLS
31-Aug		London Calling - UK's Shameful Retreat from Afghanistan	N/A	EN	Blogpost	Secretariat
27-Aug		Liberal Europe Podcast Ep.85 Freedom Games 2021 with Olga Labendowicz	N/A	EN	Podcast	MLS

SEPTEMBER 2021

2-Sep	2-Sep	On The Agenda 13 - How fit is "Fit for 55"?	Online	EN	Webinar	Secretariat
3-Sep	3-Sep	ELF Board Project Selection Meeting	Online			
3-Sep		Liberal Europe Podcast Ep.86 The Future of Mobility with Geneviève Pons	N/A	EN	Podcast	MLS
8-Sep	8-Sep	Vrana Economic Council: Reforms to Support the European Green Deal	Sofia (BG)	EN	Conference	LIPA
8-Sep		Connecting Municipalities in the Digital Era	Online/Chisinau (MD)	EN + RO	Workshop	FNF
9-Sep	9-Sep	Afghanistan and EU: Roles and Duties facing a humanitarian crisis	Online	EN	Twitter spaces	Secretariat

9-Sep	9-Sep	The Future Is Here: ELF's Thinking Aloud during Freedom Games 2021	Lodz (PL)	EN + PL	Ted Talk	Liberté
10-Sep	12-Sep	ELF HUB at Freedom Games 2021	Lodz (PL)	EN + PL	Ted Talk	Liberté
10-Sep	12-Sep	ELF HUB at Freedom Games 2022	Lodz (PL)	EN + PL	4-5 Public discussion	Liberté
10-Sep	12-Sep	ELF HUB at Freedom Games 2023	Lodz (PL)	EN + PL	Photo Report	Liberté
10-Sep	10-Sep	Ralf Dahrendorf Roundtable: Let's talk Liberalism at Freedom Games 2021	Lodz (PL)	EN + PL	Roundtable	Liberté

10-Sep	12-Sep	European Trainers Academy - Training of Trainers - "Beginner's Edition"	Warsaw (PL)	EN	Seminar	IEC/VVD/IDI
10-Sep	12-Sep	Skill Camp on Liberalism	Ljubljana (SI)	EN	Seminar	LYMEC
10-Sep		Liberal Europe Podcast Ep.87 Culture Entrepreneurship with Anna Ayvazyan and Natalia Kopelyanskaya	N/A	EN	Podcast	MLS
13-Sep	13-Sep	Mission: Mighty Meetings	Warsaw (PL)	EN	Workshop	Stichting IDI+Projekt Polska
16-Sep	16-Sep	On the Agenda 14 - "Urban, soft and shared mobility: Technological solutions to environmental problems"	Online	EN	Webinar	Secretariat
17-Sep	19-Sep	Liberal Leadership Academy: Europe (I event)	Sofia (BG)	EN	Seminar	HvSS - VVD Internationaal
17-Sep	19-Sep	ELF Studio Europe session I	Budapest (HU)	EN	Seminar	HvSS - VVD Internationaal
17-Sep	19-Sep	Young Leaders Meeting 2021	Bucharest (RO)	EN	Seminar	LYMEC
17-Sep	19-Sep	EU Mentoship: Module II (Western Balkan cohort)	Ohrid (MK)	EN	Seminar	BDF
17-Sep	17-Sep	A Europe of values: Navigating the rule of law	Hybrid Brussels (BE)/Online	EN	Roundtable & Public Panel 2	Secretariat
17-Sep	19-Sep	Tell Me Your Story	The Hague (NL)	EN	Workshop (1/2)	Project Polska/VVD
17-Sep		Liberal Europe Podcast Ep.88 Future of Mobility (part2) with Mathias Sundin	N/A	EN	Podcast	MLS

20-Sep		Thoughtbite 13 - The Future of Mobility by MEP Jan-Christoph Oetjen	Online	EN	Video	Secretariat
20-Sep		Liberal White Book Roadshow: COFOE Consultation Event: The Future of Democracy and the Rule of Law in Europe	Rome (IT) and online	EN/IT	Conference	Secretariat
21-Sep	21-Sep	Multispeed Europe 2	Hybrid Brussels (BE)/Online	EN	Roundtable 2	Secretariat
21-Sep		Thoughtbite 14 - The Future of Mobility by MEP Ondřej Kovařík	Online	EN	Video	Secretariat
23-Sep	24-Sep	ELF General Assembly	Brussels (BE)	EN	Statutory Meeting	Secretariat
24-Sep	24-Sep	Book launch: In Ukraine Adrift, Launch at Gothenburg Book Fair	Gothenburg (SE)	EN	Launch Event	Swedish International Liberal Centre
24-Sep	26-Sep	Civic Platform for Young Liberal Activists 2	Belgrade (RS)	EN	Seminar	BDF
24-Sep		Liberal Europe Podcast Ep.89 The Hungarian Opposition Primary with Andrea Virag	N/A	EN	Podcast	MLS
27-Sep		Digitising Europe – The case for a stronger EU – US partnership	Online	EN	Blogpost	Secretariat
29-Sep	29-Sep	Science, Not Fiction 2 - Hardware	Hybrid Brussels (BE)/Online	EN	Conference	Secretariat
30-Sep		Dare to Debate: China - A liberal perspective	London and Online	EN	Dare to Debate	PAF
30-Sep		Thoughtbite 15- The Future of Mobility by MEP Caroline Nagtegaal	Online	EN	Video	Secretariat
30-Sep		Thoughtbite 16 - The Future of Mobility by MEP Elsi Katainen	Online	EN	Video	Secretariat

OCTOBER 2021

1-Oct	3-Oct	Young Changemakers Academy 2021	Andorra (AD)	EN	Seminar	LYMEC
1-Oct	3-Oct	European Trainers Academy- Training of Trainers (advanced edition)	Lisbon (PT)	EN	Seminar	IEC/VVD/IDI
1-Oct		European Liberal Compass, online tool	Online	EN	Online Publication	IDI
1-Oct		Liberal Europe Podcast episode Ep.90 Deep Fakes And Synthetic Media With Henry Ajder	N/A	EN	Podcast	MLS
1-Oct		Spotlight European Integration – Seize the opportunity at the EU Western Balkan Summit	N/A	EN	Blogpost	Secretariat
4-Oct		Digitising Europe – Strategic lawsuits erode the fight against disinformation	Online	EN	Blogpost	Secretariat
8-Oct	10-Oct	Regional Policy Network - Case study Workshop and Study Visit	Berlin (DE)	EN	Seminar	IEC/ VVD/ IDI
8-Oct	10-Oct	Tell Me Your Story	Madrid (ES)	EN	Workshop (2/2)	Project Polska/VVD
8-Oct	10-Oct	ELF Studio Europe session 2	Rome (IT)	EN	Seminar	HvSS - VVD Internationaal
8-Oct		Liberal Europe Podcast Ep.91 Algorithms And Local Government With Laura De Vries	N/A	EN	Podcast	MLS
10-Oct		Corruptissima Re Publica, Plurimae Leges	N/A	EN	Publication	FLE
11-Oct		Corruptissima Re Publica, Plurimae Leges	N/A	EN	Video	FLE
5-Oct	15-Oct	Innovate Liberal Non-prot Communications	Online	EN	Interactive Seminars, series of 5	FNF
12-Oct		Rise and Shine: Fostering inclusive growth in Europe post-COVID-19	N/A	EN	Policy Paper	FORES
12-Oct	12-Oct	Rise and Shine: Fostering inclusive growth in Europe post-COVID19	Online	EN	Roundtable	FORES
14-Oct	14-Oct	On The Agenda 15 - European Minimum Wage	Online	EN	Webinar	Secretariat
14-Oct		Human rights in 21st century: COVID-19 and global vaccine solidarity	Online	EN	Video roundtable discussion	Novum Institute
15-Oct	15-Oct	Award Ceremony, Jury Selection Meeting	Hybrid/Brussels (BE)	EN	Roundtable	Secretariat

15-Oct		Rise and Shine: A better regulation agenda at EU level	N/A	EN	Policy paper	FORES
15-Oct	15-Oct	Rise and Shine: A better regulation agenda at EU level	Online	EN	Roundtable	FORES
15-Oct	15-Oct	Corruptissima Re Publica, Plurimae Leges	Rome (IT)	EN/IT	Conference/book launch	FLE
15-Oct	17-Oct	Illiberal Tours - How to tackle illiberal regimes?	Budapest (HU)	EN	workshop	IBM
15-Oct		Liberal Europe Podcast Ep.92 Cybersecurity for enterprise and healthcare providers with Iva Tasheva	N/A	EN	Podcast	MLS
18-Oct		Rise and Shine: Climate Change and a Robust Global Climate Policy	N/A	EN	Policy Paper	FORES
18-Oct	18-Oct	Rise and Shine: Climate Change and a Robust Global Climate Policy	Online	EN	Roundtable	FORES
21-Oct		Thoughtbite 17: The Future of Mobilty - Why Cybersecurity Matters by Bart Groothuis	Online	EN	Video	Secretariat
22-Oct	24-Oct	Liberal Leadership Academy: Europe (II event)	Helsinki (FI)	EN	Seminar	HvSS - VVD Internationaal
22-Oct	24-Oct	ELF Studio Europe session 3	Warsaw (PL)	EN	Seminar	HvSS - VVD Internationaal
22-Oct		Liberal Europe Podcast Ep.93 Women4Cyber & Youth4Cyber with Nina Olesen	N/A	EN	Podcast	MLS
25-Oct		Thoughtbite 18: The Future of Mobility: - Why Cybersecurity Matters by Susana Solís Pérez	Online	EN	Video	Secretariat
26-Oct	26-Oct	Can everyone be themselves in the 21st century? Human Rights & LGBTQI+ rights	Online	EN	Video roundtable discussion	Novum Institute + LYMEC
26-Oct		Thoughtbite 19: The Future of Mobility - Why Cybersecurity Matters by Svenja Hahn	Online	EN	Video	Secretariat
28-Oct	28-Oct	On The Agenda 16 - EU Cybersecurity Strategy	Online	EN	Webinar	Secretariat
28-Oct	28-Oct	Environmentalism and Capitalism, a Happy Growth Path	N/A	EN	Publication	FLE & IBM
28-Oct	28-Oct	Environmentalism and Capitalism, a Happy Growth Path	Budapest (HU)	EN	Book launch	FLE & IBM

28-Oct	28-Oct	A Europe of Values: Checks and Balances in the EU Institutions	Hybrid Online + Brussels (BE)	EN	Roundtable & Public Panel 3	Secretariat
28-Oct	28-Oct	Rise and Shine: Media trust in Europe	N/A	EN	Policy Paper	FORES
28-Oct	28-Oct	Rise and Shine: Media trust in Europe	Online	EN	Roundtable	FORES
29-Oct		Liberal Europe Podcast Ep94 Climate and Energy Policies & COP26 With Andrzej Ancygier	N/A	EN	Podcast	MLS
30-Oct	1-Oct	P2P: Peer2Peer Academy (masterclass)	Catania (IT)	EN	Workshop	Projekt: Polska
30-Oct		EU Taxonomy and Nuclear Energy	Online	EN	Policy Paper	Secretariat
30-Oct		The importance of open borders in Europe	N/A	EN	Publication	SBF
30-Oct		European Liberal Compass, Explanatory Publicity Video	Online	EN	Video	IDI

NOVEMBER 2021

2-Nov		Rise and Shine: Infrastructure investment and growth	N/A	EN	Policy paper	FORES
2-Nov	2-Nov	Rise and Shine: Infrastructure investment and growth	Online	EN	Roundtable	FORES
3-Nov	3-Nov	Liberal Mingle I	Brussels (BE)	EN	Event	Secretariat
2-Nov	3-Nov	Liberal Communicator's Network	Online	EN	Meeting I	Secretariat
3-Nov		Rise and Shine: Trust between people	N/A	EN	Policy paper	FORES
3-Nov	3-Nov	Rise and Shine: Trust between people	Online	EN	Roundtable	FORES
3-Nov		Rise and Shine: Education	N/A	EN	Policy paper	FORES
4-Nov	4-Nov	Rise and Shine: Education	Online	EN	Roundtable	FORES
5-Nov	5-Nov	Environmentalism and Capitalism, a Happy Growth Path	Rome (IT)	EN	Book launch	FLE & IBM
5-Nov	7-Nov	Illiberal Tours - How to tackle illiberal regimes?	Gdansk (PL)	EN	Workshop	IBM
8-Nov	8-Nov	Buchvorstellung: Letzter Weckruf für Europa	Brussels (BE)	DE	Book launch	Secretariat
8-Nov	8-Nov	Liberal White Book Digital Roadshow: COFEU Consultation in Belgium	Oostende (BE)	EN	Workshop	Secretariat
8-Nov	9-Nov	Free Voices. LGBTI Rights in Eastern Europe	Turin and Milan (IT)	EN	Study Visit	Projekt: Polska
8-Nov	10-Nov	Civic Platform for Young Liberal Activists 2	Madrid (ES)	EN	Seminar - masterclass	BDF
8-Nov	9-Nov	East and West for Liberal Values and Resilience	Hybrid (Online and Tbilisi (GE))	EN	Conference	FNF
9-Nov	9-Nov	The importance of open borders in Europe	Online	EN	Book launch	SBF
9-Nov		The importance of open borders in Europe	Online	EN	Video project, series of 3	SBF
9-Nov		Rise and Shine: A quickly transforming labour market	N/A	EN	Policy paper	FORES
9-Nov	9-Nov	Rise and Shine: A quickly transforming labour market	Online	EN	Roundtable	FORES
10-Nov		Multi-speed Europe	Online	EN	Policy paper	Secretariat
11-Nov	11-Nov	Connecting Municipalities	Online	EN	Roundtable	FNF
11-Nov		Rise and Shine: The Swedish Crime Paradox	N/A	EN	Policy Paper	FORES

11-Nov	11-Nov	Rise and Shine: The Swedish Crime Paradox	Online	EN	Roundtable	FORES
12-Nov		Changing entrepreneurship and labour taxation in the 21st century	Hybrid + Tallinn (EE)	EN	Conference	AOL
12-Nov		Changing entrepreneurship and labour taxation in the 21st century	N/A	EN	Policy recommendations	AOL
12-Nov		Changing entrepreneurship and labour taxation in the 21st century	N/A	EN	Videos	AOL
12-Nov		Science, not Fiction	Online	EN	Video Interviews	Secretariat
12-Nov	14-Nov	Young Changemakers Academy 2021	Brussels (BE)	EN	Seminar	LYMEC
12-Nov		Liberal Europe Podcast Ep.95 europes party politics with Takis Pappas	N/A	EN	Podcast	MLS
15-Nov		No time to think of what you don't have - Digitalisation & AI in Europe	Vienna (AT) and Online (hybrid)	EN	Launch event	Neos Lab
15-Nov		No time to think of what you don't have - Digitalisation & AI in Europe	N/A	EN	Policy Paper	Neos Lab
15-Nov		Deepfake - new reality in social media for inuencing?	N/A	EN	Policy Paper	AOL
15-Nov	15-Nov	Human rights in 21st century: podcast with Andreas Pottakis "On Human Rights in Greece"	Online	EN	Podcast series	Novum
15-Nov	15-Nov	Human rights in 21st century: podcast with Amon Werner	Online	EN	Podcast series	Novum
15-Nov	15-Nov	Human rights in 21st century: podcast with Hakima El Haite	Online	EN	Podcast series	Novum
15-Nov	15-Nov	Human rights in 21st century: podcast with Jayanthi Balaguru	Online	EN	Podcast series	Novum
15-Nov	15-Nov	Human rights in 21st century: video with Danilo Turk "On health rights and Access to Water"	Online	EN	Video interview	Novum
15-Nov	15-Nov	Human rights in 21st century: video with Veysel Ok	Online	EN	Video interview	Novum
15-Nov	15-Nov	Human rights in 21st century: video with Anne Brasseur	Online	EN	Video interview	Novum
15-Nov	15-Nov	Human rights in 21st century: video with Shashi Tharoor	Online	EN	Video interview	Novum

15-Nov	15-Nov	Human rights in 21st century: "Farewell to Human Rights"	Online	EN	Blogpost	Novum
15-Nov	15-Nov	Human rights in 21st century: "Religions and LGBTI rights: God is not a Trump card"	Online	EN	Blogpost	Novum
15-Nov	15-Nov	Human rights in 21st century: "Human rights in Russia: dynamics"	Online	EN	Blogpost	Novum
15-Nov	15-Nov	Human rights in 21st century: "Internet Censorship Deteriorates Press Freedoms in Southeast Asia"	Online	EN	Blogpost	Novum
15-Nov	15-Nov	Human rights in 21st century: "Human Rights at the core of youth policies"	Online	EN	Blogpost	Novum

15-Nov	15-Nov	Human rights in 21st century: "Pandemic, restrictions, threats and freedom in Latin America"	Online	EN	Blogpost	Novum
15-Nov		Innovate Liberal Non-prot Communications	Online	EN	Interactive Seminar	FNF
15-Nov	17-Nov	East and West for Liberal Values and Resilience	Hybrid (Online and Kakheti (GE))	EN	Workshop	FNF
16-Nov		Rise and Shine: Trust in public institutions	N/A	EN	Policy brief	FORES
16-Nov	16-Nov	Rise and Shine: Trust in public institutions	Went online last minute, planned for The Hague (NL)	EN	Roundtable	Fores with Hans van Mierlo
17-Nov		Rise and Shine: Housing opportunities instead of market responsiveness	N/A	EN	Policy brief	FORES
17-Nov	17-Nov	Rise and Shine: Housing opportunities instead of market responsiveness	Online	EN	Roundtable	FORES
17-Nov	17-Nov	Technology Forum with Foreign Policy: "The Third Way"	Online	EN	Public Discussion	Secretariat
17-Nov		Corruptissima Re Publica, Plurimae Leges	N/A	EN	Policy brief	FLE
17-Nov	17-Nov	Next Generation EU: A Southern-Northern Dialogue	Brussels (BE)	EN	Ralf Dahrendorf Roundtable	FLE and MLS
17-Nov	18-Nov	ELF executive Class Seminar I	Online	EN	Seminar	Secretariat
18-Nov	18-Nov	Human Rights in 21st Century: Human Rights and Media Freedom	Online	EN	Video roundtable discussion	Institute Novum
18-Nov	19-Nov	Political Shapers' Network	Stockholm (SE) + Online	EN	Event	CPIF
18-Nov		Rise and Shine: Threats to our liberal way of life	N/A	EN	Policy paper	FORES
18-Nov	18-Nov	Rise and Shine: Threats to our liberal way of life	Online	EN	Roundtable	FORES
18-Nov	18-Nov	Science, not Fiction 3 - Medicine & Biotechnology	Online + Brussels (BE)	EN	Conference	Secretariat
18-Nov	20-Nov	EU Mentorship: Module III (Western Balkans + Eastern Partnership cohort)	Vienna (AT)	EN	Seminar	BDF
19-Nov	21-Nov	Liberal Leadership Academy Europe (III event)	Rome (IT)	EN	Seminar	HvSS - VVD Internationaal
19-Nov		Liberal Europe Podcast Ep.96 "In Ukraine, Adrift" with Paul Frigyes	N/A	EN	Podcast	MLS

20-Nov		ELF Studio Europe session 4	Online	EN	Workshop	HvSS - VVD Internationaal
21-Nov	24-Nov	Connecting Municipalities	Copenhagen (DK)	EN	Conference	FNF
22-Nov		Rise and Shine: Investment Treaties as Tools for EU Growth	N/A	EN	Policy brief	FORES
22-Nov	22-Nov	Rise and Shine: Investment Treaties as Tools for EU Growth	Online	EN	Roundtable	FORES
24-Nov	25-Nov	ELF executive Class Seminar 2	Brussels (BE)	EN	Seminar	Secretariat
20-Nov		Next Generation EU: A Southern-Northern Dialogue	N/A	EN	Ralf Dahrendorf Roundtable	FLE and MLS
22-Nov		Decentralisation in times of crisis	N/A	EN	Publication	FLE
25-Nov	26-Nov	Decentralisation in times of crisis	Rome (IT) + online (hybrid)	EN	Conference (+launch)	FLE
25-Nov		Decentralisation in times of crisis	N/A	EN	Policy brief	FLE
25-Nov		Rise and Shine: Threats to European Borders	N/A	EN	policy paper	FORES
25-Nov	25-Nov	Rise and Shine: Threats to European Borders	Online	EN	Roundtable	FORES
25-Nov	25-Nov	On The Agenda 17: EU Energy Market	Online	EN	Webinar	Secretariat
25-Nov		Promoting Justice in Production-Consumption Systems: "People, Planet, Profit"	Online	EN	Roundtable	PAF
25-Nov		Liberal Europe Podcast Ep.97 EU Citizenship and local governance with Jorge Gonzalez and Carmen Descamps (co-hosting)	N/A	EN	Podcast	MLS
26-Nov		EU Mentorship - A chance for the EU (Reverse Report): "We are Europe: A Liberal Perspective on EU's Enlargement and Neighbourhood Policy"	N/A	EN	Report	BDF
27-Nov	28-Nov	EWA Alumnae Summit: Alliance of Her Inaugural Alumnae Summit	Jodoigne (BE)	EN	Conference	FNF
27-Nov		Violence Against Women in Politics: Raising awareness about VAW in Politics	Brussels (BE)	EN	Book Launch	IEC
30-Nov		The political consequences of sudden digitalization during the COVID-19 pandemic: "The effects of the pandemic on digitalisation"	N/A	EN	Videos x4	Republikon

30-Nov		The effects of the pandemic on digitalisation "Political, social, and economic consequences of digitalisation during the COVID-19 pandemic"	N/A	EN	Publication	Republikon
30-Nov		Promoting Justice in Production-Consumption Systems	N/A	EN	Policy paper	PAF
30-Nov	30-Nov	EU Integration in the Eastern borderlands: Values and identity in Ukraine Adrift	Brussels (BE)	EN	Roundtable	Swedish International Liberal Centre
30-Nov		Free Voices: LGBTI Rights in Eastern Europe	N/A	EN	Publication	Projekt: Polska
30-Nov		Europe of Values	Online	EN	Publication	Secretariat
30-Nov		Civic Platform for Young Liberal Activists 2 - The Voice of the Youth, vol 2, Opinion Piece	N/A	EN	Publication	BDF
30-Nov		Rise and Shine: A quickly transforming labor market	N/A	EN	Policy Paper	FORES
30-Nov	30-Nov	Rise and Shine: A quickly transforming labor market	Online	EN	Roundtable	FORES
30-Nov		European Cities Network on Migration: Managing Economic Integration "Experience in Dealing with Migrants/Refugees: From Emergency to the Joint Future Process"	N/A	EN	Publication	FNF
30-Nov		European Cities Network on Migration: Managing Economic Integration. Documentary "Life, flourishes again...Hope has the power to transcend all disasters"	N/A	EN/TR	Documentary film	FNF
30-Nov		EU Mentorship - Stories from the Balkans (3 podcasts)	Online	EN	Podcast	BDF
30-Nov		A European Industrial Policy – Preparing the ground for innovation	N/A	EN	Policy Paper	FNF
30-Nov		European Union Regulatory Quality Index	N/A	EN	Publication	KEFIM
30-Nov	30-Nov	Violence against Women in Politics: Liberal Recommendations on Combatting Violence Against Women in Politics	N/A	EN	ELF Research paper	IEC

DECEMBER 2021

1-Dec		LiberTea Episode 1: The Freedom of Love with Marta Ramos	N/A	EN	Video	MLS
1-Dec		LiberTea Episode 2: The Freedom of Irreverence with Laia Comerma	N/A	EN	Video	MLS
1-Dec	1-Dec	LWBB Roadshow - COFOE Paris European Strategic Autonomy and the EU's Global Role	Paris (FR) + Online (Hybrid)	EN/FR	Conference	Secretariat
1-Dec	1-Dec	European Cities Network on Migration: Managing Economic Integration "From Emergency to a Joint Future"	Istanbul (TR) + Online	EN/TR	Launch	FNF
1-Dec	1-Dec	Tax and fiscal policy measures in digital transformation era during COVID-19 pandemic: International experiences	Online	EN	Workshop	Zavod 14
1-Dec		Foreign Investment lockdown during and after the COVID-19 crisis in EU	N/A	EN	Book	Llbmov
1-Dec		Foreign Investment lockdown during and after the COVID-19 crisis in EU	N/A	EN	policy paper	Llbmov
3-Dec		Liberal Europe Podcast Ep.98: Ireland politics with Nathan Stone	N/A	EN	Podcast	MLS
5-Dec		Tax and fiscal policy measures in digital transformation era during COVID-19 pandemic: International experiences	N/A	EN	Publication	Zavod 14
5-Dec		Tax and fiscal policy measures in digital transformation era during COVID-19 pandemic: International experiences	N/A	EN	Policy Brief	Zavod 14
5-Dec		Mission: Mighty Meetings	Online	EN	Summary Video	Stichting IDI/project Polska
6-Dec		Western Balkans beyond 2020 and the path towards EU	Sofia (BG) + Online	BG/EN	Conference	LIF
9-Dec	9-Dec	5G Technologies in Europe: how to seize the opportunities and avoid the risks of an incoming revolution (linked to Liberal White Book Digital Road Show)	Turin (IT)	EN/IT	Launch event	Centro Luigi Einaudi

10-Dec		Connecting Municipalities in Digital Era: Best Practices from Europe	N/A	EN	Policy Recommendation	FNF
10-Dec	10-Dec	Liberal Awards Ceremony	Rome (IT)	EN	Ceremony	Secretariat
10-Dec		East and West for Liberal Values and Resilience - Toolkit	N/A	EN	Publication	FNF
10-Dec		Liberal Europe Podcast Ep.99 Conspiracy Entrepreneurialism With Wilbert Jan Derksen	N/A	EN	Podcast	MLS
11-Dec	11-Dec	ELF Panel in the fringes of ALDE Council "EU Strategic Autonomy through Technological Sovereignty: Sectors, Alliances and Objectives"	Rome (IT)	EN	Panel discussion	Secretariat
TBC		Future Europe Journal	Online	EN	ELF Magazine	Secretariat
14-Dec		LiberTea Episode 3: The Freedom of Optimism with Mathias Sundin	N/A	EN	Video	MLS
14-Dec		LiberTea Episode 4: The Freedom of the Press with Peter Laroy	N/A	EN	Video	MLS
15-Dec	15-Dec	ELF Executive Class Seminar 3	Online	EN	Webinar	Secretariat
15-Dec		LYMEC-ELF Communicators Network: toolkit	N/A	EN	Publication	LYMEC
15-Dec		Science, not Fiction Aftermovie	N/A	EN	Video	Secretariat
15-Dec		Regulatory Quality in the EU: Main Challenges & Policy recommendations	N/A	EN	Policy Paper	KEFIM
17-Dec		Liberal Europe Podcast Ep.100 A European Audio - Visual Area with Gerard Pogorel	N/A	EN	Podcast	MLS
23-Dec		Science, not Fiction Briefing	N/A	EN	Briefing	Secretariat
23-Dec		A Europe of Values Policy Paper	N/A	EN	Policy Paper	Secretariat
23-Dec		Multispeed Europe Briefing	N/A	EN	Briefing	Secretariat
23-Dec		Vrana Economic Council: Reforms to Support the European Green Deal	N/A	EN	Policy Paper	LIPA

Non-realised/cancelled components

March		Experts react to the EU	N/A	EN	Video	IBM
March		Euro-MENA Freedom Project	Online	EN	Conference	FNF MENA
March		Liberal Espresso 1	Brussels	EN	Event	Secretariat
March		Transparency at stake	?	EN	Workshop	FLE
March		Experts react to the EU	N/A	EN	Video	IBM
April		Liberal Espresso 2	Brussels	EN	Event	Secretariat
April		Science, not Fiction Essay Competition	N/A	EN	Publication	Secretariat
April		Liberal White Book Digital Roadshow 2	Hybrid	EN	Event	Secretariat
May		European Regulatory Quality Index	Brussels?	EN	Workshop	KEFIM
May		Liberal Espresso 3	Brussels	EN	Event	Secretariat
May		Liberal Mingle 2	Strasbourg	EN	Event	Secretariat
June		European Cities Network on Migration: Managing Economic Integration	Madrid	EN	Intermediate workshop + study visit	FNF
June		East and West for Liberal Values and Resilience	Tbilisi	EN	Conference	FNF
June		Deepfake - new reality in social media for influencing?	Online	EN	Video	AOL
June		Foreign Investment lockdown during and after the COVID-19 crisis in EU	Rome?	EN	Booklaunch	Llbmov
June		Liberal Espresso 4	Brussels	EN	Event	Secretariat
June		Foreign Investment lockdown during and after the COVID-19 crisis in EU	Online	EN	Webinar	Libmov
June		Foreign Investment lockdown during and after the COVID-19 crisis in EU	Brussels	EN	Conference	Libmov
June		Decentralisation in times of crisis	London	EN	Expert Conference	FLE
July		Foreign Investment lockdown during and after the COVID-19 crisis in EU	Online	EN	Video	Llbmov
July		Liberal Mingle 3	Brussels	EN	Event	Secretariat
July		Liberal Espresso 5	Brussels	EN	Event	Secretariat
July		Science, not Fiction	Online	EN	Blogpost	Secretariat
August		Liberal Leadership Academy: Europe	tbc	EN	Seminar	HvSS - VVD Internationaal

August		EU Policy Exchange 2	Online	EN	Seminar	Secretariat
September		Innovate Liberal Non-prot Communications	Blagoevgrad (BG)	EN	Interactive Seminar	FNF
August		Liberal Espresso 6	Brussels	EN	Event	Secretariat

September		Liberal Mingle 4	Brussels	EN	Event	Secretariat
September		Liberal Espresso 7	Brussels	EN	Event	Secretariat
October		Regional Policy Network - EU Policymaking - A look inside the Bubble	N/A	EN	Issue Brief	IEC/ VVD/ IDI
October		Liberal Espresso 8	Brussels	EN	Event	Secretariat
October		EU Policy Exchange 3	Hybrid	EN	Seminar	Secretariat
October		Deepfake - new reality in social media for influencing?	Tallinn (EE)	EN	Video	AOL
November		EU Mentorship - Reverse Report Presentation	Brussels (BE)	EN	Conference	BDF
November		Mission: Mighty Meetings	Cyprus	EN	Workshop	Stichting IDI
November		Science, Not Fiction Blogpost	Online	EN	Blogpost	Secretariat
November		European Liberal Compass	Online	EN	Launch Event	IDI
November		Liberal Mingle 5	Strasbourg	EN	Event	Secretariat
November		Changing entrepreneurship and labour taxation in the 21st century	N/A	En	Video	AOL
November		Liberal Espresso 9	Brussels	EN	Event	Secretariat
November		Science, not Fiction Comic Guide	N/A	EN	Publication	Secretariat
November		Promoting Justice in Production-Consumption Systems	London (UK)	EN	Seminar	PAF
November		Liberal Communicator's Network	Online	EN	Meeting 2	Secretariat
December		Liberal Espresso 10	Brussels	EN	Event	Secretariat
November		Rise and Shine	Online	EN	Roundtable	FORES
November		Rise and Shine	N/A	EN	Policy Paper	FORES
November		Mission: Mighty Meetings	N/A	EN	Publication	Stichting IDI
November		European Regulatory Quality Index	Brussels?	EN	Launch	KEFIM
November		European Regulatory Quality Index	Online	EN	Launch	KEFIM
December		Liberal Leadership Academy: Europe (IV event)	tbc	EN	Seminar	HvSS - VVD Internationaal
December		Europe of Values Video & Media campaign	Brussels	EN	Video	Secretariat
December		Liberal Espresso	Online	EN	Video	Secretariat
December		LiberTea Episode 5	N/A	EN	Video	MLS

December		Tax and fiscal policy measures in digital transformation era during COVID-19 pandemic: International experiences	N/A	EN	Workshop	Zavod I4
November		Human rights in 21 century: video with Dunja Mijatovic	Online	EN	Video interview	Novum
November		Europe of Values	Online	EN	Video/media campaign	Secretariat

Report on implementation of the work programme

Report on implementation of the work programme

A. Remarks on execution / changes compared to agreed work programme

Despite the COVID-19 pandemic, we used over 92% of our planned budget. + CARRYOVER FROM 2020

ELF managed to collect more resources than the necessary 5% required for the co-financing of the grant. The 2021 financial year has shown a profit of **221.975 00 EUR**, which will be transferred to the legal reserve.

The carryover calculated for 2021, for a total amount of **115.500 EUR** EUR, was fully used in the 1st quarter of 2022 for the reserve list of projects.

The budget line A1: Shows an overrun of 16% due to the COVID-19 indemnity paid for 2021. We increased the number of FTE and experienced additional costs for maternity leave replacements and those related to the terminations of contracts.

The budget line A2: Shows a 59% increase due to the higher-than-estimated costs for depreciation, licences for the CRM, as well as IT services and other related licenses. Alongside these, there was also an increase in the tax for the rent, charges and maintenance fees which contributed to this increase as a consequence of the renovation and more office space for ELF.

The budget line A3: Shows a increase of 71% due to the updated budget with the carryover Q1-2021, especially for documentation costs. Furthermore, we can ascertain an increase in legal costs, accounting and audit costs. The latter resulted from additional need for coordination with the provider and reporting of IFRS.

The budget line A4: Shows a decrease of 49% due to the COVID-19 pandemic which led to the majority of the organisation meetings being cancelled or held online.

The budget line A5: Shows overall differences of 2% compared to the budget submitted. Due to the pandemic, some of the activities, seminars and trainings, including the congress, as well as all planned travels, were cancelled.

Due to the situation across the 2021 financial year, ELF updated the budget during the General Assembly in September 2021 to better reflect

1. Personnel

Remarks on execution / changes compared to agreed work programme

The budget line was overspent by 16 %

A.1 Personnel Costs:

A.1.1 Salaries
 Due to the decision to increase the number of staff within the secretariat, the initial estimated budget did not include the costs of covering the eventual number of full time employees and wage related during 2021. The budget was updated in September and approved by the General Assembly.

The estimated budget for the maternity leave replacements of the Membership Manager was 24.000 EUR and actual costs reflected a total amount of 34.355 EUR (difference of 10.355 EUR).

The additional costs reflected on the need to hire a student for a period of one-and-a-half-months within the communication department to help with the workload of the department.
 Furthermore, we had to pay for the termination indemnity to all those employees who decided to end their contracts. This was also a cost that was not budgeted for the year 2021. In this regard, the COVID-19 indemnity, which was originally budgeted only for 6 month, was paid to employees for the entire year (according the to Regularisation in December 2020) and reflected a difference of 9.934,12.

A.1.2 Other personnel Costs

There were other expenses on the other personnel costs, which were already included the estimated budget, for the hospitalisation, life insurance and work accident insurance for a total amount of 26.153 EUR, while the actual costs reflected a total of 43.414 EUR due to the increasing of the FTE (difference of 17.261,00 EUR).

For the replacement of the Communication Manager, ELF budgeted a total amount of 24.000 EUR over a period of four month. However, due to unforeseen circumstances, this employee was in maternity and sick-leave earlier and over a period of six month. This reflected a total paid amount of 39.391 EUR (difference of 15.391 EUR).

Due to the decision to increase the number of staff and also all the termination of contracts, all the others costs for the ELF staff increased.

Overview of personnel				Cost of personnel	
Position/function	Number of staff	Number in full-time	Change from previous year	Budget heading	Actual amount
Executive Director	1	1		/	
Membership Manager	1	0.9			
Assistant of executive director	1	0.9			
Finance Manager	1	1			
Accountant	1	1			
Office Manager	2	1			
Project Coordinator	1	1			
Project Officer	2	2			
Communication Manager	1	0.7			
Communication Officer	2	0.9			
Policy and Research Coordinator	1	1			
Research Fellow	1	1			
Intern	6	3			
Student	0.8	0.3			
Total	21.8	15.7	0		
				1.1 Salaries	788,210.24
				1.5 Other personnel costs	151,081.19

Report on implementation of the work programme

Professional training					
Topic	Number of participants	Days	Place	Budget heading	Actual amount
People Management	6	18-19/02/2021	Brussels	1.3 Professional training	13,182.89
3C coachin -Digital workshop facilitation EU	5	4+10+19/08/2021	Online	1.3 Professional training	3,018.85

Staff missions and other activities connected to personnel					
Type of activity / objective	Number of staff involved	Date	Place	Budget heading	Actual amount
Insurance				1.4 Staff mission expenses	808.00
Liberal White Book Digital Road Show	3	20/09/2021	Rome, Italy	1.4 Staff mission expenses	195.34
LYMEC's Young Changemakers' Academy event	1	1-3/10/2021	Andorra, Spain	1.4 Staff mission expenses	89.19
Travel to Brussels	1	14/09/2021	Brussels	1.4 Staff mission expenses	513.69
FNF Workshop (From the Cold War and the Mars)	1	19-20/11/2021	Thessaloniki, Greece	1.4 Staff mission expenses	488.23
Liberal White Book Digital Road Show	2	12/01/2021	Paris, France	1.4 Staff mission expenses	510.90
TOTAL					2,605.35

2. Infrastructure and general operations

Remarks on execution / changes compared to agreed work programme

<p>The budget line was overspent by 59%:</p> <p>2.1. Rent, charges and maintenance costs: More taxes and charges in 2021 due to a significant expansion of the office space.</p> <p>2.2. Costs relating to the installation, operation and maintenance of equipment: Over expenses on the IT infrastructure due to the renovation of the office.</p> <p>2.3 Depreciation of movable and immovable property Depreciation costs are not present in the initial budget.</p> <p>2.4 Stationery and office supplies Over expenses related to the IT infrastructure and other costs due to the renovation of the office.</p> <p>2.7.7. Other infrastructure costs: There was an increase in other infrastructure costs given the necessity to have new accounting and financial tools, the licenses for the CRM software, IT services, as well as additional software licences for ELF staff.</p>

Infrastructure and general operations					
Type of activity / objective / remark				Budget heading	Actual amount
				2.1 Rent, charges and maintenance costs	88,382.98
				2.2 Costs relating to the installation, operation and maintenance of equipment	12,893.40
				2.3 Depreciation of movable and immovable property	32,272.15
				2.4 Stationery and office	13,803.74
				2.5 Postal and telecommunications charges	11,836.92
				2.6 Printing, translation and reproduction costs	3,653.80
				2.7 Other infrastructure costs	40,439.65
TOTAL					203,282.64

3. Administrative expenditure

Remarks on execution / changes compared to agreed work programme

<p>The budget line A3 shows an increase of 71%:</p> <p>A.3.1 Documentation costs (newspapers, press agencies, databases): These costs include our subscription to the VoteWatch analysis tool, as well as the subscriptions to several publications such as the Economist and Foreign Affairs magazine. (Carryover 2020 budget for Q1)</p> <p>A.3.2 Costs of studies and research The overrun of the budget is due to highest price for the design of publications.</p> <p>A.3.3 Legal costs: Extra costs due to the process with a previous provider for CRM, a process with a previous employee, and extra-legal questions.</p> <p>A.3.4 Accounting and audit costs: Additional costs due to revision of the IFRS account from the internal auditors for 2019-2020.</p>
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Administrative expenditure					
Type of activity / objective / remark				Budget heading	Actual amount
				3.1 Documentation costs (newspapers, press)	47,270.91
				3.2 Costs of studies and	137,958.31
				3.3 Legal costs	20,227.34
				3.4 Accounting and audit	28,525.93
				3.5 Miscellaneous	0.00
TOTAL					233,982.49

Report on implementation of the work programme

4. Meetings and representation

Remarks on execution / changes compared to agreed work programme

The budget line A4 shows a reduction of 51%

4.1. Costs of meetings of the foundation:

Due to the pandemic, the majority of meetings were cancelled. The only physical event organised and held was the General Assembly in Brussels during the month of September.

4.3. Representation costs:

Due to the pandemic and the cancellation of the majority of meetings, the budget allocated towards representation costs was not used.

4.4. Cost of invitations:

Due to the pandemic and the cancellation of the majority of meetings, the budget line was underspent.

4.5. Other meeting-related costs:

Due to the pandemic, the majority of meetings were cancelled so additional costs associated to meetings were not required.

a) Statutory meetings

Remarks on execution / changes compared to agreed work programme

Statutory meetings were not executed as planned due to pandemic and the government lockdowns.

Meetings of the General Assembly:

As per the 2021 grant agreement, ELF had planned to hold two General Assemblies, and both were successfully held:

14 May 2021 Conference Call
23-24 September 2021 Hybrid, Brussels

Statutory meetings					
Type / objective / topic	Number of participants	Date	Place	Budget heading	Actual amount
General Assembly	86	14/05/2021	Online - Zoom	4.1 Costs of meetings of the political party	9,627.25
General Assembly	78	23-24/09/2021	Brussels	4.1 Costs of meetings of the political party	23,647.21
TOTAL					33,274.46

b) Non-statutory meetings

Remarks on execution / changes compared to agreed work programme

ELF team building:

1. Was done in August and one day in November
2. Post-COVID-19 lockdown staff onboarding and team building

Meetings of the Members of the Board of Directors:

As per grant agreement 2021, ELF had planned and realised four Board meetings:

27 January 2021 Conference call
24 February 2021 Conference call
6-8 April 2021 Conference call
28 April 2021 Conference call
26 May 2021 Conference call
19 July 2021 Conference call

Non-statutory meetings					
Type / objective / topic	Number of participants	Date	Place	Budget heading	Actual amount
Strategy meeting of ELF board of directors	8	08/04/2021	Online	4.1 Costs of meetings of the political party	3,000.00
BM Event 7	12	03/09/2021	Brussels	4.1 Costs of meetings of the political party	1,616.17
BM Event 8	13	03/09/2021	Brussels	4.1 Costs of meetings of the political party	9,421.83
Team building	11	26-27/08/2021	Sofia	4.1 Costs of meetings of the political party	14,475.18
Team training	14	05/11/2021	Brussels	4.1 Costs of meetings of the political party	1,198.60
Heads of Units Strategy meetings	6	26/10/2021	Brussels	4.1 Costs of meetings of the political party	650.68
TOTAL					30,362.46

c) Participation in seminars and conferences

Remarks on execution / changes compared to agreed work programme

The budget line was spent by 78%:

4.2 Participation in seminars and conferences

ELF Working Groups are envisaged as forums for discussion between Member Organisation representatives and they were held during the General Assembly in September, therefore there were not a lot of costs related to the WG:

23-24 September 2021 - During the Autumn GA

Participation in seminars and conferences					
Type / objective / topic	Number of participants	Date	Place	Budget heading	Actual amount
				4.2 Participation in seminars and conferences	1,117.43
TOTAL					1,117.43

Report on implementation of the work programme

d) Other activities related to meetings and representation

Other activities related to meetings and representation					
Type of activity / objective	Number of staff involved	Date	Place	Budget heading	Actual amount
				4.3 Representation costs	1,266.34
				4.4 Cost of invitations	670.99
				4.5 Other meeting-related costs	0.00
				TOTAL	1,937.33

5. Information and publication activities

Remarks on execution / changes compared to agreed work programme

The budget line was underspent by 2%.

5.1. Publication costs:

As a result of the COVID-19 pandemic, publications could not be published as initially planned.

5.2. Creation and operation of Internet sites:

Additional costs (Zoom, mailchimp) were not included in the estimated budget.

5.3. Publicity costs:

5.5 Seminars:

Information and publication activities					
Type / objective / topic	Quantity	Date	Place	Budget heading	Actual amount
				5.1 Publication costs	13,355.55
				5.2 Creation and operation	22,637.83
				5.3 Publicity costs	59,856.74
				5.4 Communications	6,843.31
				5.5 Seminars	1,690,998.84
				TOTAL	1,793,692.27

6. Contributions in kind

Remarks on execution / changes compared to agreed work programme

N/A

Contributions in kind					
Type / objective / topic	Quantity	Date	Place	Budget heading	Actual amount
				6 Expenditure relating to contributions in kind	0.00
				TOTAL	0.00

7. Activities resulting in non-eligible expenditures

Remarks on execution / changes compared to agreed work programme

The budget line was overspent by 25%:

1.2 Financial charges

The bank fees increased (price defined by the bank for payments),

1.4 Uncollectable membership fees

For ISL

B.1.5 Others (to be specified)

Other non-eligible expenditures are related to the taxation for the commune and VAT administration.

Activities resulting in non-eligible expenditures					
Type / objective / topic	Quantity	Date	Place	Budget heading	Actual amount
				7.1 Allocations to provisions	0.00
				7.2 Financial charges	4,857.13
				7.3 Exchange losses	0.00
				7.4 Doubtful claims on third	500.00
				7.5 Others (to be specified)	2,925.39
				TOTAL	8,282.52