# Financial results briefing for the Q1 of FY2019

Strong Q1 results raises visibility to achieve full year guidance; OP up over 30% YoY

February 14, 2019 GMO Payment Gateway, Inc. (3769: Tokyo Stock Exchange Section-1) The 56<sup>th</sup> IR Meeting

**GMO** PAYMENT GATEWAY

https://corp.gmo-pg.com/en/

### A cautionary note about the contents of the document

The contents of this document are based on generally recognized economic and social conditions, as well as assumptions judged to be reasonable by GMO Payment Gateway as of February 14, 2019.

However, please note that they are subject to change without prior notice in the event of changes in the business environment or other unforeseen occurrences.

# **Agenda**

- 1. Summary of financial results for Q1 FY2019
- 2. Future initiatives and growth strategy
- 3. Financial highlights
- 4. Reference materials

1. Summary of financial results for Q1 of FY2019

## 1.1 Financial Results Summary

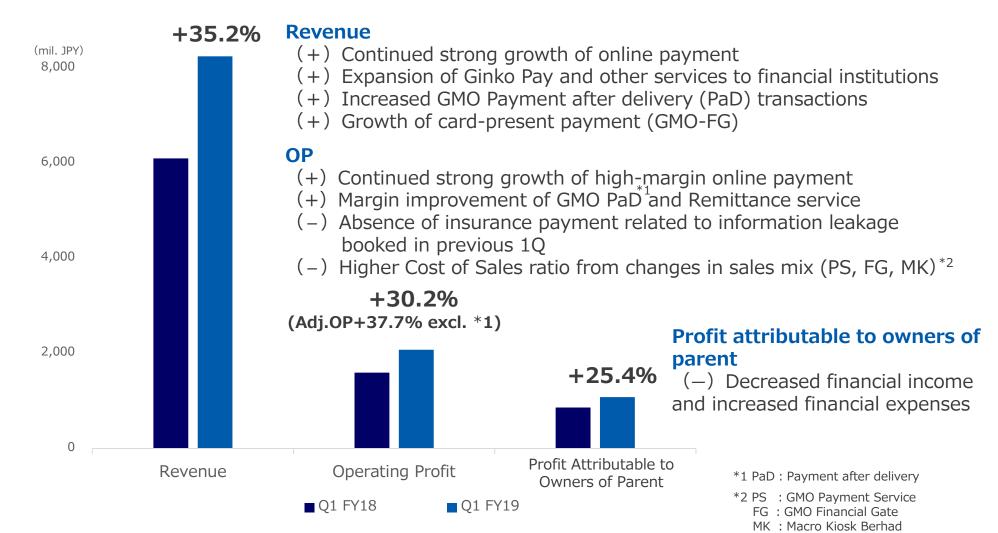
# OP up 30.2% YoY, Q1 TRX value also up 31.4% to exceed JPY 1 trillion

(mil. JPY)	Q1 FY18 Actual	Q1 FY19 Actual	<u>% YoY</u>	FY19 Full Yr Guidance (H1 Guidance)	FY19 Guidance
Revenue	6,098	8,246	+35.2%	<b>31,850</b> (15,202)	<b>25.9%</b> (54.2%)
Operating Profit	1,594	2,076	+30.2%	<b>8,300</b> (4,150)	<b>25.0%</b> (50.0%)
Profit attributable to owners of Parent	860	1,079	+25.4%	<b>5,106</b> (2,424)	<b>21.1%</b> (44.5%)
EBITDA *1	1,805	2,319	+28.5%	-	-
	•	Operating Merchants (end-Q1)		TRX Volume (Q1) TRX Value (Q1)	
<b>KPI</b> *2		12,341 30.4%)	Approx. 400 (+29.7%	•	prox. JPY 1 tr. (+31.4%)

<sup>\*1</sup> EBITDA = OP + Depreciation \*2 Physical payments excluded, () indicates YoY changes.

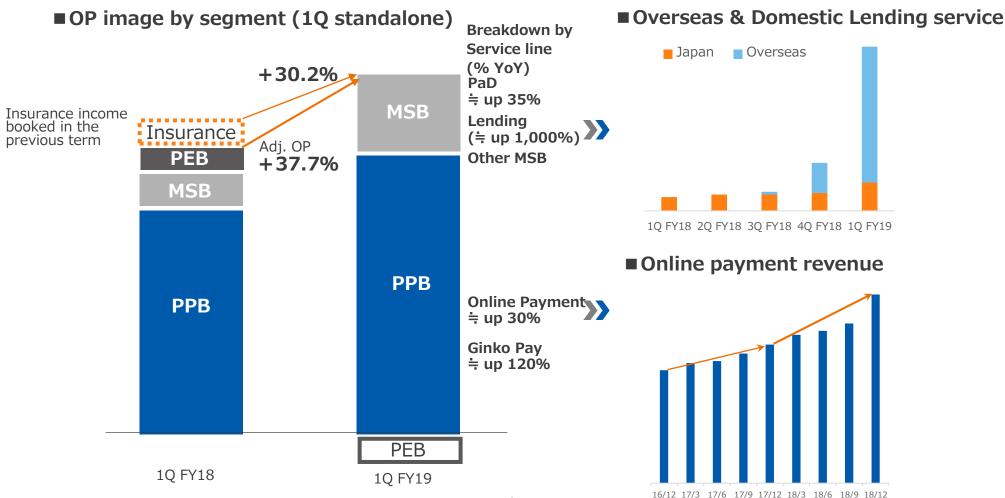
# 1.2.1 Factors affecting earnings

#### Adj. OP increased 37.3% YoY



# 1.2.2 Factors behind to 37.7% adj. OP growth

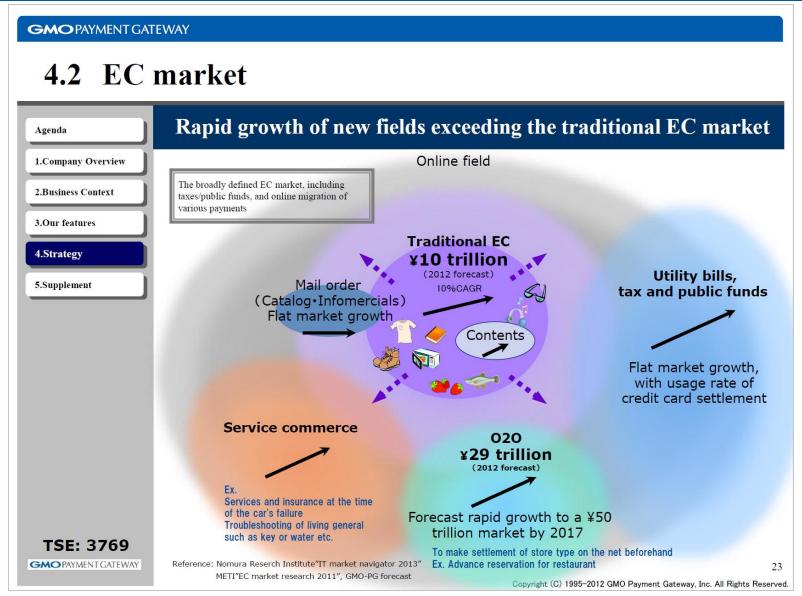
#### Growth driven by strong online payment and lending service



PPB: Payment Processing Business, MSB: Money Service Business, PEB: Payment Enhancement Business

PaD: Payment after delivery

#### 1.2.3 What we said back in Nov. 2012...

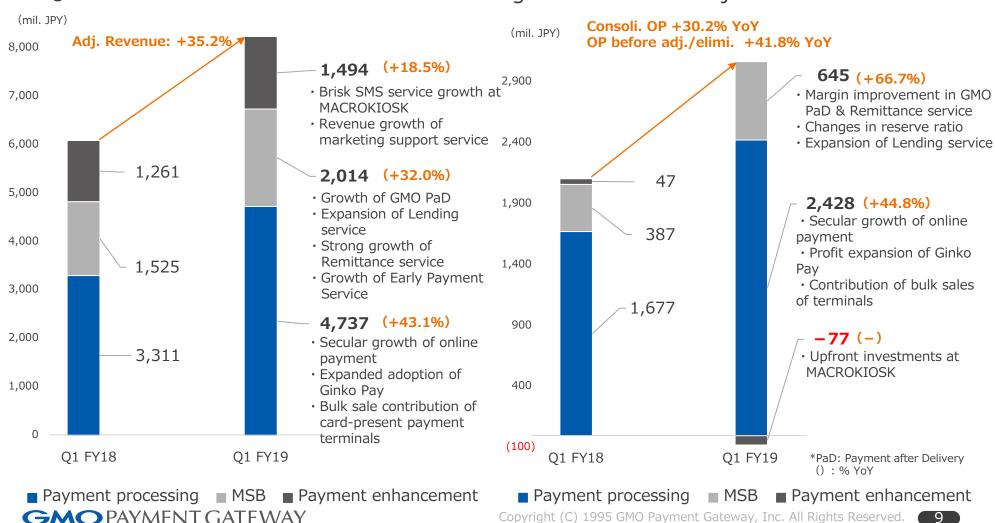


# 1.3 Segment Revenue and OP

# Payment Processing & MSB grew strongly; strategic losses at Payment Enhancement from upfront investments

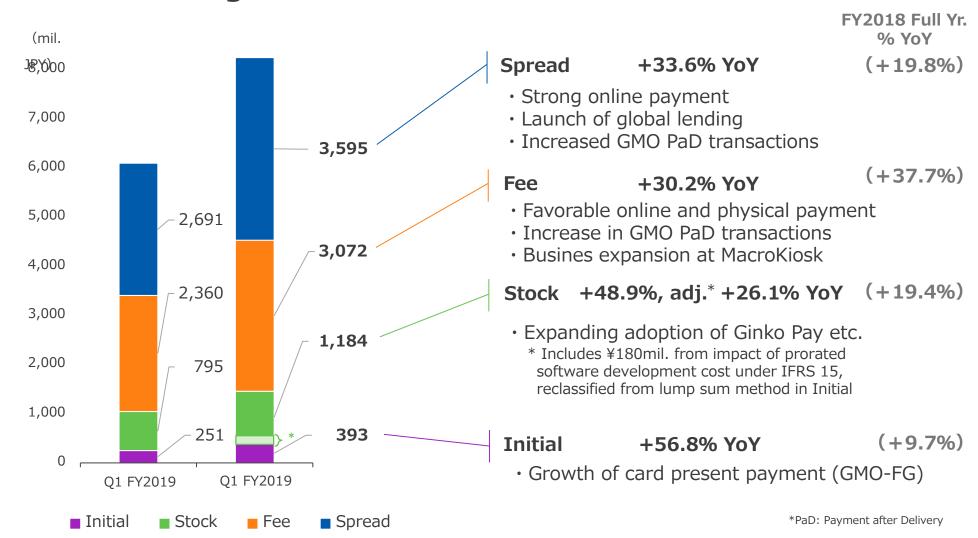
■ Segment Revenue

■ Segment OP before adjustments & eliminations



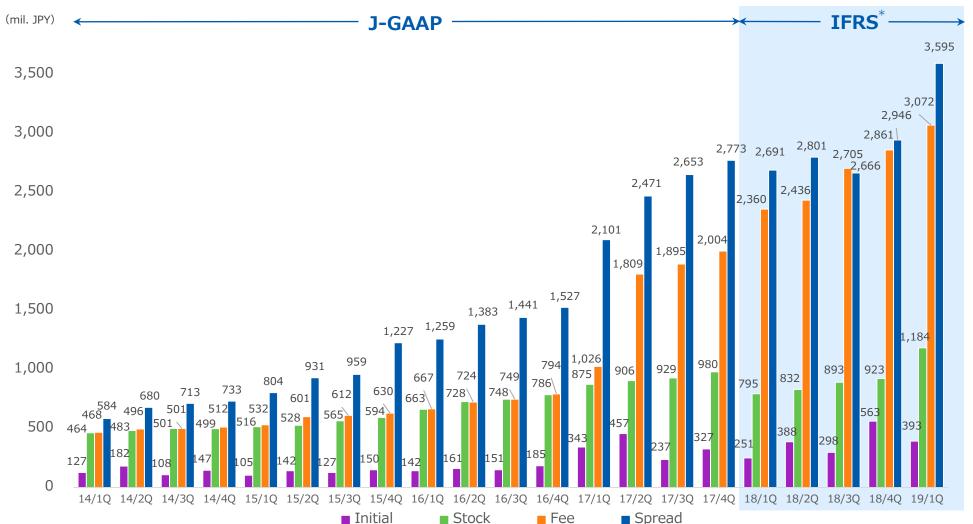
# 1.4.1 Revenue breakdown by business model

#### Over-25% YoY growth across all business models



# 1.4.2 Revenue breakdown by business model

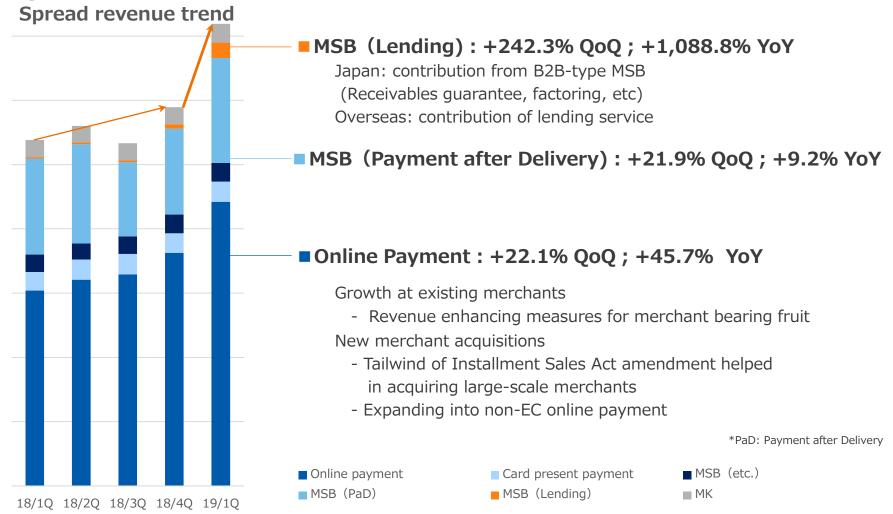
#### Quarterly Revenue trend by business model



<sup>\*</sup> Revenue recognition has been changed from gross to net method for online advertising service (Stock) and finance lease (Spread) due to IFRS adoption.

# 1.4.3 Spread business model

# Growth acceleration from expanding online payment and lending service



# 2. Future Initiatives and Growth Strategy

# 2.1 Focused product portfolio to drive growth

#### Pursue growth in the 5 focus areas to achieve FY2025 OP ¥25bn

2.5

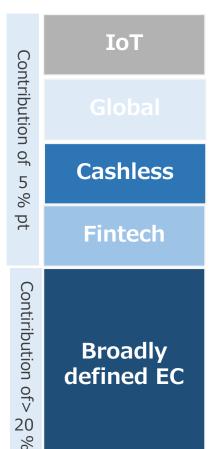
2.6

2.4

2.3

2.2

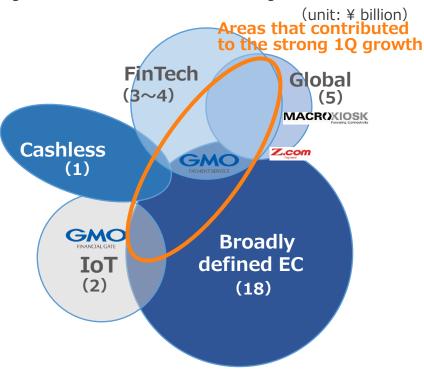
#### **Breakdown of 25% CAGR growth by theme:**



- Expanded functionality of online payment center
- Cultivate the unattended market
- Leverage comprehensive scheme with SMFG (SMCC)
- Establish foothold in growth markets
- Diversified portfolio strategy
- Expand adoption by FIs
- Positive spillover to payment processing
- Expansion of GMO PaD
- Margin improvement
- · Broaden business lineup
- Acquisition (Large and high growth merchants)
- ARPU uplift from cross selling
- Conversion schemes for large scale non-goods commerce

#### ■ Overlap of the 5 focus areas

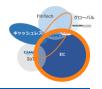
Figures in bracket show 2025 OP image of each focus area



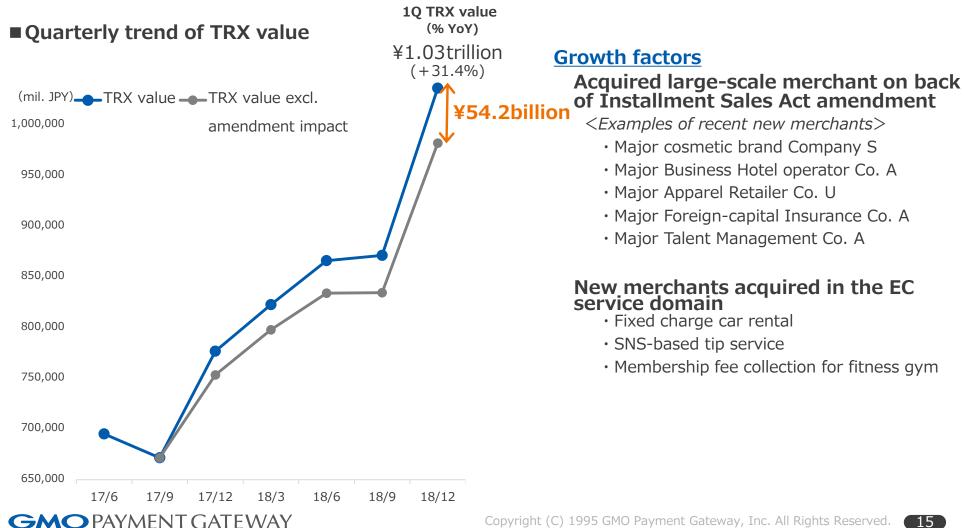
\*FI :Financial Institution PaD: Payment after Delivery

\*SMFG: Mitsui Sumitomo Financial Group SMCC: Sumitomo Mitsui Card Co. Ltd.

# 2.2.1 EC: Initiatives to expand footprint



New wins thanks to Installment Sales Act amendment and accelerated growth of TRX value from capturing non-merchandise EC market



# 2.2.2 EC: Next Gen Payment Platform



### Basic agreement with SMCC, Visa's participation will jointly leverage our collective strengths

Negotiations start 8<sup>th</sup> May 2018







Basic Agreement Feb. 12th 2019

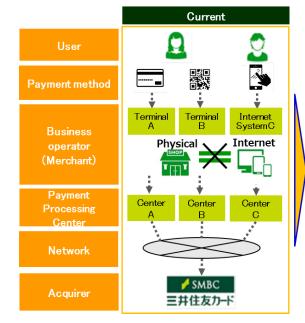


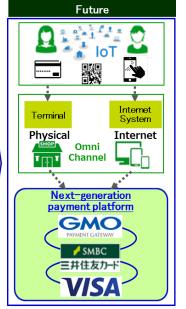




Establish cashless payment environment with worldclass safety and security







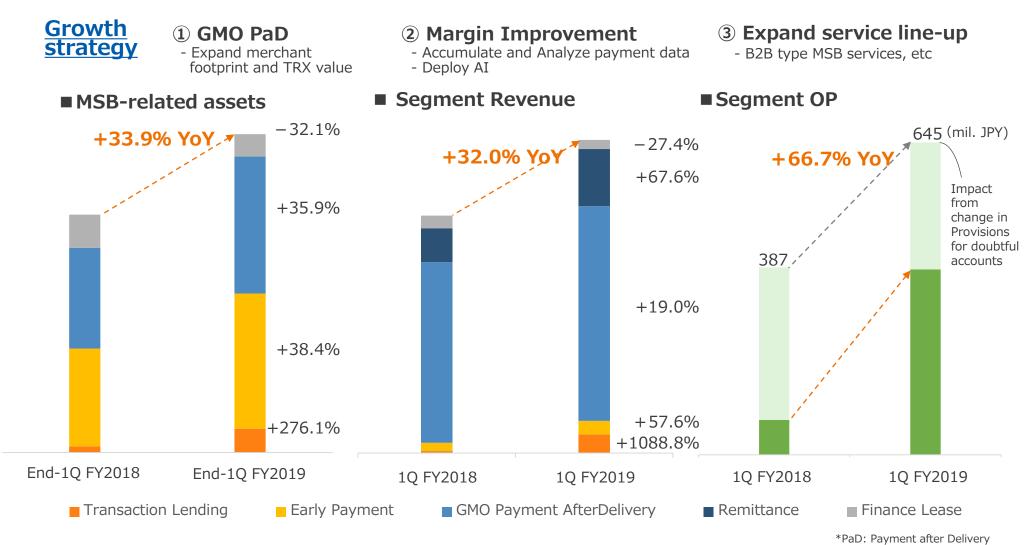
\*SMFG: Sumitomo Mitsui Financial Group Inc. SMCC: Sumitomo Mitsui Card Co. Ltd. VISA: Visa Worldwide Japan Co. Ltd.



# 2.3 FinTech: Assets and profit growth

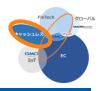


#### Margin improvement of GMO PaD; rapid growth of global lending

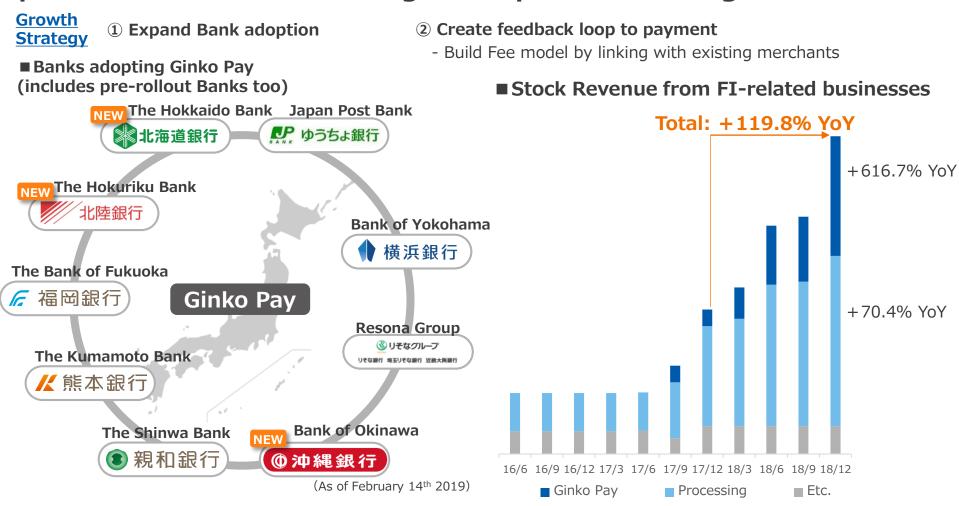


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#### 2.4 Cashless: Growth of stock business model

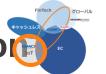


### Ginko Pay adopted by 11 Banks; Expand revenue source through linkups with existing services



\*FI :Financial Institution

# 2.5 IoT/Card Present Payment: Growth acceleration



#### **Expand Center functionality for Stock/Fee/Initial revenue capture**

#### **Growth Strategy**

- **1) Expand Settlement Processing Center** functionality to enable large merchant acquisitions
  - Targeting major electronics retailer, department store
  - Accelerate fee & spread revenue growth
- ② Unattended payment market

Target: vending machines, ticket machines, fare adjustment machines, etc.

Nos. of cumulative terminals installed

End-Sep 2018	End-Dec 2018	YoY
3,675 units	8,534 units	2.3 x

- **③ Comprehensive partnership with SMFG** (SMCC)
- To create the next-gen payment platform with participation of VISA

10 F19 % YoY Initial +291.4% Stock + 36.1% **Accelerate growth** + 34.3% Fee Spread 6.6% 18/9 19/9 10 1Q

■ GMO-FG: Revenue breakdown by business model

<sup>\*</sup>GMO-FG: GMO Financial Gateway



Stock

Initial

Spread

Fee

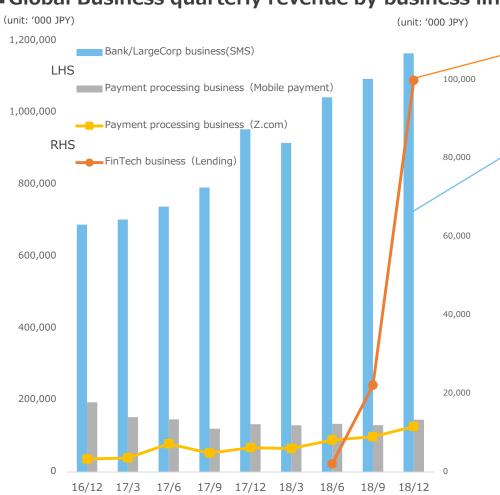
### 2.6 Global: 1Q performance and growth strategy



# Further diversify overseas portfolio; establish foothold for payment business

■ Global Business quarterly revenue by business line





**US:** Lending turned a profit

Vietnam: Focus to expand Bank/LargeCorp businesses (OTP\*by SMS, etc)

#### **Medium Term Growth Strategy**

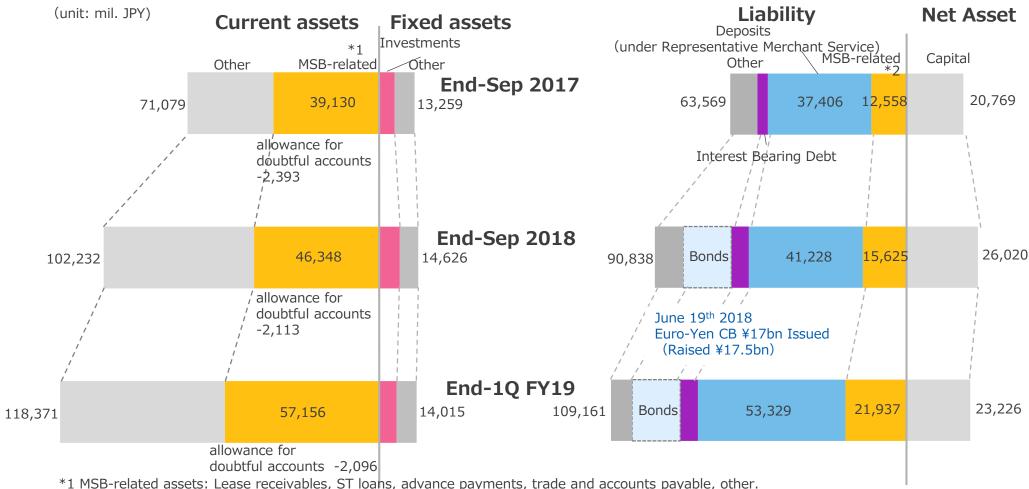
- 1 Increase Loan Book
  - Target ¥ 10bn by End of FY2020
- 2 Portfolio diversification
  - Hedge against country risk, company exposure
- **3 Create foothold for Payment business** launch
  - Timely investments in promising fintech ventures in order to realize our double-pronged strategy of investments and synergy with the payment business

\*OTP: One Time Password; mainly used in Bank apps and mobile payment.

# **Financial Highlights**

# 3.1 Balance Sheet changes

### Increase in deposits received and MSB-related assets; capital raised through Euro-Yen CB Issue



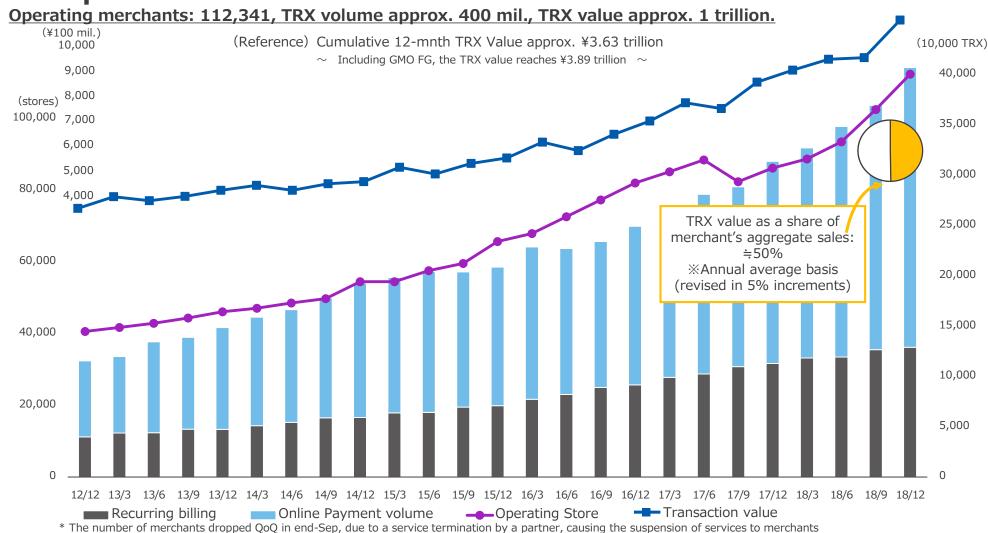
<sup>\*2</sup> MSB-related liabilities: accounts payables, expenses accrued

<sup>\*3</sup> Some amounts are recognized as the net amount of financial assets and financial liabilities. **GMO** PAYMENT GATEWAY

# 3.2 Major Quarterly KPIs

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Group-wide annual TRX value reaches ¥3.8 trillion

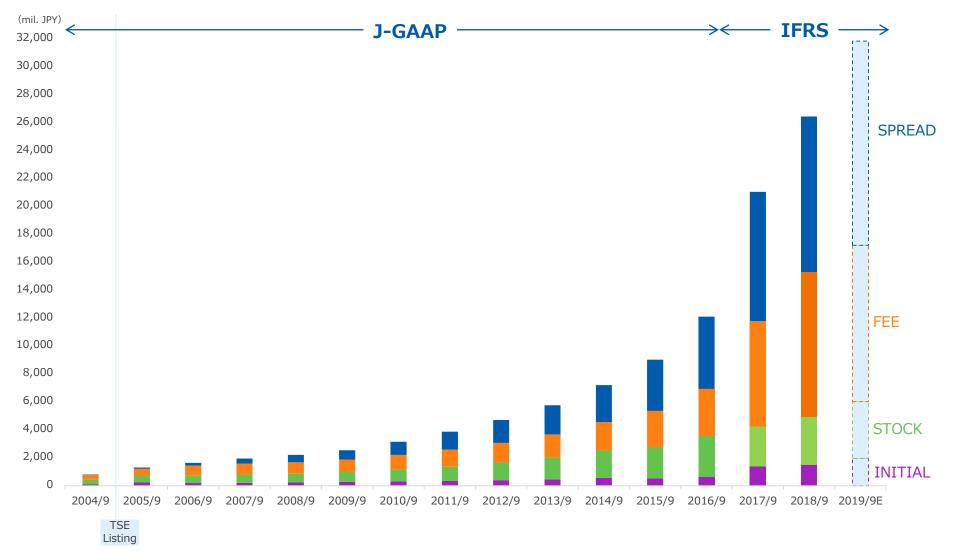


<sup>\*</sup> Number of operating merchants are measured at end-of-quarter, while TRX value and volume are the total for the respective quarter.

### 4. Reference materials

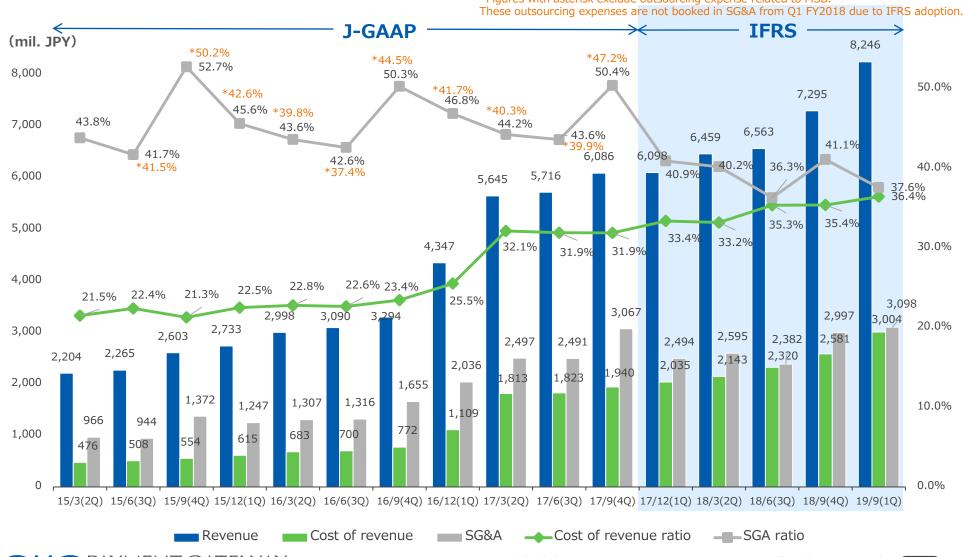
# 4.1 Revenue trend by business model

#### Pursue balanced growth of each business model



# 4.2.1 Quarterly trend of CoS and SGA ratio

CoS ratio fluctuates with changes in sales mix

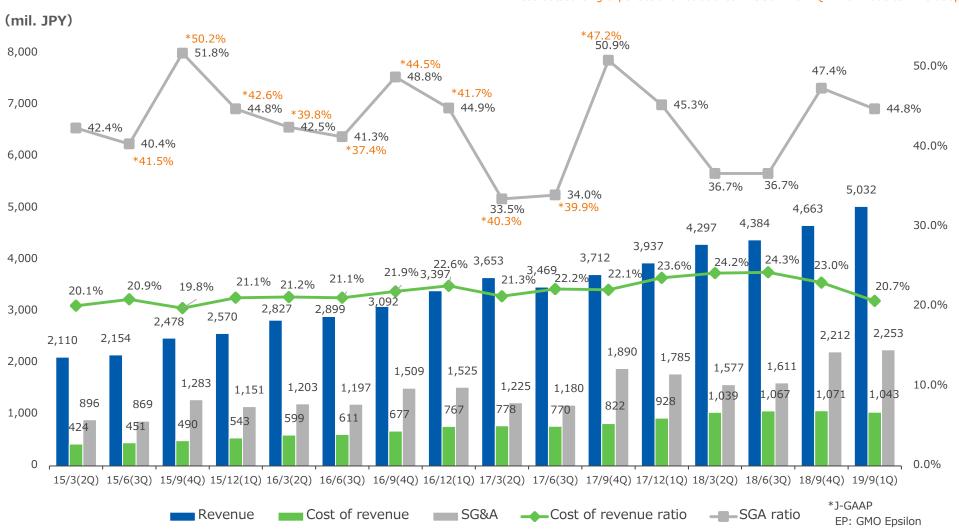


## 4.2.2 Quarterly trend of PG and EP's CoS and SGA ratio

#### CoS ratio fluctuates with changes in sales mix

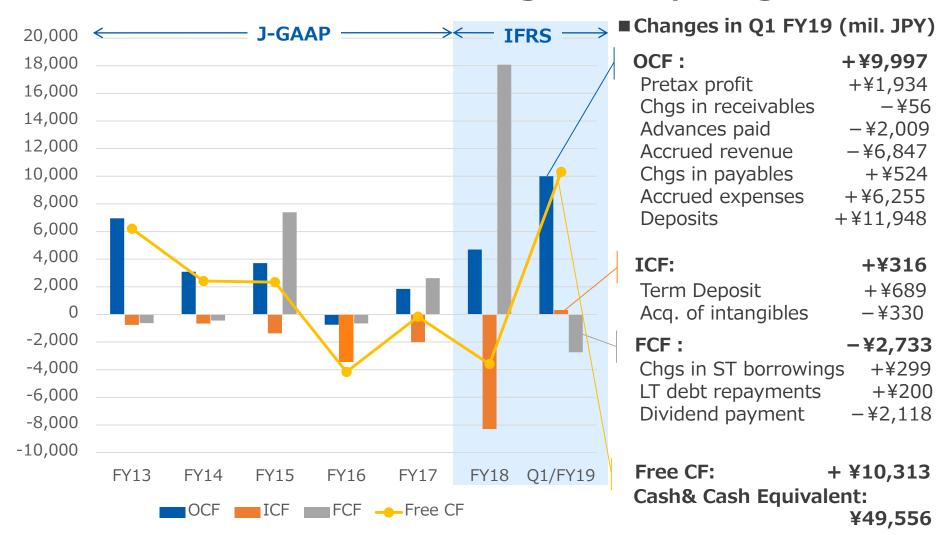
\*Figures with asterisk exclude outsourcing expense related to MSB.

These outsourcing expenses are not booked in SG&A from Q1 F2017 due to IFRS adoption.



#### 4.3 Consolidated CF Statement

#### Positive Free Cashflow from earnings and deposit growth



# Thank You Very Much

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GMO Payment Gateway, Inc.

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